

# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

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Tuesday January 10 1984

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Texaco moves to  
plug its  
oil drain, Page 15

Accia	10	Indones	10	Peru	10	Portugal	10
Bahia	10	Japan	10	Spain	10	South Africa	10
Bombay	10	Kenya	10	Sweden	10	Switzerland	10
Buenos Aires	10	Malaysia	10	Taiwan	10	U.S.	10
Calcutta	10	Thailand	10	U.K.	10		
Canton	10	Philippines	10				
Cebu	10						
Dacca	10						
Dhaka	10						
Guangzhou	10						
Hankow	10						
Hong Kong	10						
Kobe	10						
London	10						
Lyons	10						
Manila	10						
Medan	10						
Osaka	10						
Panama	10						
Paris	10						
Perth	10						
Rangoon	10						
San Francisco	10						
Singapore	10						
Sourabaya	10						
Tokyo	10						
Yokohama	10						

## NEWS SUMMARY

### GENERAL

#### Tunisia accuses Libya of sabotage

Tunisian Premier Mohammed M'Zali accused a Libyan commando group of sabotaging an Algerian-Tunisia oil pipeline on Saturday night.

He said the line was breached 800 km (500 miles) south of Tunis, and two kilometres inside the Libyan border.

Libyan leader Colonel Muammar Gaddafi yesterday denied any Libyan involvement in the pipeline sabotage, Page 7.

#### Jordan MPs act

Jordan's parliament suspended more than nine years ago when an Arab summit declared the PLO the sole representative of Palestinians, met yesterday and endorsed a constitutional amendment to allow the election of new members to fill vacancies, Page 14.

#### Zhao meets Reagan

Chinese Premier Zhao Ziyang is to meet President Ronald Reagan in Washington today, Page 2.

#### Hawke for China

Australian Premier Bob Hawke is expected to visit China next month, probably from February 8 to 11.

#### French soldier killed

A French paratrooper was killed and another wounded when Beirut gunmen fired a rocket-propelled grenade at an observation post. A bomb also exploded near French headquarters, Lebanon security plan, Page 3.

#### Nuclear accord

Britain, France, West Germany, Italy and Belgium are to sign an accord for the exchange of expertise in fast-breeder nuclear reactors in Paris today, Page 14.

#### Soviet pipe doubts

Western diplomats doubt whether the Soviet Union's gas pipeline from Siberia is working, believing that only one of 41 compressor stations is in operation.

#### Danes vote today

Denmark has a general election today and the Conservatives, leaders of the four-party coalition, are expected to win more seats, but the coalition may fail to gain an absolute majority, Background Page 14.

#### Berlin rail takeover

West Berlin took over from East Germany the running of the city's loss-making S-Bahn railway system, and cut services to 21 km (13 miles) of the 78 km operating, until Sunday.

#### Doctor must pay

A Karlsruhe, West Germany, court ruled that a doctor must pay for the upbringing of a handicapped child because he gave the mother misleading advice that led her to go ahead with the birth.

#### Invincible repairs

Repairs start today in Singapore on British aircraft carrier Invincible, which was refitted dry-docking in Australia in case it carried nuclear weapons. A propeller shaft bearing needs replacing.

#### Surinam PM out

Surinam's state news agency said military leader Desi Bouterse had secured the resignation of Premier Errol Albin and his Cabinet - the fourth Cabinet to fall since the army coup in 1980.

### BUSINESS

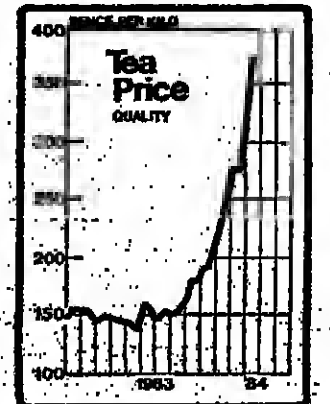
#### EEC farm plan 'close to collapse'

EEC agriculture ministers last night agreed to a series of talks to reform the Common Agricultural Policy. Mr Paul Dalsager, Agriculture Commissioner, said the CAP was on the edge of a total collapse that might bring down the Community, Page 7.

DOLLAR rose to DM 2.825 (from DM 2.81), FF 8.6375 (FF 8.5725), SwFr 2.251 (SwFr 2.239) and Y233.3 (Y233.265). Its Bank of England trade weighting moved from 131.3 to a record 132. In New York it closed at DM 2.8435, SwFr 2.264, Y233.7 and FF 8.6725, Page 33.

STERLING fell 65 points to \$1.4905 and to Y327 (Y327.5), but rose to DM 3.965 (DM 3.955), FF 12.09 (FF 12.0575), and SwFr 3.155 (SwFr 3.1525). Its trade weighting was unchanged from Friday's 81.7. In New York it closed at \$1.3925, Page 33.

GOLD fell \$8.25 in London to \$366.875, its lowest closing level since August 1982. In Frankfurt it dropped \$10 to \$368.25, and in Zurich it fell \$9.55 to \$368.75. In New York, the Comex January settlement was \$365.9 (S367.8), Page 32.



TEA prices set records again at the London weekly auction, with quality teas gaining an average of 40p at \$2.75p (\$2.25) a kilo. Kenyan best reached \$2.55, Page 32.

LONDON: FT Industrial Ordinary index rose 5.7 to a record 900. Government securities showed modest rises. Report, Page 27. FT Share Information Service, Pages 28, 29.

WALL STREET: Dow Jones industrial average closed 0.42 down at 1,286.22. Report, Page 23. Fullshare prices, Pages 24-26.

TOKYO: Nikkei Dow index was up 71.30 at a record 10,053.5, and the Stock Exchange index gained 79.14 at 1,750.31. Report, Page 23. Leading prices, other exchanges, Page 26.

DIAMOND sales were boosted by strong Christmas demand in the U.S. and world 1983 sales recovered to \$1.6bn from \$1.25bn in 1982. Page 14. Details, Page 21.

INDONESIA's draft budget proposes a 24.1 per cent increase in expenditure, at \$20.1bn, with domestic fuel subsidies taking \$1.4bn, and a 15 per cent pay rise for soldiers and civil servants to combat corruption, Page 3.

CRUDE PALM OIL prices reached a record 2,058 ringgits (\$870) on the Kuala Lumpur commodities exchange.

PLANS for a private-sector £1.5bn (\$2.1bn) North Sea gas-gathering pipeline have been dropped because of lack of oil industry support.

BURGAN BANK of Kuwait is raising Kuwaiti dinars 98m (\$334m), by instalments over nine months, in the country's rights issue. Page 16.

BULL, the French state-owned computer group and Philips, the Dutch electronics group, are negotiating to jointly develop a "smart card" with built-in memory for cashless paying, Page 15.

CADBUKY SCHWEPPES of the UK is to sell soft drinks in Japan under a franchise deal with Sumitomo subsidiary Asahi Breweries, Page 15.

## Bundesbank intervenes as \$ surges on

By Philip Stephens in London

THE DOLLAR resumed its surge on foreign exchange markets yesterday, prompting the year's first determined intervention from the West German Bundesbank in an attempt to slow the rise.

European central bankers, however, reaffirmed that they were not planning concerted action in foreign exchange markets or through higher interest rates to stem the dollar's rise, according to officials attending their monthly meeting in Basel.

The dollar rose to record levels against sterling, the French franc, the Italian lira and several other European currencies. It closed in New York at a 10-year high of DM 2.84375, more than 2 pennings up on Friday, having closed in London at DM 2.8265. Its trade-weighted index, as measured by the Bank of

England, reached a record 132, up from 131.

Sterling closed at a record low in New York of \$1.3925, having lost 65 points in London to close at \$1.4005.

The pound, which benefited from small Bank of England dollar sales, remained relatively strong against other European currencies, and its trade-weighted index closed unchanged at 81.7.

Foreign exchange dealers said the strong recovery in the U.S., which was reflected in the fall in the December unemployment rate, and sentiment that there is little scope for a fall in U.S. interest rates, were still underpinning the dollar.

The Bundesbank, which last week kept a low profile on foreign exchanges, sold upwards of \$350m

yesterday in an attempt to restore order to the market.

It also took the unusual step of announcing that it was selling dollars, and operated on both the spot and forward markets.

European monetary officials said the intervention did not mark a major policy switch by the Bundesbank, but rather a return to the tactics employed in mid-December, designed to deter the dollar too quickly from pushing up the dollar too much.

The UK treasurer of a major U.S. bank also voiced doubts that the Bundesbank could have a significant long-term impact on the mar-

ket, particularly since trading had returned to a period of strong activity after the Christmas lull.

Only "concerted action on a global basis, including moves on interest rates" could reverse the trend, he said.

In Basel, however, officials said they saw little prospect of any concerted action unless the U.S. Federal Reserve reversed its policy of letting the markets decide the dollar's rate.

The U.S. central bank is thought to have made taken dollar sales in recent days but there has been no sign of any change in its basic policy of non-intervention.

The central bankers reiterated their fears that there could be an uncontrolled slide in the dollar's value later this year, which could lead to renewed turbulence

## Two major links for stockbroker advance UK market shake-up

By John Moore, City Correspondent, in London

CHARTER Consolidated, the British industrial and mining group, yesterday disclosed that it was to take a 29.9 per cent shareholding in Rowe & Pitman, the London stockbroker, for £18.2m (\$22.7m) in another big shake-up in the UK's financial community.

At the same time, Akroyd & Smithers, one of the leading market makers on the London stock market, revealed that it was to form a joint company with Rowe & Pitman to develop the existing international equity business of both companies. Akroyd will put up £11m of capital for the new company while Rowe & Pitman will subscribe £9m.

That represents the first substantial link between a broker and a stockjobber, and takes the London financial community further towards the abolition of the traditional separation of functions between the two.

The division between the jobbers who make the markets and the brokers who act on behalf of investor clients, known as single capacity, is due to be removed after the UK Government's agreement with the stock exchange to deregulate the market.

In November, Mercury Securities, the parent company of merchant bank S. G. Warburg, acquired a 29.9 per cent stake in Akroyd for £41m.

S. G. Warburg and Akroyd have

formed a joint company in New York to develop their trading and distribution activities in international fixed-interest securities, particularly in the Eurobond market.

But yesterday's dual move by Rowe & Pitman caught the City by surprise and marks the latest in a string of alliances between banks, security firms and other interests triggered by proposals to reform the exchange and allow greater outside participation.

Mr Neil Clarke, deputy chairman and chief executive of Charter Consolidated, said last night: "Our in-

vestment in Rowe & Pitman we regard as a participatory rather than a passive investment. But I am doubtful of taking over entirely what is essentially a people's business. This is one of the things we wanted to do to develop our own financial services activities."

Talks between both sides, after an approach to Rowe & Pitman from Charter, took place seriously in the two weeks before Christmas. Mr Peter Wilmot-Stewart, senior partner of Rowe & Pitman, said: "I felt we were under-capitalised as a firm and we have been looking for a perfect partner for some time. Charter Consolidated, we have known for a long time. They are clients of ours."

Rowe & Pitman has held talks with 30 prospective partners over the last few months but finally decided to link its 37-partner business with Charter.

Rowe & Pitman is one of the 10 largest stockbrokers in London. According to a recent private survey, it accounts for 18 per cent of all foreign equity commissions handled by UK stockbroking firms for institutions with foreign portfolios, second only to Vickers de Costa, which accounts for 26 per cent. Among its private client list, it is reported to handle stock-market dealings for the British royal family.

Continued on Page 14

## Paris cuts 2,000 coal jobs

By David Housage in Paris

THE FRENCH coal mining industry yesterday announced its first large-scale redundancies as M Pierre Mauroy, the Prime Minister, began talks with union leaders to prepare the ground for substantial further layoffs in other ailing sectors of French industry.

The announcement that 2,000 jobs would be shed in the mid-mining area of the Nord-Pas de Calais was made by the local management to an extraordinary meeting of the works council. It represents a quarter of the jobs the French coal industry is expected to lose this year, although until now the Government has fought shy of disclosing details. The redundancies come in a region of which M Mauroy is the accepted political "boss."

M Mauroy yesterday saw M Henri Krasucki, head of the Communist CGT union - the largest in the country - and M Edmond Maire, the leader of the Socialist Union.

Continued on Page 14

Redundancies inevitable at steel group, Page 7

### TALKS WITH BANK OF ENGLAND

## Britain reviews loan stock issues by banks

By David Lascelles in London

THE BANK of England is worried about the fast-rising level of investment by banks in the stock of other banks, and has called bankers to a meeting to discuss it.

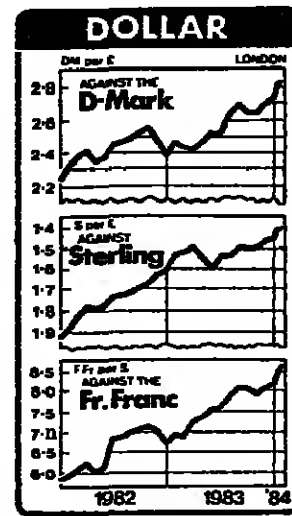
In a letter to the British Bankers Association, the UK central bank writes that it has noted this "phenomenon" and says it would be "useful" to consult about the implications. No date for the meeting has yet been set.

The bank is especially concerned about the recent rapid growth in subordinated loan stock issued by banks, and the amount that has been taken up by other banks.

All the major British banks have issued such stock in the U.S. and UK capital markets in the last year or so, to the tune of several hundred million pounds, as part of a drive to bolster their balance sheets.

Subordinated loan stock included bonds and other debt instruments that banks are allowed to count as part of their capital base when measuring their overall strength, alongside equity.

Under Bank of England rules, banks can invest in each other's stock, but they must deduct the amount invested from their own capital so that it is not counted twice. The idea is to prevent an illusory boosting of capital in the banking system and reduce the risk of a



The foreign exchanges appear to have shrugged off for the moment at least predictions that the U.S. currency will fall later this year. Money markets, Page 33; Lex, Page 14.

## Tokyo and London shares pass new milestones

By Michael Morgan in London and Our Financial Staff

THE record-breaking surge in world stock markets continued apace yesterday and its strength took market indices through important psychological barriers in London and Tokyo.

In continental Europe some bourse indicators made their by now regular visit to new peaks before investors took a pause to consider the outlook for the dollar, which reached record highs against the French franc, the Italian lira and sterling during the day.

Wall Street, whose recent rise has been underpinning records elsewhere, turned higher again before slipping back. The Dow Jones industrial average, which has advanced in the last three sessions, was up to around 1,290 at one stage compared with its best ever close of 1,287.20 achieved on November 9. It closed 0.42 down at 1,286.22.

In London, the Financial Times Industrial Ordinary index closed up 5.7 at a record 800 with investors encouraged by the rising tide of confidence on international markets and optimistic forecasts for almost every sector of UK industry.

Tokyo saw the Nikkei-Dow market average surge through the 10,000 level for the first time with the measure adding 71.36 to close at 10,053.

In the last nine days, the average has registered eight new highs. However, trading volume in Tokyo yesterday showed a sharp decline from last Friday's level, which might indicate that investors are now becoming concerned about the market outlook.

Elsewhere in the Far East, Singapore saw a record close with the Straits Times index up 5.63 to 1,053.55. In Australia, the All Ordinaries and All Industrial indices were both at peaks.

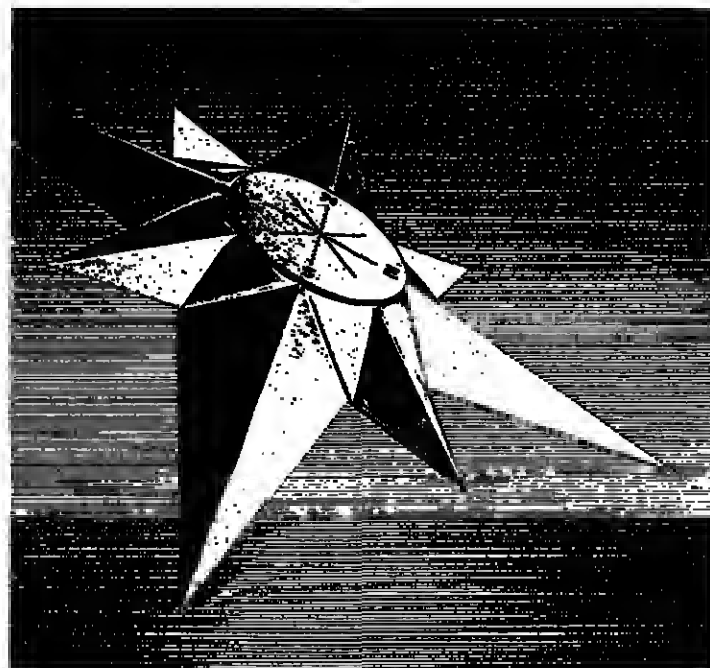
In Europe, where traditional new year rallies began rather earlier than usual in some centres, investors remained generally satisfied with recent market developments.

There is still considerable new year liquidity - the result of coupon interest on government bonds - while in a number of centres, investors are seen to be switching money back into their domestic markets.

An early advance in Frankfurt took the Commerzbank index up 1.80 to a new high of 1,065.40, while the FAZ index also peaked at 359.96, up 1.05 on the day.

International Markets, Section III

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### CONTENTS

Europe	7	Eurobonds	34
Companies	15	Euro-optics	33
America	2	Gold	32
Companies	15	Int. Capital Markets	34
Overseas	3	Letters	13
Overseas	16	Lex	14
World Trade	6	Management	23
Britain	7	Markets Monthly	23
Companies	18-21	Men and Matters	12
Agriculture	32	Mining	21
Arg - Reviews	18	Money Markets	33
World Guide	10	Raw materials	32
Commodities	30	Stock markets - Bowries	23, 26
Covered	30	Wall St.	22-26
Currencies	33	London	23, 27-29
Editorial comment	12	Technology	7
		Unit Trusts	30-31
		Weather	10

UK energy pricing: the 2 per cent solution ..... 12

U.S. agriculture policy: a whiff of the marketplace ..... 13

El Salvador: guerrillas gain military ground ..... 2

The Jordan: political key to economic future ..... 3

Technology: striking gold in personal software ..... 4

Denmark: voters appear to desire change ..... 14

U.S. oil: drop in reserves prompts Texaco bid ..... 15

Editorial comment: world banking; UK honours ..... 12

Lex: Rowe & Pitman; Tokyo; sterling, money supply ..... 14

Aviation in the Far East: Survey ..... Section IV



## AMERICAN NEWS

## Contadora group agrees on Central America peace proposal

BY OUR FOREIGN STAFF

**FOREIGN MINISTERS** of nine Latin American countries have agreed to plan to reduce tensions in Central America. The agreement, reached late on Sunday in Panama City, involves the four nations of the Contadora group, Colombia, Mexico, Panama and Venezuela who a year ago sought to promote a peace plan for the region, and the five countries directly affected by the conflict there—Costa Rica, Nicaragua, Honduras, El Salvador and Guatemala.

The agreement comes three days before President

Ronald Reagan's bipartisan Commission on Central America, headed by former Secretary of State, Dr Henry Kissinger, is due to publish its findings.

The Contadora agreement calls for the establishment of an inventory of arms, military installations and military personnel in each Central American country. In addition, a census of foreign advisers and foreign military personnel would be compiled with a view to their eventual elimination. The plan calls for the identification and eradication of "irregular

forces" who take part in destabilisation actions against the government on the territory of another state.

This is a considerable dilution of the original 21-point plan. One of the principal elements of this was that all foreign military troops and advisers be withdrawn from the region. Sunday's agreement is seen as only a preliminary step towards the latter.

It clearly reflects strong American pressure on U.S. allies among the nine countries concerned to ensure that the U.S. retains a mili-

tary presence in the region. The only real satisfaction for the left-wing Sandinista regime in Nicaragua is the agreement to curb the activity of counter-revolutionary forces operating from Honduras and Costa Rica.

Sunday's agreement, however, ignores the Nicaraguan desire to establish a series of mutual non-aggression pacts within the region. But it does propose to establish improved communication between the governments of the region to prevent and resolve incidents. It further calls for aid to the

many refugees who have been created by the increased fighting in the past three years.

To implement the plan, three commissions are to be set up by the end of January to cover security, political and socio-economic issues. The two-person commissions are the most positive sign of action, for Sunday's agreement is not binding on the respective states and there is no agreed framework for ensuring compliance.

It is seen at best as a holding operation while the Contadora group continues its

efforts, principally geared to gain U.S. backing for their peace initiative. Throughout the year-long existence of the Contadora group, the Reagan Administration has never given more than lukewarm support.

The Contadora group could be revitalised when the new Venezuelan President, Sr Jaime Lusinchi, takes office next month. He is pledged to be more active and his close aides are anxious that Argentina be involved as a new partner in providing greater diplomatic muscle.

## Chinese premier's U.S. visit boosts hopes for entente

BY STEWART FLEMING IN WASHINGTON

ZHAO ZIYANG, the Chinese Prime Minister, is due to meet President Ronald Reagan today in what officials on both sides see as another important step in the improvement of diplomatic relations begun in 1982.

The last senior official to visit the U.S. was Deng Xiaoping, China's leader, in 1979.

The Prime Minister's visit will help to clear the ground for President Reagan's planned trip to China in April, high priority in the White House because of the boost it is expected to give to the President's re-election campaign. Mr Reagan is expected to announce later this month that he will seek re-election.

During his talks this week, Prime Minister Zhao is expected to sign an agreement with the U.S. on industrial co-operation. The two countries are said to be making progress on a treaty to define the rights of investors in each country, developments which underline the importance of capital and technology to help with its economic modernisation programme.

The Chinese are thought to be concerned, however, about U.S. reluctance to support a general increase in the capital of the International Development Association (IDA), the World Bank's soft loan arm, from which China hopes to draw substantial sums of cheap finance.

The U.S. is likely to explore ways of persuading China to bring its influence to bear on North Korea in a bid to reduce tension on the peninsula following the Korean bombings in which 17 South Korean officials were killed.

## Cuba optimistic on debt

BY REGINALD DALE IN HAVANA

CUBA is optimistic that it can schedule a payment of \$12m (\$395m) of official and commercial debt that falls due in 1984 when negotiations begin later this year, according to Sr Jose Julio Rodriguez, vice-president of the Banco Nacional de Cuba, the country's central bank.

The one obstacle that remains before new talks can start is completion of the government-to-government negotiations under the umbrella of last March's general agreement to reschedule the country's pesos \$34m official debt that fell due in 1982-83. An agreement rescheduling the pesos 166m 1982-1983 commercial debt to

Western banks was signed on December 30.

The deal originally due to be signed on December 22, was finally completed after other banks agreed to take over debts owed to the Swiss-based Trade Development Bank, recently bought by American Express.

The U.S. Treasury, caused a last-minute hitch by refusing permission to American Express to participate in the rescheduling because of the U.S. economic embargo on Cuba, Sr Rodriguez said.

For the 1983-85 official rescheduling, Cuba still has to finalise negotiations with West Germany and Italy.

## Guerrillas gain in cat and mouse conflict

BY TIM COONE IN MANAGUA AND HUGH O'SHAUGHNESSY IN LONDON

DESPITE THE prospect of greatly increased U.S. aid which is expected to be recommended by Dr Henry Kissinger when he presents the report of his commission on Central America to President Reagan tomorrow, the year has started badly for the Salvadoran army.

The destruction of the strategic Cuscatlan bridge over the Lempa River and the seizure of the El Puriso barracks of the fourth infantry brigade in Northern El Salvador have again shown the growing military capability of the left-wing FMLN guerrillas.

It has not spelt disaster yet however. The war has plodded on for four years, and despite major victories claimed by both sides, neither the army nor the guerrilla force has yet managed to gain the decisive edge. But the gradual build-up of guerrilla strength by a further 8,000 troops add to the existing 25,000, and recent command reshuffles have enabled a touch of cautious optimism to enter Government statements in recent weeks.

Shows of confidence cannot however hide the slow but inexorable advance of the guerrillas. These latest successes and the development of a new military front in the Usulután and San Miguel areas highlights the FMLN's ability to maintain the military initiative. An army spokesman admitted: "We have a shortage of helicopters and radios. We are confident we will win, but it really all depends upon the Americans. We are short of resources and the guerrillas have the advantage of surprise."

Under U.S. pressure, the

army changed its strategy last year to concentrate its forces, try to push the guerrillas out of the areas closest to the capital—San Vicente to the east and Guazapa to the north. They were then to try to bottle up the FMLN in its traditional strongholds close to the Honduran frontier in the Chalatenango and Morazan areas.

Fighting continues in both zones and the first part of the campaign has still to show tangible results. The army has been able to keep the guerrillas away from San Salvador but at the cost of giving up territory elsewhere in the country and allowing FMLN to take over an increasing number of important towns.

The guerrillas' response to the army change of strategy, according to Mr Ruben Zamora, one of their political leaders, has been to take the war "to the centre of the country". Jucupa is a pleasant well-heeled coffee town in the Usulután area, in the centre of one of the "disputed" zones.

The army barracks there were attacked in October and has since been abandoned. A few miles down the road, guerrillas are organising coffee workers and small farmers in the villages while other guerrillas of a group allied to the FMLNM plan attacks along the Panamerican highway.

In the past six months, this strategic zone has passed from being under government control to being one of relative freedom for the guerrillas. One guerrilla leader near Jucupa said: "I started work here ten months ago. There were only



two of us then, but you can see now we have a lot of support." Further attempts to re-organise the command structure of the army took place in December, with over 20 high-level changes to try to bury the "nine-to-five" mentality of some commanders.

Much attention has been focused on Lt-Col Domingo Monterrosa, a dynamic U.S.-trained officer who maintains regular and easy-going contact with many of the lower ranks. He is now commander of 3,000 troops of the third infantry brigade in San Miguel and his strategy is constant pursuit of the guerrillas.

After some initial successes however, the brigade's ability to maintain momentum is seriously in doubt.

El Salvador's defence spending for 1984 will reach \$214m, 23 per cent of its tightly-stretched budget. This is to be

supplemented by \$86m in U.S. military aid, but over 80 per cent of this is to be spent on training and supplies of spare parts and ammunition. Little will be left over for equipment improvements. Aid increases will be contingent on a clean-up of the notorious "death squads".

The death squads have claimed between 25,000 and 40,000 victims over the past few years. Under heavy U.S. pressure, two of their principal organisers, Lt-Col Aristides Márquez and Maj José Ricardo Fozo, were sent to Government posts abroad last week.

The intense pressure from Washington on the Salvadoran forces to improve their conduct is producing political strains. Senior officers resent what they see as foreign interference in Salvadoran affairs, but realise bitterly that they are really dependent on continuing U.S.

assistance. This assistance could become all the more important if the Reagan Administration accepts the recommendation for greater expenditure on military aid from the Kissinger commission.

In the longer term, a more fundamental and serious problem faces the Government—the possibility that the army will become demoralised and lose the will to fight. Most army conscripts are press-ganged into service. One soldier, captured by the FMLN this week, complained of officers being evacuated by helicopter from difficult battles leaving the troops to face the guerrillas alone. This tends to lead to surrender, with further arms hauls for the guerrillas.

A Western military expert in the region said that the new "hunter" battalions formed to keep pressure on the guerrillas were operating in units as big as 50 to 100. "They don't have the trained people in the lower ranks to go out and pursue the guerrillas and beat them at their own game," he said.

For its part, the FMLN general command announced on New Year's Day that it would not recognise the elections President Alvarez Varguía is to hold in March and added that it would be unveiling this month a new proposal for a political solution.

The war continues as a cat and mouse affair. Most observers agree that the army has sufficient strength to hold on to the main cities and the West of the country for another year at least. But the political will to fight the guerrillas may crumble first.

## Debt will dominate Quito summit

By Hugh O'Shaughnessy

AN EASING of conditions for servicing the Latin American countries' \$310bn foreign debt and a reduction of the tariff and non-tariff barriers to exports are the principal demands likely to be made at the Latin American economic summit which convenes in Quito, the capital of Ecuador, today.

The meeting is being attended by the Presidents of Costa Rica, Colombia, the Dominican Republic and Ecuador and several Ministers from other countries of the region. It was called as a consequence of the meeting convened last September in Caracas by the United Nations Economic Commission for Latin America (ECLA) and SELA, the Latin American Economic System, to discuss the region's financial crisis and the possibility of a Latin American debtors' club.

Sr Sebastián Alegría, the Venezuelan permanent secretary of SELA, declared on Sunday that the region was unable to pay its foreign debt while the developed countries maintained high interest rates and the region's exports were stagnant.

According to preliminary figures from ECLA, the region's gross national product fell last year by 3.3 per cent, the worst result for several decades.

FINANCIAL TIMES, US\$ 96, 1984d, published details of the summit. U.S. subscription rate \$420.00 per annum. Second class postage paid at New York, N.Y. and at additional mailing offices. POSTMASTER: send address changes to FINANCIAL TIMES, 14 East 60th Street, New York, N.Y. 10022.

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# Oil pipeline to Tunisia 'blasted by Libyan commandos'

**PETROLEUM** carrying oil from Algiers to Tunisia was blown up by a four-man Libyan commando group last Saturday night, Mr Mohammed M'Zali, the Tunisian Prime Minister, said yesterday.

The premier also disclosed that all police weapons except pistols were being sent for checking shortly before the outbreak of rioting over food price increases, which cost the lives of over 100 people. The price rises were rescinded on Friday.

The explosion of the oil pipeline had been called for by Guelib el Anz, 860 kilometres south of Tunis, but just two kilometres from the Libyan border. Some 4,000 tonnes of oil were being taken from there were able to repair the damage.

The Prime Minister said the fact that the blast had occurred 48 hours after law and order had been substantially restored in the country begged several questions. He confirmed that two advisers of Col Gaddafi, the Libyan leader, had flown to Tunis for talks last Wednesday. Col Gaddafi yesterday denied any Libyan involvement in the pipeline sabotage.

Mr M'Zali said that he had personally telephoned Mr Driss Guiza, the former Minister of the Interior, with orders to deploy troops in Tunis last Tuesday.

Mr Guiza, who was dismissed

at the weekend by President Bourguiba, had refused appeals from two governors of suburban areas to send the capital to send in the army.

Throughout last Tuesday, groups of young people had run amok in the city, burning cars, raping women drivers and setting fire to buildings. Many police made no move to intervene.

Mr M'Zali explained that the police had only been armed with pistols. Their other weapons had been called in by the Ministry of the Interior at the end of the previous week.

In the port of Gabes, police were ordered to arrest demonstrators, while in Gafsa rioters succeeded in seizing weapons belonging to the security forces.

Mr M'Zali insisted that the rioting had not weakened his determination to press on with the government's programme of greater political liberalisation, as set out by President Bourguiba in 1980.

Asked about his reaction to the abuse hurled at him by demonstrators in the streets of Tunis on Friday, Mr M'Zali said: "I am not afraid of the Tunisian people." But he said he was determined that the state should remain strong.

"We have democracy if we have anarchy," he said.

THE EFFORTS of President Junius Jayewardena of Sri Lanka, allied to Indian diplomacy, have succeeded in bringing seven Sri Lankan parties to a 10-day conference which opens today, writes not prevent the convening of talks in Addis Ababa aimed at reconciling the factions in the civil war, officials of the Organisation of African Unity (OAU) said yesterday. AP reports from Addis Ababa.

**Bahrain move**

The absence of Mr. Hissène Habré, the Chad President, will

## Lebanon security plan hangs in balance

**A PLAN** aimed at halting the fighting in the Chouf mountains and in Beirut's southern suburbs hung in the balance yesterday following a meeting in Riyadh of the Saudi, Lebanese and Syrian Foreign Ministers.

Fighting which erupted again between the Lebanese army and Druze militia, died down yesterday. At the weekend it had again reached crisis proportions.

There was no statement at the end of the talks between the Foreign Ministers.

Each met separately with King Fahd of Saudi Arabia on Sunday in the presence of Prince Saud Al Faisal, the Saudi Foreign Minister.

● Our Correspondents in Cairo writes: Sir Geoffrey Howe will today be urged to put Britain's support behind moves by moderate Arab states to resolve the Palestinian issue when he meets President Hosni Mubarak in Cairo.

Yesterday, Sir Geoffrey held talks with Mr Kamal Hassan Ali, the Egyptian Foreign Minister, who said that he hoped Britain would use its influence in the EEC to support the latest diplomatic initiatives in the region, following the December 22 visit to Cairo of Mr Yassir Arafat, the PLO chairman.

Egypt, which is trying to bring Mr Arafat and King Hussein of Jordan together, wants Britain to put pressure on the U.S. to open a dialogue with the "moderate" wing of the PLO.

At the same time, the Egyptians are using all available diplomatic channels to convey their anger at Israel's recent moves to extend its legal system to the occupied West Bank and Gaza, which Vairo sees as *de facto* annexation.

● **Reuter reports from Paris:** Mr Arafat arrived in Algiers yesterday from Tunis, the Algerian news agency APS, received in Paris, reported.

**Palestinians in Tunis said Mr Arafat was expected to meet senior Algerian officials and about 1,100 prisoners released**

by Israel in a prisoner exchange last October. He is also likely to meet Chadli Benjedid, the Algerian President.

## Politics key to Jordan's economic future

**JORDANIAN INDICATORS**

**Exports** (Dinars million)

Year	Exports (Dinars million)
1972	20
1973	30
1974	40
1975	50
1976	60
1977	75
1978	90
1979	110
1980	150
1981	200
1982	250

**GDP % change**

Year	GDP % change
1972	10
1973	-5
1974	-2
1975	10
1976	20
1977	10
1978	15
1979	5
1980	18
1981	10
1982	5

studies or preparation of technical documents

On the positive side, Jordan has used the money available in the past decade to put in place almost all of the large new infrastructural projects it required. It has also established or expanded several large industries that export phosphate and potash, and invested heavily in intensive farming in the Jordan valley. These schemes are starting to bring in substantial export revenues, which in 1984 should reach almost \$600m.

While workers' remittances have stabilised at just over \$1bn after growing three-fold in the past six years, they are likely to remain at roughly this level because the demand for skilled Jordanian and Palestinians workers in the Gulf is expected to remain firm.

to meet its own petroleum needs from local resources.

This would be a considerable fillip to the balance of payments, considering that Jordan spent \$644m last year on oil imports from Saudi Arabia, a bill larger than its total export revenue.

The political implications of the slowdown are harder to measure. Certainly, the end of the easy-money years and the start of an era of more careful Government spending requiring some sacrifices will provoke calls for more direct popular participation in the making of economic decisions.

Furthermore, the return to lower growth rates will signal the end of the fascination that so many people have displayed for the accumulation of consumer products. A population less preoccupied with material things is likely to turn its attention to other areas.

The high level of education, literacy and politicisation of both Jordanians and the country's Palestinians—suggests that politics may replace economics as a focus of life for the rest of the decade.

At a time when King Hussein and his people are contemplating assuming the most important political role they have been asked to play in a decade—holding the hand of the Palestine Liberation Organisation and testing the credibility of the peace plan charted for them by U.S. President Ronald Reagan—they are well aware that Jordan today is more vulnerable to economic pressures and constraints than it has been in the past 10 years.

## Indonesia wants to increase debt service payments

**INCREASES** in debt service payments and domestic fuel subsidies to subsidize for the military and civil service and only a marginal increase in real development spending are in prospect for Indonesia, Asia's largest oil and gas exporter, under a draft budget presented to the parliament by President Suharto yesterday.

The balanced budget, which comes into effect in April, reflects the impact of the tough austerity measures taken by the government over the past 12 months. It also coincides with the recession, the drop in oil prices and Indonesia's deteriorating balance of pay-

ments. The measures have included cuts in consumer subsidies, a 27.5 per cent devaluation of the rupiah and a rephasing of 47 capital-intensive development projects. They have won the applause of foreign bankers and governments for their timeliness and severity.

The budget proposes an increase in overall expenditure of 24.1 per cent to Rp 20,560bn (\$20.6bn) as part of a Government attempt to secure an average 5 per cent annual economic growth rate during the country's new five-year development plan, which also starts in April.

The main feature of the budget, which should be seen against the background of an official 10 per cent inflation rate, is the 38.8 per cent rise in current expenditure to £10,460m.

● A rise in debt service repayments from Rp 1.417bn to Rp 2.600bn, largely because of the devaluation. The country's disbursed public debt as of last

● A 15 per cent increase in wages, salaries and pensions for civil servants and military personnel, more than 3m people. This will add 25.8 per cent to last year's pay bill and end a

two-year freeze imposed by the Government.

● A 64.5 per cent increase in oil subsidies to Rp 1,150bn which, despite its size, will still entail a fuel price increase of an unspecified amount, the third in a row. This is because of a reduction in the amount of cheap oil the Government receives under a re-negotiated exploitation contract with Caltex, one of the largest operators in

The other key feature of the budget lies in the composition of the Government's development spending, which rises by only 12.6 per cent in nominal terms to Rp 10,460bn:

● Foreign contributions to development projects are expected to rise by almost 60 per cent to Rp 4,370bn, reflecting an absolute increase in funding, but also the impact of the devaluation.

- Rupiah contributions will actually fall by 7.1 per cent, to Rp 6,088bn, an indication of the strain facing government finances.
- The biggest spending—more

than Rp 1,000bn in each case—is on education, agriculture, irrigation, mining and energy, communication and tourism. But the main increases are reserved for industry (45 per cent) and defence (21 per cent).



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## TECHNOLOGY

EDITED BY ALAN CANE

## Apples jostle cornflakes for shelf space

PERSONAL COMPUTER markets have developed differently in the major European countries, but one factor is common to all: there is a shortage of good distribution channels and too many manufacturers are chasing too few dealers.

Mass merchandisers—Currys in the UK for example, or Galeries Lafayette in France—will assume increasing importance in the distribution of business microcomputers as well as family models, while the share of the market taken by systems houses will decline everywhere.

These are some of the chief conclusions of a new study which in some 300 pages gives a clear snapshot of a business going through fundamental change.

It traces the way the marketing of personal computers has moved from specialist outlets to stores and supermarkets—IBM in Germany, for example, is marketing its personal computer through Metro "Cash and Carry" stores in addition to more traditional outlets.

Its recommendations are brief and precise: "All manufacturers must recognise the growth in importance of the mass merchandisers and the computer stores throughout Europe when elaborating their distribution strategies."

"To be competitive they will have to provide high levels of dealer support in terms of training, software availability, technical training and marketing support."

Among the other major conclusions:

● Olivetti, the Italian-based

## Professional Personal Computing

office equipment manufacturer, is the only European company likely to make a real impact in the personal computer market. The report notes: "Over the next few years Olivetti should seriously rival companies like Apple, DEC and Hewlett Packard, after of course, IBM."

● The UK is the undisputed market leader in Europe with more than one million microcomputers installed at the end of 1982 but West Germany—where there is comparatively little interest in hobby or family computing—looks set to become Europe's biggest market for professional personal computers.

● Japanese manufacturers with the exception of Sharp have as yet no significant presence in Europe, but all are trying to develop their dealer networks. They have difficulties, the report says, in getting acceptance into computer stores and are mostly concentrating on alternative channels.

"Now that computer distribution is developing towards the mass merchandisers, Sharp has a good advantage over most of its competitors in that it is already well known in all the alternative channels—hi-fi stores, video stores, department stores and office suppliers."

Although the UK has more

microcomputers installed per capita than any other European country, most of these are home or family models.

This is partly because the British are traditionally heavy consumers of home entertainment products—hobbyist materials, board games and now television, video-recorders and hi-fi equipment—and partly because of the influence of Sir Clive Sinclair's ZX81 and Spectrum computers and the software they generated.

In West Germany, on the other hand, personal computers developed principally as business machines—there is still no significant home computer produced by a German company.

The report notes: "In Germany, businessmen do not want a machine to play with; they want a solution to a specific problem. To meet their demands, high levels of product quality and good after sales service are necessary."

The trend towards mass merchandising of business personal computers is well illustrated in the UK by Tesco's "business centre" in Welwyn Garden City which stocks among others the Apple, the IBM PC and the Olivetti M20 and the announcement by John Lewis Partnership that it is considering setting up business computer centres on an experimental basis in two of its main stores.

"Personal Computer Distribution in Europe, 1983, from Intelligent Electronics, 72, Rue de Sevres, 75007, Paris, France."

ALAN CANE

## PERSONAL SOFTWARE IS THIS YEAR'S HOTTEST HIGH-TECH MARKET

## Program to get rich quick

BY LOUISE KEHOE IN SAN MATEO

WOULD YOU like to become a millionaire in 1984? Some people will, and the chances are that they will make their money in the personal computer software business, either as a participant or investor.

You can take part, at least in spirit, in the hottest "high tech" market of the year by playing a new computer game. "In the chips" transports you into the world of computer programs—the lists of instructions that make personal computers work.

You become an entrepreneur, the founder of a brand new personal computer software company. You have developed a new computer program, unlike anything that has come before.

The program looks great; so what is your next move? "In the chips" takes you along the path that can lead to a fortune in the US\$2.4bn personal computer software market, or, if you make the wrong decisions, to financial collapse.

Armchair fortune hunters can emulate the success of Lotus Development, whose integrated spreadsheet program 1-2-3 has rocketed the company's sales from zero to an estimated \$50m in just 12 months.

The computer game models the personal computer software industry, just as "Monopoly" might be said to model the real

estate market. Creative Software based the game on its own experiences bringing over 30 home computer software products to market over the past two years.

In the game, the computer decides randomly whether your product will be a hit or miss among consumer buyers. "Based upon the game plays you have made, your financial success or otherwise will be determined," says Elliot Dahan of Creative Software.

The realities of the personal computer software market hold all of the excitement of the computer game—and more. It is an exploding market. Sales of office personal computer software for 1983 are likely to be \$1.4bn says Future Computing of Richardson, Texas. The market research firm expects the office segment to grow to \$4.7bn over the next five years.

Home computer software sales totalled \$800m in 1983 and will grow to \$5bn by 1988, they predict.

One of the most appealing aspects of the personal computer software industry has, in the past, been the low cost of entry. For the price of a home computer, the programmer is equipped to invent a potential million dollar-making product. Working out of suburban homes software writers created a modern-day cottage industry. That was the way it was two or three years ago.

Today the software business is more sophisticated. The distribution channels for software are increasingly becoming divorced from those for hardware. In the same way as the recording industry has grown up separately from the hi-fi business, so software is becoming independent of the machines that it "plays" on.

Software publishers now number in thousands. These middle-men fulfil a role similar to that of book publishers.



Mitchell Kapor, president and co-founder of Lotus Development, creator of the spectacularly successful 1-2-3 package

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Indeed, several book companies have been drawn into the software business over the past year.

There are publishers who promote their software artists like pop stars, equating the program to the pop record. Other publishers use established distribution channels to sell software to schools, law firms, farmers. . . . Adam Osborne, founder of Osborne Computer, has founded a business that he says will sell software like cosmetics.

What next? "Vending machine software, software and burgers," suggests Egil Juliusen, chairman of Future Computing, only half in jest.

With the growth of the software market, the opportunities for potential profits have become huge. A single "hit" productivity program could produce revenues in excess of \$80m this year, Future Computing's Juliusen estimates.

By 1988 he predicts the potential revenues for a hit program of the same type will rise to \$300m.

The cost of bringing a software product to market is, however, climbing dramatically. Hitting the "big time" in software is expensive.

Lotus Development spent about \$3m to introduce 1-2-3 18 months ago," comments Juliusen.

Now the cost of entry is something like three times that amount, he reckons.

## High costs of packaging a program

Just packaging a computer programme professionally can cost upward of \$20,000, says Glen Hamilton, a co-founder of Computer Colorworks—a start-up company that is aiming to make its mark with "Flying Colors," a programme that turns the computer screen into an artist's canvas.

"We plan to spend 10 per cent of anticipated sales on advertising and promotion," he adds.

One of the most difficult decisions facing companies such as Colorworks is whether to share the costs—and the potential profits—with a software publisher.

Although it is the route taken by many small software firms, "Lifeboat" (a major U.S. software publisher) never made anybody famous," points out Ester Dyson, president of Rosen Research.

It is, however, difficult to get noticed without the help of a publishing house.

Softtel, the largest U.S. software distributor, receives as many as 4,000 new programs per month for evaluation, and typically ships no more than 40 of them to its listings.

There are, however, numerous opportunities for small start-up companies that do not have millions of dollars to spend on promotion. Ester Dyson suggests that "niche markets" for software programmes are the best bet for newcomers to the business.

"Unless you have a fabulous product and \$50m of venture capital to spend on advertising, niches are the way to go," she suggests.

The broadbase marketplace is noisy but if you have a terrific product talk to investment bankers," suggests Michele Preston, vice president and senior analyst for L. F. Rothschild, Unterberg, Towbin, investment bankers.

"We believe there will be another Lotus," says Ms Preston, whose group provided venture capital to Lotus Development and underwrote its public offering which raised over \$80m earlier this year.

Some investors have already placed their bets. Epyx, a computer game company that

specialises in action-strategy games attracted \$3m in second round financing in December. And Ovation Technologies received a record \$5.5m in venture funding this month.

Ovation, like Lotus is offering an integrated business program.

Next month at the first international software trade show, Softcon, in New Orleans, venture capitalists will try to pick more winners from over 100 start-up software companies seeking finance.

"In the chips" is a business simulation that plays like an arcade game. The \$30 game runs on the Commodore Vic 20 and 64 and new versions for the IBM PC and PC JR are due out soon.

## Casting Ceramic core process

PRECISION PROGRESS (Cumberland) has developed a ceramic core process for close tolerance casting where smooth internal surfaces are required without machining. A core material is used which combines the surface casting qualities and stability of ceramic cores with the ease of removal from the completed casting offered by traditional materials.

The new material can be used with standard moulding equipment, without the need for the special patterns normally needed when casting with ceramic cores.

The cores are being made available to foundries and engineering companies in the UK through a special sale manufacturer and supply service recently established by Precision Progress. This is already being used by pump manufacturers for the casting of shrouded centrifugal pump impellers where internal machine finishing is impossible. More on test trials.

Navigation

## Yacht unit for under £1,000

THE FIRST DECO navigation receiver to be offered at under £1,000 has been announced by Bocal-Denne Marine Navigation.

Priced at \$900, the instrument, aimed at the pleasure craft market, provides a continuous display of position in latitude and longitude. Other navigational information including course and speed, distance/course between waypoints, and estimated time of arrival are available at the touch of a button.

## The first computer company that can count up to one hundred.



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## WORLD TRADE NEWS

## EEC action boosts competition within recording industry

BY PAUL CHEESRIGHT IN BRUSSELS

MUSIC LOVERS within the European Community shortly should have access to a wider range of recordings. In some countries, they might even have to pay a little less for their records, tapes and cassettes.

The performing rights societies which hold the music copyrights and collect royalties, are changing their agreements with the sound recording industry in a way which, said the European Commission yesterday, removes "certain restrictions on competition which hampered trade between member states."

The changes mean that in the future there should be no geographical restrictions on the export of sound recordings. And, with the exception of the UK and Ireland, where the matter is governed by statute, the royalties levied will be based not on the retail price but on the manufacturers' published selling price to the retailer.

These moves follow a competition case brought by the Commission against the performing rights societies. Now the societies have agreed to change

their agreements with the recording industry, the case has been dropped.

The German performing rights society has already negotiated a new agreement with its sound recording industry. In other EEC countries, negotiations are going on to reach new agreements.

The Commission had charged that the societies were restraining trade. Yesterday, it specifically mentioned the German society's opposition, now of course dropped, to cross-frontier deliveries of records taking place between countries in the same group. In some cases, manufacturers were given permission to distribute only in one country.

The Commission also took issue with the habit of basing royalties on average retail prices in the country of sale.

Not only did this mean different levels of royalties. It also meant that cost advantages in the country of manufacture could not be passed on to the consumers in the country where the recording was sold.

## Soviet Union 'key to EEC exports to E. Europe'

BY OUR BRUSSELS STAFF

THE PROSPECTS of an increase in EEC exports to Eastern Europe depend largely on the progress of economic adjustment in the East and on how the Eastern countries handle their problems with hard currency debts.

This assessment has been published by the European Commission in a written answer to a question lodged in the European Parliament. It was made against the background of an EEC trade deficit with Eastern Europe that grew 5.5 times between 1979 and 1982.

The deficit climbed to Ecu 9bn (£5.1bn) in 1982 from Ecu 4.9bn in 1981. Last year there were indications that the deficit was being reduced as exports to the Soviet Union increased during the first five months. Over that same period, however, the EEC

deficit with the seven smaller Eastern countries tripled.

But the Soviet Union is the key because it takes around one half of EEC exports to Eastern Europe. Soviet energy and raw materials are traded for EEC manufactured goods.

The Commission gives three broad reasons for the increased trade deficit:

- cutbacks in Eastern investment plans which reduced hard currency imports;
- the worsening debt situation of some East bloc countries;
- the unfavourable economic and commercial environment.

Handling these problems has led the Eastern countries to boost their exports and seek to restrain their imports. With the exception of Poland and Romania, the Comecon countries are running surpluses on their current accounts.

## India to push third nation ties with UK

By John Elliott in New Delhi

INDIAN engineering companies have drawn up a list of 10 major contracts totalling over \$120m won recently by British companies in third countries where they would like to be awarded sub-contracts.

This marks a significant step forward in campaigns waged by developing countries to form partnerships with more industrialised nations. India has been calling for third-country partnerships for some time with many of its trading partners and has argued that such co-operation would help reduce its growing bilateral trade deficit with the UK. But until now its approach has lacked precise focus.

The projects range from a \$30m Balfour Beatty steel-work and transmission line in Amman and a \$30m Simon Carves flour mill contract in China, to a \$20m GEC microwave radio project in Nigeria and a \$8m airport contract in the Cameroons won by Plessey.

The list will be tabled today at a meeting in New Delhi of the Indo-British Economic Committee attended by Mr Norman Tebbit, UK Trade Secretary.

It has been drawn up by the influential Association of Indian Engineering Industry which is also writing to the UK companies asking for Indian companies to be invited for work that will be subcontracted.

The association believes India can compete effectively for subcontracts which back up sophisticated design and manufacturing work carried out in the UK by providing relatively cheap but highly skilled manpower for drawings on consultancy projects, computer software writing, electrical contracting, civil engineering and some manufacturing of engineering sub-assemblies.

It has set up a joint working group with the British Consultants Bureau and is also inviting more buying missions to India following a successful visit made by BL buyers late last year.

Airlines are proving unwilling to pay high prices for new equipment

## Second-hand aircraft values rise

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

THE VALUES of second-hand aircraft on the world market are tending to rise, as economic conditions improve, air traffic grows in volume, and airlines find they need more capacity but do not wish to pay the high prices prevailing for new equipment.

Reports from the U.S., where the bulk of second-hand aircraft are to be found, indicate that Boeing 727-200 tri-jet for short-to-medium range use, which stood at about \$7m per aircraft in January, 1981, has now risen to about \$7.75m, or a rise of about 10.7 per cent.

The price for a second-hand McDonnell Douglas DC-9-30 has risen by a smaller amount,

however, only about 2.9 per cent, from about \$5.10m in January, 1981, to about \$5.25m today.

Conversely, the prices of some of the older, four-engined jets, such as Boeing 707s and Douglas DC-8s, that are severely affected by the more stringent noise rules now being introduced in the U.S. and elsewhere, have slumped.

A Boeing 707-320C, according to Jordan Greene's Aircraft Marketletter, which stood at about \$2m in January, 1981, is now worth only \$750,000.

Prices of wide-bodied jets have also declined, largely because the trend in the market is away from large-capacity aircraft to the smaller types of

jets. As Jordan Greene puts it, the change in attitude is from "Big is Better" to "Small is Smart" in the airline business.

As a result, a McDonnell Douglas DC-9-30 long-range tri-jet which in early 1981 cost \$24m second-hand, can now be bought for about \$18.50m, a decline of more than 31 per cent.

Because Lockheed has now completed production of the L-1011 TriStar, prices of that aircraft on the second-hand market are slumping. A TriStar L-1011-1 that cost \$19m in early 1981 can now be bought for about \$9m.

Even the mighty Boeing 747 Jumbo jet is not immune to this slump in wide-body jet

prices because of the move away from big capacity aircraft to smaller types of jets.

Jordan Greene quotes the current price of a second-hand Boeing 747-300B at about \$30m, against \$27.50m three years ago. It is stressed, however, that these are prices for aircraft that have been extensively used for many years in airline service and that many factors affect the prices asked and obtained.

"Distress sales," that is sales where an airline is bankrupt or in cash problems and desperately forced to sell, can depress prices by as much as 30 to 40 per cent on current market values, while the availability of long-term financing by the seller can improve values by up to 15 per cent.

## More U.S. orders seen for BAe 146

By Our Aerospace Correspondent

AIR "WISCONSIN", the U.S. regional airline, which already operates three British Aerospace 146 four-engined regional jet airliners is planning to order more.

The airline will take delivery of a fourth 146 soon, but is expected at a board meeting later this week to convert two of its outstanding options for four more of the aircraft into a firm order worth about \$30m.

● Aer Lingus, the Irish airline, has signed agreements for the provision of management services to two airlines in the Caribbean — LIAT (Leeward Islands Air Transport) and ALM, the national carrier of the Antilles. A management team of five Aer Lingus executives will be seconded this month for two years to LIAT's headquarters in Antigua.

A management team of three Aer Lingus executives is already in Curacao in the Antilles assisting in the development of ALM. This contract is being funded by the EEC under the Lome Convention and runs for two years.

● British Caledonian Airways, the UK independent airline, has signed an agreement with Continental Airlines of the U.S. whereby B.Cal will handle Continental's UK and European sales and reservations. Continental, a major domestic operator in the U.S., also flies to the South Pacific, Mexico, Hawaii, Japan and Australia.

## Norwegian-Belgian tanker pool deal

Two Norwegian ethylene tanker owners have formed an operating pool, Norbelgas, in co-operation with the Belgian firm Exmar, a subsidiary of the Bohl Werft shipyard. Fay Gjester writes from Oslo.

The pool will control four vessels in the profitable 7,000-8,000 cubic metre range. The two Norwegian companies, which previously operated a pool of three vessels, are Odvig Westfal-Larsen Tankers and Norwegian Gas Carriers.

## Renault wins deal to supply trucks to Cuba

By Paul Beets in Paris

RENAULT VEHICULES Industriels (RVI) has won two large export contracts for heavy trucks worth a combined total of FFfr 97m (£8m).

The first contract involves the sale of 200 heavy trucks to Cuba in what is the first tangible result of the recent contacts between the French and Cuban Governments to reinforce trading relations between the two countries.

Moreover, the Cuban contract, worth FFfr 51.5m, also represents a return of the French truck maker in the Cuban market. The French Berliet truck group, which later was absorbed with Saviem to form RVI, had ambitious export projects on the Cuban market between 1968 and 1973.

France has now become Cuba's leading foreign supplier and agreed last October to advance Cuba additional commercial credits understood to total about FFfr 150m.

The other RVI truck deal involves Egypt. The RVI contract involves an order for 180 heavy trucks worth FFfr 45.5m. The Egyptian authorities are now also considering a proposal for RVI to build a local assembly plant in Egypt for commercial vehicles. RVI supplied 700 commercial vehicles to Egypt last year.

## Korea pushes N. American car sales with low prices

TORONTO — South Korea's push to become a force in the North American car market is taking a new turn with efforts to break into the crowded North American car market. It is now aiming to woo North American car-buyers with keen prices.

Canada is the first target for Korea's biggest carmaker, Hyundai, but industry analysts believe success here will be followed by a move into the U.S. in two to three years.

The small, four-cylinder Hyundai Pony, which goes on sale in Canada on January 12, has impressed some dealers already. One said it had "Japan quality written all over it."

The president of Hyundai Auto Canada, Mr S. H. Park, says the company intends to sell at least 5,000 Ponys in Canada in 1984. He acknowledged that Hyundai had set its sights on the U.S., but said it planned to move slowly.

Japanese penetration of the North American market is under no imminent threat, but the Pony's base price of C\$5,795 (U.S.\$4,635) will be one of the lowest and at a time when Japanese cars are losing their reputation for low prices.

Industry analysts say the Japanese are moving away from the low cost end of the market

because of import restrictions imposed by the Canadian Government.

Any major expansion plans by Hyundai would be limited by the company's current capacity to build cars, they say, but the company said in Seoul it intended to raise capacity from more than 100,000 cars a year to 390,000 by 1986 to cater for its push overseas and growing domestic demand.

Hyundai's president, Mr Chung Se-Yung, says Korea has reached the "car age" and expects domestic growth of 25 to 30 per cent a year.

Cars cost about three times per capita gross national product (GNP) in Korea against about half per capita GNP in the U.S. and Japan.

Government incentives of 1981 were partially negated last year when a 5 per cent excise tax was reinstated, but the Korean motor industry continues to boom. Hyundai is expected to have built about 110,000 cars in 1983 after 90,000 in 1982.

The Daewoo Motor Company, a joint venture with General Motors of the U.S., showed spectacular growth. Output was expected to be close to 40,000 in 1983, after 22,000 in 1982, and it has plans to boost capacity to an annual 300,000.

As part of its push for bigger production and sales, Hyundai is buying technology from Japan's Mitsubishi Motors. Although this will be used to build a car suitable for export, Mr Chung believes foreign sales will remain a second priority for the Korean industry for another five to 10 years.

Hyundai's exports accounted for about 14 per cent of its sales in the first nine months of 1983, down from 17 per cent in 1982. For Daewoo, exports were less than 1 per cent of sales.

Most exports have gone to the third world, but the Hyundai Pony, which has been built since 1976, is also sold in Europe.

In Canada, Hyundai says it plans to start with a network of 50 dealers and build up to 150 over the next few years.

● Foreign shipbuilding orders secured by South Korean companies totalled 3.83m gross tons for 158 vessels in 1983, compared with 1.21m tons for 63 ships the 1982, the Korea Shipbuilders' Association said.

The value of the new orders rose 78.5 per cent to \$2.85bn last year, it added.

Foreign order books at Korean yards stood at 4.66m gross tons for 187 vessels at the end of last year compared with 2.03m tons for 99 vessels a year ago, it said.

Renter

MY SON EXPLAINED IT  
TO ME ON FRIDAY.  
I BOUGHT IT ON SATURDAY.  
AND AS OF MONDAY  
IT'S BEEN BEAVERING AWAY  
IN MY LITTLE SHOP.



## France moves to pick up summit pieces

BY DAVID HOUSEGO IN PARIS

M. CLAUDE CHEYSSON, the French Foreign Minister, and M. Roland Dumas, the new Minister for European Affairs, will visit major European capitals in the coming weeks as part of a low-key French approach to resuming negotiations on European budgetary and agricultural reform that collapsed at the Athens EEC summit last month.

France, which has taken over the presidency of the Council of Ministers, hopes a compromise can be reached at the next heads of government meeting in Brussels next March. The emphasis on bilateral contacts reflects the French view that substantial progress has already been made towards

securing an agreement but that an act of political will is needed to make the final concessions that would result in an overall package of Community reform.

In French eyes it will be the foreign ministers' task to generate this political momentum. M. Cheysson and M. Dumas will be sounding out Community members on how they believe the differences can be bridged.

By placing the main responsibility with foreign ministers, the French aim to simplify the negotiating procedure. French officials believe that the weakness of the special councils that preceded the Athens summit was that the presence of so many ministers further com-

plicated the issues. The main responsibility for the negotiations in France's case will thus lie with M. Cheysson and M. Dumas—who has been given cabinet status largely to give him weight in dealing with other French ministers with an interest in Community affairs. But officials emphasise that they will be working closely to President Francois Mitterrand who has made Europe one of his priorities. Officials treat with impatience British suggestions that at Athens he was not fully briefed on proposals put forward by his ministers.

M. Cheysson's speech to the European Parliament in Strasbourg on January 18 will

contain no major surprises according to officials. The emphasis will be on picking up the threads of the Athens meeting and managing the Community's budget through a difficult period. However much France would have liked to use the presidency as an occasion for launching European initiatives, officials do not believe the present time is appropriate. The bilateral talks with London are obviously the most delicate. Officials treat as short-sighted, however, the view that Britain is in a position of strength because it has only to wait for the Community to run out of resources to get its own way. By the time that hap-

pened, they say, the damage to the Community would be so great that the nature of the issues would have changed. They say there can be no question of any strictly financial concessions to Britain. An agreement over the budget contributions problem must be part of an overall package of reforms that embrace Community finance, agriculture and new policies.

They explain President Mitterrand's apparent backing down at Athens from previous French positions on controlling Community expenditure and handling the British budget problem as due to his exasperation at British tactics.

## Ministers agree to CAP talks agenda

BY IVO DAWNAY IN BRUSSELS

EEC agriculture ministers last night agreed a new programme for negotiations on reform of the Common Agriculture Policy (CAP), aimed at finalising a comprehensive package of measures by April 1.

The programme was accepted after ministers heard dire warnings from the Commission that the CAP was nearing a total collapse which could bring down the whole Community unless major surgery was immediately undertaken.

Mr Paul Dalsager, the Agriculture Commissioner, warned ministers: "It is not a matter of economics but of politics. If we do not agree on a package of measures by April 1, the Commission will be forced to take drastic action."

Mr Dalsager, the Agriculture Commissioner, warned ministers: "It is not a matter of economics but of politics. If we do not agree on a package of measures by April 1, the Commission will be forced to take drastic action."

cheaper brand of champagne. It is a matter of leaving the table with a stomach less than full."

The Commissioner was backed by M. Gaston Thorn, Commission President, who said that at present spending rates CAPs Ecu 18.5bn (\$13.3bn) budget is due to overshoot by as much as 10 per cent.

Latest estimates now suggest that even if all the Commission's reforms were implemented immediately, along with an extension of the Ecu 200m in management savings already introduced, there would still be no funds left for price rises this year.

As a means of tackling the crisis,

the ministers last night agreed that most of the negotiations must now be concluded by themselves and not referred to special councils of foreign and finance ministers or to heads of government summits.

Other decisions included the reintroduction of the use of high-level groups of civil servants to conduct preliminary negotiations in an attempt to speed the decision-making process.

These will immediately begin to examine the commission's proposals on the 1984 prices for agricultural products, due to be announced at the end of this week before the next

ministers' meeting at the beginning of February.

Meetings of the civil servants are also expected to deal with outstanding arguments over milk, cereals and other products as well as monetary compensatory amounts — cross-border levies and subsidies — before reporting back.

In addition, the ministers agreed last night to add a further council meeting to the two planned before April 1, the date by which many new price regimes are due to begin.

Mr Michael Jopling, the UK Agriculture Minister, said after the meeting that he believed ministers could reach agreement on the re-

forms and prices package within this deadline.

"If we want progress and if we want some urgency in our decision making then it is possible," he said. "Quick progress is essential as people need to know where they are. There is nothing worse than uncertainty."

The ministers are due to meet again today to discuss interim proposals on a new system of structural grants for reform of the industry.

The Commission announced last night that it will be seeking backing from the Council to enter new talks with the U.S. through the General Agreement on Tariffs and Trade

## Redundancies inevitable at Usinor

By David Housego in Paris

Substantial redundancies have now become inevitable at Usinor, one of the two large French state-owned steel groups, as a result of the government's decision to turn down its proposed budget for 1984.

The budget put Usinor's additional financial needs for the year at FF4.4bn (\$470m). The state representative on the Usinor board had told the company, it emerged yesterday, that the government did not have the means to provide an additional FF4.4bn in 1984. The budget is now being revised

## W. GERMAN COMMUNIST PARTY MEETS

## Peace role earns DKP public acceptance

BY JAMES BUCHAN, RECENTLY IN NUREMBERG

SOME DISTANCE away from the West German political beaten track is the DKP, a communist party, which merits a detour for its comfortable certainties, blameless orthodoxy and intimate atmosphere.

At its 7th party congress at the weekend in Nuremberg, Herr Herbert Mies, the 54-year-old chairman of the W. German Communist Party, revealed that the DKP has 50,482 members, rather under 0.1 per cent of the West German population. At the election on March 6 last year which brought Herr Helmut Kohl to power with a large majority, the DKP polled 65,789 votes,

a tenth fewer than in 1980 and about 0.2 per cent of the electorate.

These figures suggest that Germans find one communist party — in East Berlin — quite adequate for their needs. If so, why does the Düsseldorf-based DKP, represented in a handful of borough councils, so exercise Herr Friedrich Zimmermann, the Bonn Interior Minister, and the Verfassungsschutz (VfS), the West German MI5, which devotes 40 pages of its most recent report to the party, its affiliates and its "goals hostile to the constitution."

Last autumn, in the midst of dem-

onstrations against the deployment of U.S. nuclear missiles in West Germany, the Interior Ministry splashed out DM 40,000 on a wall-chart which attempted to show, with a maze of dotted lines, how the Soviet Communist Party, via its sisters in East Berlin and Düsseldorf, had penetrated the harmless and bewildered West German citizenry.

This confusing diagram was greeted with guffaws, but it contained a nugget of truth. The peace movement against the new U.S. missiles marked the first time a West German communist party had gained acceptance in a popular

movement. That the peace movement also radicalised both the Social Democrats (SPD) and the Greens, who also picked up DKP voters, is of less importance to the comrades. The DKP is above all a cadre party rather than a serious parliamentary effort.

Non-communist opponents of the missiles complain bitterly about the DKP, whose organisational discipline and wealth — the VfS claims the party received DM60m from East Berlin in 1982 — give it a powerful position in a movement over-

## Poland lifts veil on debt debates

By Christopher Bohinski in Warsaw

A CLASH in Poland's top economic weekly *Zycie Gospodarcze*, between two senior finance officials has provided a rare insight into debates inside the Government on how to cope with the country's crippling \$28bn foreign debt. Poland is due to open another round of rescheduling talks with Western governments in Paris later this week.

Mr Stanislaw Dlugosz, a deputy chief of the Planning Commission questioned in an article just before Christmas if Poland should hurry ahead with the Paris talks. He criticised the present debt service policy which is absorbing about one third of hard currency export earnings, as a financial drain leading nowhere.

He urged that debt service payments should be cut to a minimum for five to seven years and that Poland should demand a long-term rescheduling agreement, putting off payments into the next decade, on terms better than those being obtained at present, and, in the meantime, concentrate on co-operation within Comecon. In support of his arguments he cites continuing Western restrictions on Polish goods, the unlikelihood of hard currency export earnings improving in coming years and pessimism about the prospects of new Western loans.

Mr Dlugosz also hinted that Western requests for economic information should be stalled, since any suggestions about austerity measures, as might be expected from Western officials or the International Monetary Fund, could not be introduced in Poland because consumption has already fallen drastically.

Replying this week, Mr Kazimierz Glazewski, chairman of the Bank Handlowy, defended the plans of rescheduling agreements on \$5.8bn worth of debt already negotiated between 1981 and 1983. The policy suggested by Mr Dlugosz, he said, could prolong the present crisis into the next generation.

Neither Comecon nor trade with the Third World, would enable Poland to fill the gap left by the West. He accused Mr Dlugosz of passive resignation in the face of the debt problems.

## Partnership scheme offered by BBC to save satellite plan

BY RAYMOND SNOODY

THE BBC has put forward a compromise plan to share its direct broadcasting satellite (DBS) system equally with the Independent Broadcasting Authority (IBA) in an effort to save the project from collapse.

The plan will be considered at a meeting today between Mr Stuart Young, chairman of the BBC, and Lord Thomson of Monifieth, chairman of the IBA. DBS involves broadcasting directly from satellites to individual home dish aerials.

Under the proposal, Britain's two competing broadcasting organisations would share the costs of the three-satellite system. This would be about £180m over seven years for the hardware alone.

The arrangement would last for the lifetime of the system which was due to begin broadcasting in the autumn of 1986. A more realistic starting date now appears to be the autumn of 1987.

The new proposal, put forward by Mr Bill Cotton, managing director of the BBC's satellite project, would involve both organisations sharing a satellite film channel.

Each organisation would have a channel for general entertainment programmes, while a fourth transponder in the sky would act as a backup.

The IBA is taking the BBC proposal seriously and meetings are taking place at various levels almost every day to explore the possibility.

There is considerable urgency about the talks. United Satellites, the British Aerospace, British Telecom, GEC-Marconi consortium building the satellites, told the Government last month it would have to stop work in early January without financial guarantees.

The consortium says its has already spent or committed £50m despite the fact that the BBC, worried about the cost of going alone, has not signed a final agreement.

## Approval for £400m coal mine

THE NATIONAL Coal Board was given clearance by the Government yesterday to spend £300m developing a new mine at Asfordby, Leicestershire.

It will be Britain's biggest investment in new coal capacity since permission was given in 1976 to develop the Selby coalfield in Yorkshire which cost £1bn at 1982 prices.

The Asfordby mine is expected to reach full production in the early 1990s, producing 2.2m tonnes of coal a year for power stations. It will provide jobs for 1,100 miners, many of whom will be transferred from nearby pits which soon face closure.

● OUTPUT at four Staffordshire coal pits was halted yesterday by a strike of 43 miners opposed to their union's 10-week-old overtime ban. The men were all disciplined by the union for taking unofficial action.

● PLANS FOR a £1.5bn private-sector fuelled gas gathering pipeline in the North Sea have been dropped because of lack of support from the oil industry.

The proposals, drawn up by Gaffney Cline and Associates, the international energy consultants, were for a 250-mile pipeline linking the

Bruce, Brue and T-Block developments to the St Fergus gas terminal near Peterhead on the north east Scottish coast. A short spur south of T-Block would have connected smaller gas fields.

● A WOMAN clerical officer in the diplomatic service has been suspended from duty after an inquiry into a leaked secret Whitehall memorandum on the deployment of Cruise missiles in Britain.

● A NEW London evening newspaper could be launched this autumn subject to detailed negotiations with trade unions, Mr Robert Maxwell, chairman of the British Printing & Communications Corporation, said yesterday. It would compete with the Standard.

● FURTHER IRA bomb attacks in mainland Britain were inevitable, Mr Gerry Adams, president of Provisional Sinn Féin, said yesterday during a radio interview in Northern Ireland.

● MICRODATA, the mini-computer subsidiary of McDonnell Douglas, has developed advanced software which allows a user to question computers in plain English.



"Why do I need a computer anyway?" I asked.

"Because you're snowed under with paperwork and your filing system's bulging

at the seams. You never seem to know exactly how much stock you've got. Your invoicing's always behind hand. And your estimates would give a hyena a laughing fit."

"I see," said I, noting an element of hyperbole in the lad.

"And how come I need an IBM Personal Computer in particular?"

"Simple," he says. "First of all, it's made by IBM. I don't have to tell even you what that means in terms of reliability, service and support."

I nodded judiciously, letting him have his head.

"Then," he says, "it's so small and neat, it'll take up no more space than a desk-top. And it's so easy to learn, you..."

"But I hate maths," I interjected.

"Even an innumerate can have a good working knowledge in a couple of days."

"All right, Clever Clogs. But what can it actually do for me?"

"There are literally hundreds of programs now for the small business man to choose from. Book-keeping, filing, stock-control, analyses, invoicing... In short, it can give you all the information you want the minute you want it. Like the other day it took 35 minutes

for you to determine whether or not you have knurled shackle-pins in stock. With an IBM Personal Computer, you'd have known on the dot."

"All right, all right," I said "now for the crunch. What does this paragon, this... ah... sine qua non, actually cost?"

I sat back, waiting to break into a wild peal of mirth.

"Less than £3,000."

"Come again."

"Less than £3,000. Including a system unit with two diskette drives, keyboard, monochrome display and graphics printer, exclusive of VAT, from an IBM Retail Centre."

You could have knocked me down with a knurled shackle-pin.

"And including your commission?" I enquired, playfully.

"Look, I'm not making anything out of this, Dad. I just want there to be a business around when you've worked yourself into an early grave."

His argument finally reached me. Next day I went round to one of IBM's Authorised Dealers. And sure enough, Monday morning, there I was running up an accounts program under the astonished gaze of Miss Fossick. My son? At school, of course, revising for his 'O' Levels. And you? Call 01-200 0200 for your nearest IBM Authorised Dealer or IBM Retail Centre and have a rewarding conversation of your own.



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# THE MANAGEMENT PAGE: Small Business

EDITED BY CHRISTOPHER LORENZ

Venture capital: by Tim Dickson

## Ups and downs of financial pioneers

BRITAIN and continental Europe may be teeming with "venture capitalists" today—but as recently as 1979 they were a very rare breed indeed.

That was the year Venture Founders Corporation of the U.S. sent its first representatives to the UK, started persuading a group of then sceptical institutions to dip into their pockets to support a new fund, and embarked on a subtle but determined campaign to woo the "dormant" British entrepreneur.

While numerous other fund managers, both from

the U.S. and the UK, have since joined in or raised the profile of their small company investment activities, the two Venture Founders (VF) funds launched in 1980—Venture Founders Capital (VFC) and Rainford Venture Capital, each with £2m of capital—probably set the current bandwagon rolling in the UK. Certainly VF's first UK managing director, Brian Haslett (who has since returned to the United States), was a relatively lone voice in preaching the virtues of unsecured long term capital, investment horizons beyond five years and (where necessary) close investment by venture

capitalists in the management of small, growing businesses.

Although Charles Cox, Haslett's successor as managing director and Venture Founders' first British recruit, points out that portfolio companies should only be valued twice—"once when you put the money in and once when you sell out"—the two accompanying case studies of VFC companies show what can be achieved.

VF's style moreover has impressed Guinness Mahon, the merchant bank, which will be announcing today that it has raised £12m for a new venture capital fund which will be "advised" by VF.

Not everything, however, has gone VF's way. The Rainford Fund—which hired VF as consultants for a two year period—has in some ways proved a rather disappointing experiment. Set up by Pilkington Brothers to help businessmen in the St Helen's area, observers say that the terms of the management contract did not allow the managers to develop its long term philosophy, while certain members of the Pilkington board viewed the fund primarily as a means of ameliorating the unemployment situation in the North West as distinct from a full-blooded venture capital operation.

Two out of its eight investments have gone into receiver-ship—one of them since VF's contract ended.

Of the eight investments in the VFC portfolio, by contrast, only one has gone bust (a computer related business whose chief supplier collapsed) involving a £100,000 write-off by the fund. Cox says the other six besides Chapman and Kleentech (also on this page)—a manufacturer of accessories for photocopyers, a company making software for optical character readers, a supplier of pneumatic and hydraulic control equipment, and a designer in consumer electronics—are all

doing well at the moment, though he cautions: "things can change alarmingly quickly, so you can't relax. A gust of wind can suddenly blow a business off course." Cox refutes suggestions that at £2m the fund has been too small to obtain both a satisfactory spread and to provide the second and third tranches of capital so often required by fast growing businesses. "Unlike the U.S., the UK has a whole range of institutions like pension funds and investment trusts familiar with investment in unquoted companies. I don't see UK venture capitalists necessarily having to be involved beyond

the first stage." Surprisingly—given the "hands-on" techniques much trumpeted by American-influenced venture capital funds—the chief executives of both companies describe VF's style as "very much hands off." While stressing the hours of work spent on portfolio companies away from board meetings, Cox explains: "We believe in involvement, not interference. We don't try to manage, take management decisions or change a management team. We are only going to get the upside if the management team learns for itself—with our back-up and support."

## Venture capital briefs

**MONEY FOR** developing and testing prototypes is always hard to come by so the formation last month of Seedcorn Capital—with the aim of providing very high risk venture capital for research-orientated projects—is a welcome development.

Seedcorn will be run by Lucius Cary, managing director of Venture Capital Report (VCR), the Bristol-based publication which describes new business projects seeking financial support. Cary believes 20 to 30 of the unsuccessful projects written up in his magazine over the last few years deserved support—so when the UK Provident-English Association Growth Fund asked him to manage a £200,000 slice of their portfolio and "put his money where his mouth is" he readily agreed.

A typical investment will be £20,000 to produce a prototype of a new invention and to conduct a preliminary market study to see if there is a basis for a business. Cary envisages Seedcorn investing in some cases alongside VCR subscribers "who may have skills and resources to contribute." Details from 2 The Mall, Clifton, Bristol BS8 4BB.

Professor Harold Hopkins, who holds the Chair of Applied Optics at the University of Reading, will describe how the university can help research, test and develop new ideas at a forthcoming seminar on "venture capital for the high technology company." Organised by the Reading Chamber of Commerce and Reading University in conjunction with Deleite Haskins and Sells the event takes place on the morning of January 20 and costs £25 (including lunch). Details from Ian Cleveland, Reading Chamber of Commerce, 0734-595049.

**YET** another booklet on sources of venture capital will be available for the first time today at the Institute of Directors' seminar on Financing a New Business. It can be obtained for the cost of postage and packaging from the Publications Department of accountants Sloy Hayward, 54 Baker Street, London, W1.

## Why Colin Chapman counts money with a specialist's eye

ONE weekend just over three years ago Colin Chapman was busy throwing quoits.

But far from relaxing among friends with a pint of beer in his hand, the 46-year-old Chapman was playing for remarkably high stakes—a six figure sum as it turned out.

The game—in which the points awarded for a successful throw were higher the further away you stood from the peg—was one of a number of experiments devised by Venture Founders to test the aptitudes and attitudes of a 20-strong group of would-be entrepreneurs. Chapman today can remember exactly where he positioned himself—a significant bit of information apparently for the venture capitalists observing his every move—but after an exhausting weekend of lectures, business plan preparation and other tests he and three others emerged as suitable candidates for venture capital backing.

So far Venture Founders' faith in his business, Chapman Cash Processing—which manufactures computer-based systems for checking and counting cash and non-cash items such as credit card slips, appears well justified. Having invested £100,000 for a 40 per cent stake in July 1981 VF last month had the satisfaction of seeing Chapman's advisers, Nordic Bank, announce a £1.1m private placing of roughly 32 per cent of the equity among a range of institutions, including Sava and Prosper and Foreign and

Colonial Enterprise Trust (FACET).

Besides illustrating the potentially juicy rewards of venture capital in this case the value of the company has increased 10 times in 2½ years—the recent deal is a typical example of "second round" finance. "With its limited financial and marketing resources," the placing document explains, "Chapman's strategy until very recently has been to concentrate on the known requirements of its key customers and to respond to customer enquiries... the company now needs to take a more active marketing stance if it is to capitalise on the growth potential it has developed." The same document reveals Chapman's considerable dependence on British Telecom, which accounted for 66 per cent of sales in the last financial year. Two other customers were responsible for the bulk of the balance.

Chapman's best known product is probably the "All-change" coin processing system, which was developed in conjunction with BT. So far used by 17 of the 62 British Telecom areas, the system is designed to process cash collected from pay telephones and provides regular management and collection control information. Collaboration with British Telecom has borne fruit more recently in a new coin validator unit which CCP believes has applications in fields outside telecommunications, notably in vending and

amusement machines.

Chapman also sees a big market for its cash office management system for stores, initially developed for British Home Stores, while overseas markets—which he hopes to tackle through joint ventures—have so far not even been touched.

Discussing the role of VF, Chapman observes: "The important thing was that when things got tough they didn't run away. And while he says stringent conditions were imposed at the outset—until the placing, for instance, VF controlled the remuneration of the directors and effectively prevented them selling any of the company's assets—he stresses that his venture capital backers "adopted very much a hands-off approach."

Although Chapman, an ex-Royal Navy computer programmer, had had a number of management positions within the electronics and cash-processing industries (including spells as director of operations of De La Rue Systems and General Manager of the UK subsidiary of a Swiss Bank), he admits that nothing prepared him fully for running his own business. "Even the cleverest simulation of a war game is no substitute for the real thing," he observes.

"Everybody makes mistakes with cash-flow, but if it's too big a mistake you won't be there to learn from it."



Colin Chapman

## How Eddie Ashby made a clean sweep by breaking with tradition

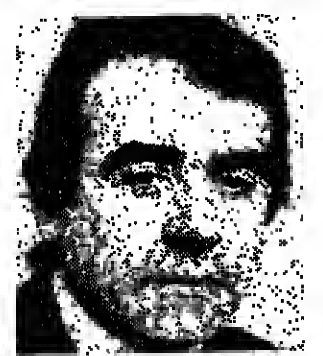
CONTRADICTION as it may sound, business is a dirty word for entrepreneur Eddie Ashby.

For, operating in a twilight world of filthy pipes, blocked drains and dark cavernous sewers, his company, Kleentech International, is expanding fast by providing specialised cleaning and engineering maintenance services to industry and local government.

Kleentech's five-year history shows that Breggreen and Pritchard Services—two large and much publicised quoted companies—are not alone in cashing in on the growing tendency among large organisations in the public and private sector to hire outside contractors to do work previously handled by in-house maintenance teams.

Ashby's connection with Kleentech dates from 1978 when he bought out a half share in a small cleaning business owned by Michael Ashcroft, now head of the Hawley Leisure Group. His subsequent achievements have been founded on conscious diversification away from traditional office cleaning into higher margin, less labour-intensive industrial cleaning and engineering maintenance (Ciba Geigy, Fisons and Conoco are among the group's customers, with oil refineries, chemical and food processing plants typical of the type of project undertaken).

Growth at Kleentech has been partly through acquisition and partly organic, and the group now comprises five



Eddie Ashby

divisions—industrial, municipal, engineering, commercial and international.

Looking ahead, Ashby sees his opportunities to add to the many local authorities already on his books for which his work ranges from gulley and catchpoint emptying to video camera inspection of pipework and sewers. He also hopes to become more active in international markets (notably the Middle East).

Describing his acquisition philosophy Ashby says that "there are many opportunities to buy assets and skills cheaply and re-engage them in an expanding market." A typical illustration is Kleentech's purchase last month of W. Canning Jigs, a subsidiary of W. Canning, the Birmingham-based chemicals and electronics group. Over 80 per cent of its

business involves the manufacture and refurbishment of jigs for the metal coating industry and Ashby hopes that his other divisions will be able to service some of the new acquisition's 70 or so customers.

After attending one of Venture Founders' exhaustive weekend courses (which he "thoroughly enjoyed") the £2m Venture Founders Capital Fund put up £150,000 for a 30 per cent stake in August last year. "They weren't looking for security," he recalls, "they were solely intent on assessing us as people. They didn't pull any punches and unlike some of the merchant banks we went to see, who smiled sweetly and led us by the nose, Venture Founders let us know what was going on."

Although he says VF was there when needed, Ashby maintains the main contribution has been money, not management support. "We needed someone to take a risk and play the odds and at the time they were the only ones prepared to do so."

Now that Kleentech is turning over £3m—and planning ambitiously to reach £10m at current prices by early 1984—Ashby reports that there is no shortage of potential backers in the City of London. Predictably an Unlisted Securities Market quote is one short term option but individual shareholders of VFC and (in particular) one American bank are apparently prepared to supply all the funding required.

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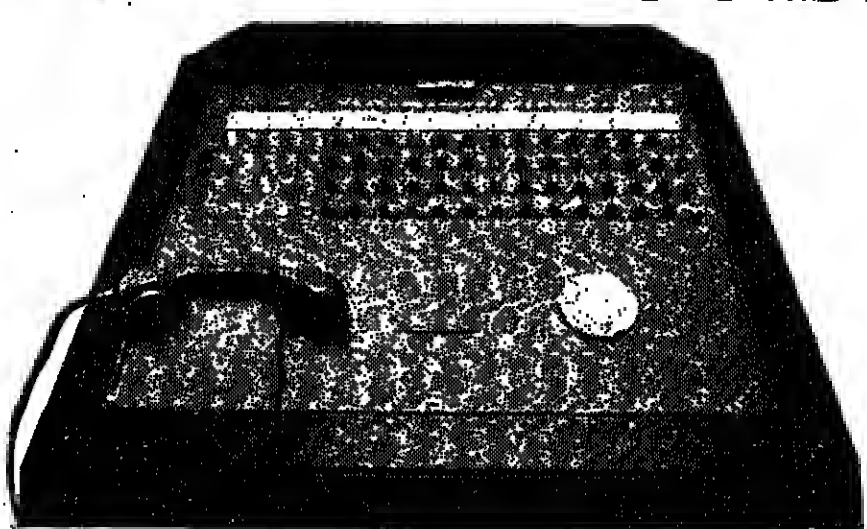
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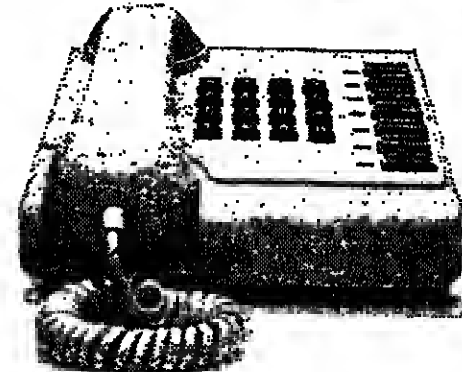
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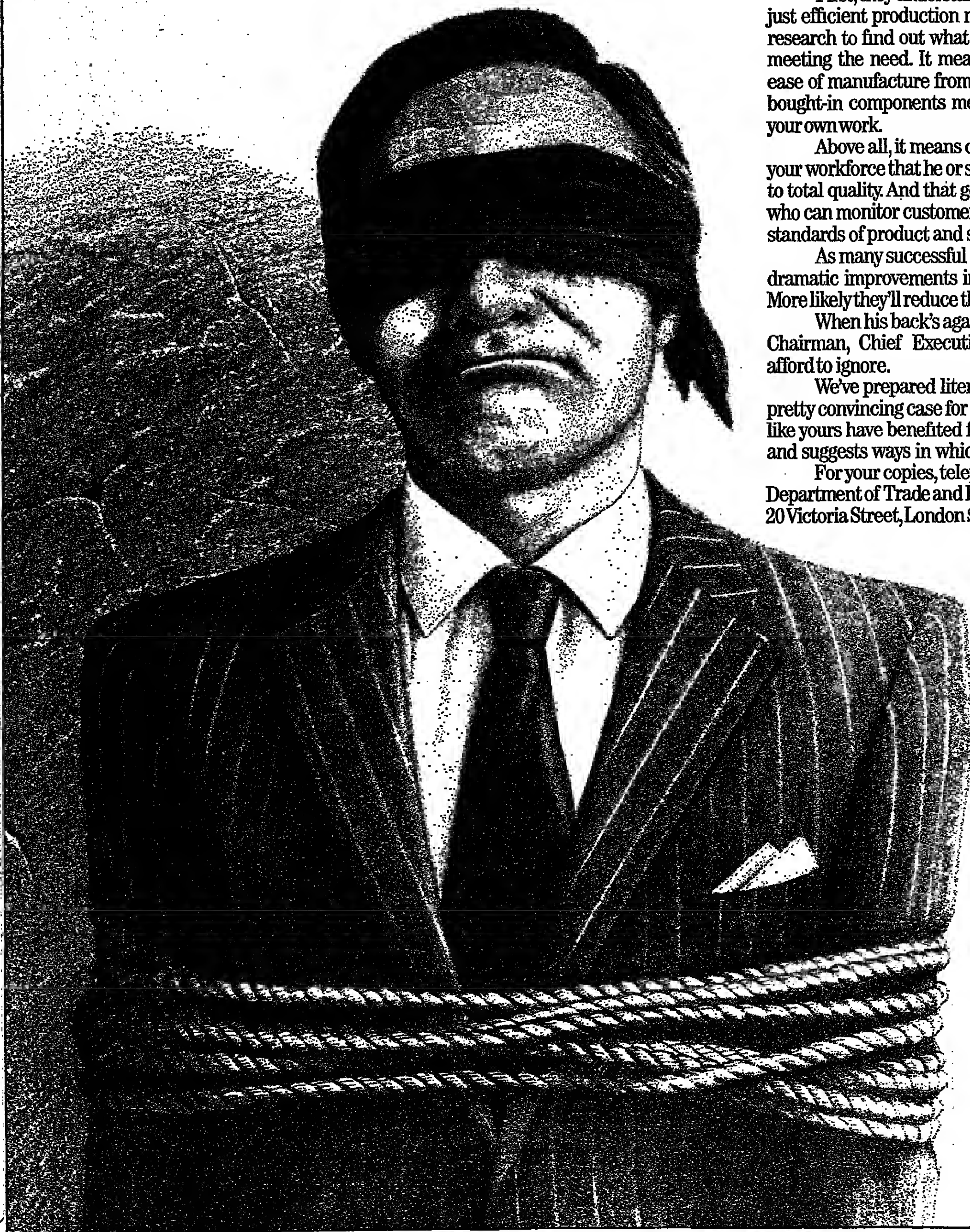
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## Let the bank market work

QUITE a head of steam has built up behind the idea that international banks should help hard-pressed nations service their debts by holding down the margins and fees exacted when loans are rescheduled or fresh loans made. Mexico is a case in point. In acknowledgement of the rapid improvement in its financial position, its lead banks have offered fine terms on some \$1bn (£250m) of new loans. The suggestion is that banks should go further than this and offer other indebted countries easier terms before their finances improve to the point where they can demand a better deal.

During the unfolding of the debt crisis the banker's instinct has been to do the opposite. This opportunism attracted critical comment. It seemed inappropriate that banks should reap fat profits on loans to borrowers whose financial position was going from bad to worse—and at a time when the liquidity and even solvency of the banking system was increasingly dependent upon the support of the IMF and the central banks.

The problem is that official calls for lower spreads risk further disturbing a banking market already heavily influenced by the official intervention that has held it together through the crisis. The "right" terms in any debt negotiation or renegotiation are a bargain struck between the borrower and banks subject to appropriate regulatory constraints by the governments ultimately underpinning their affairs.

## Considerations

Banks locked in an embrace with an over-borrowed borrower face a different situation, than when approaching such a borrower for the first time. They have to bear two conflicting factors in mind. First, they are being asked to make risky loans and ought to demand compensation for that. But second, they have an overriding interest in preserving the viability of the borrower and therefore in avoiding terms that are too onerous.

## Honours without merit

THERE is something incompatible between Mrs Thatcher's pursuit of a more meritocratic, market-oriented society and the preservation of the traditional honours list. The principle that merit should be rewarded by means other than money has been beyond question in most countries, and has been throughout most civilisations. Sometimes the merit is obscure: the long-serving village schoolmistress, for example. It is right that her services should be properly recognised through a national honours system. Yet the British system, as presently practised, is in danger of going to extremes. It rewards the unmeritorious as well as the deserving and it has become unnecessarily long and complicated.

## Subtle distinctions

There are four main charges against it. The first is that it perpetuates a peculiarly British form of snobbery. The second is that there are too many different categories of award. The third is that too many awards are given. And the fourth is that the whole system is excessively political.

Snobbery is endemic in the British way of life. The honours system encourages it. How else, for instance, does one explain the subtle distinctions between a CBE, an OBE and an MBE (themselves anachronistic terms) and the higher titles such as a knighthood? Why is it that a football player or a pop star tends to get a lower award than (say) a business man whose company may not have been conspicuously successful? Pop groups, after all, must have done at least as much for British exports as many a manufacturing industry.

It is not self-evident that the present system fosters excellence. Too often, in the Civil Service at least, it may have the opposite effect. The way to an award is to be safe, conventional and to avoid the deviant view. The best of the Civil Service is probably above such considerations. It would perform well without the honours incentive. Yet the system is self-perpetuating. There is virtually no way in which a senior civil servant can turn down an honour. A head

The borrower has his own set of tactical considerations to worry about. The right terms are the terms agreed between both sides bearing all such factors in mind—they are market terms, not terms imposed by the moral suasion or lawmaking of the authorities. Imposed rates will merely throw the market in sounder loans into confusion.

## Perception

As it happens there is a growing and welcome perception within the banking business that insistence upon restored profit may prove abort-sighted. Mr Leland Prussia, chairman of Bank of America, said recently that a troubled borrower is more likely to pull through if loan terms are eased, and he called for changes in U.S. bank auditing practices to allow this. Mr Rimmer de Vries, the chief economist of Morgan Guaranty Trust, has recently come out with similar arguments.

This is a valid shift of sentiment among bankers. What is more worrying is when the chairman of the U.S. Fed expresses an Olympian view that spreads should come down. His job is not to decide the prices that banks charge, it is to decide the monetary conditions in which the game is played out, and the regulatory norms that the banks must observe in playing it. The level of U.S. interest rates is of far greater importance to the fortunes of the sovereign borrower than any adjustment of the spreads on floating rate loans.

As for regulatory norms, the key role of auditors and regulators is to make sure that the profits distributed to holders are the real profits of the bank. If a bank decides to impose high spreads upon a borrower whose affairs are deteriorating, it is up to supervisors to see that appropriate provisions are made before the resulting profit is distributed. This should be the safety net against banks that choose to go for short-term gain and exploit the unspoken guarantee of the authorities.

of the Treasury without a knighthood would look odd, so the honour is accepted as part of the job.

There is another side to the coin. The award of peerages to retired civil servants appears somewhat arbitrary. A case in point is the continuing obsolescence of both the Order of the British Empire and the last head of the Treasury from the House of Lords, where the two of them would be worthy contributors.

The system could be simplified. There could be fewer categories: (say) peerages, knighthoods, and one rank below, plus the special awards such as the Order of Merit or Companion of Honour. It could also be dignified by making an award the exception rather than the rule: it is hardly in the nature of a knighthood, for example, that practically every board member of a nationalised industry is made a CBE.

Part of it could be privatised, as to some extent is already happening. Who is to say that the Nobel Prize for fiction, or the Nobel Prize for anything, is any less prestigious than an official British award? The professions can find ways of recognising their practitioners without relying on state patronage, just as the footballers can take pride in winning an FA cup medal.

## Independent commission

Yet the greatest case for reform lies in taking the honour out of politics. The Prime Minister of the day is elected to run the Government, not to give awards across the board for merit. One way of changing the system would be to have an independent commission. Inevitably it would be composed of those previously recognised as "the great and the good". The churches, the universities, the armed forces, the TUC all come to mind as bodies capable of providing impartial points, and the more representative the commission could be of society in general the better. As for appointments to the House of Lords, they could still take place in consultation with the political parties, but subject to the commission.

Such a reform would not be foolproof, but at least it would be less open to abuse.

THE still simmering row between Mr Peter Walker, the Energy Secretary, and Mr Nigel Lawson, the Chancellor, over energy prices has been remarkable, even by the standards of the notoriously urbane exchanges which characterise wet-dry Tory politics.

The boiling point came at a December Cabinet meeting, when these two senior politicians advanced rival propositions. Mr Walker wanted no change in electricity prices this year. Mr Lawson wanted a 3 per cent increase. After the Prime Minister's intervention, they compromised at 2 per cent, with an exemption for industrial customers.

In hard cash, it came down to a squabble over £270m—the difference between the two ministers' opening positions. The idea of two Cabinet Ministers publicly brawling over such a sum and in so doing reducing relations between their departments to a level of mistrust unsurpassed in the memory of senior civil servants involved, requires some explanation beyond the temperamental incompatibility of the ministers involved.

That, presumably, is the intention of the Commons Select Committee on Energy, which next week opens a four-session inquiry into the dispute. The difficulty for the MPs, as they discovered last time they tackled the subject, in 1981, is that the deeper you plunge into the technicalities become. If the scholastic thimbleplay of the Middle Ages had been around in the 1980s, they would surely have worked for the Central Electricity Generating Board helping to calculate and apologise on behalf of its bulk supply tariff. That is the price at which the CEGB sells electricity to the country's area boards.

At the heart of the matter is the disputed relevance to setting long-run marginal cost prices (LRMC) and its variants.

The concept involves charging enough for each unit of power to reflect the cost of plant needed to produce an additional kilowatt of power on the coldest day of the year.

The problem is that if you do not get pricing policy right, there is no chance of meeting more sophisticated objectives, such as fossil fuel depletion, or even, in the end, efficient management.

When Mr Lawson became Energy Secretary in 1981, following the sacking of Mr David Howell, he inherited a fairly clear policy on gas prices and a very muddy one for electricity.

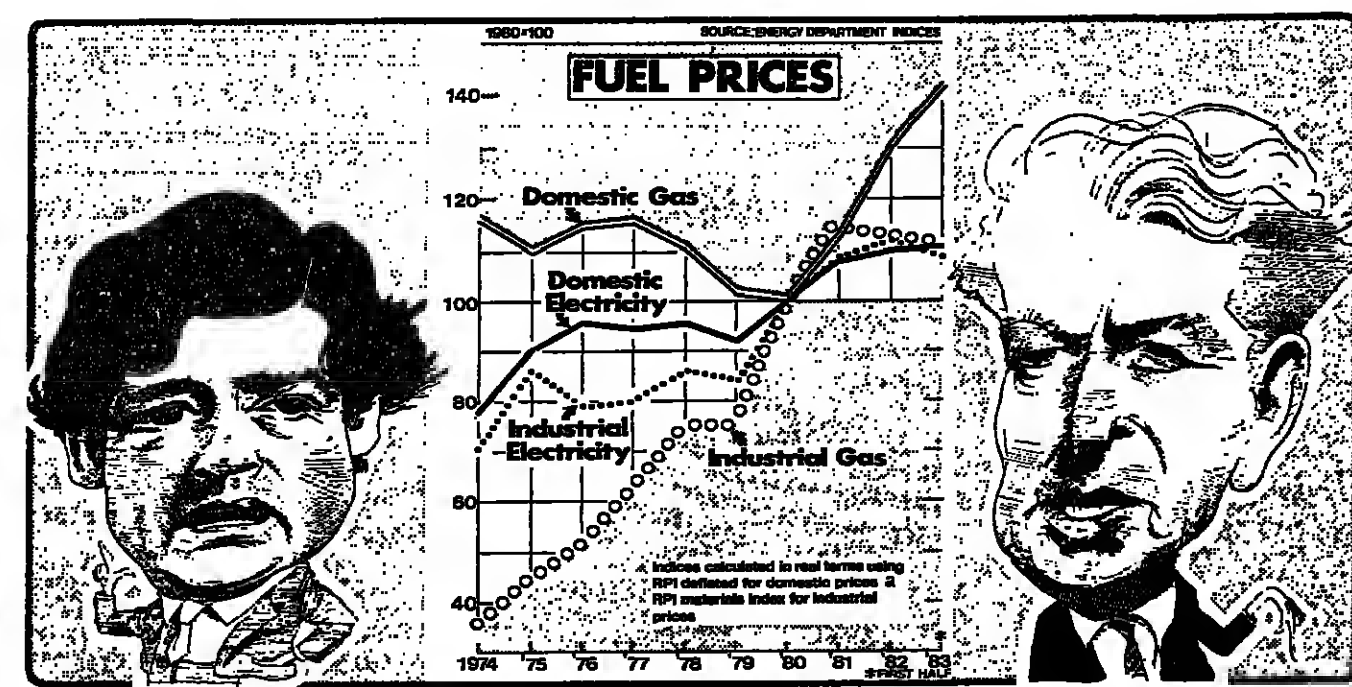
Following the 1979 Price Commission report on gas, the Government had decided to force a 10 per cent year-on-year increase in gas prices between 1980 and 1983. This was intended to drag gas back into some kind of line with world energy price trends, restoring the hollowed principle of "economic pricing"—that is pricing

which reflects the industry's true, long-run costs. For electricity, the problem was that large price increases (17.2 per cent and 10.8 per cent in 1980 alone) were proving inadequate to raise the industry from losses at a time of soaring oil prices. Electricity lost £771m in the two years 1980-81. Meanwhile heavy industry, recession-bound, was baying for relief from energy costs and presenting some convincing data that heavy continuous electricity users were paying significantly more for their supplies than competitors in France and Germany.

The Government responded to this case by freezing industrial gas prices in April 1982—they are still frozen—and asking electricity to devise cheaper tariff structures for big users like paper mills and chemical plants.

At the same time Mr Lawson advanced into the mysteries of the bulk supply tariff (BST), announcing to officials that he did not believe the conclusions of an internal report commissioned by Mr Howell, which had given the BST a more or less clean bill of health as a mechanism for setting electricity prices under the LRMC formula.

Mr Lawson hired accountants Coopers and Lybrand to review the arguments. At this point, like any good Energy Secretary with an election on the horizon, he was concerned to find ways of holding down prices rather than the reverse. The BST report, when it was completed in 1982, delighted Mr Lawson, but since it has never been published, comment upon it is necessarily based on second-hand information.



Mr Nigel Lawson, Chancellor of the Exchequer (left) versus Mr Peter Walker, Energy Secretary (right)

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dissected the scholastic theology of the BST and concluded that if only the CEGB worked out prices on the basis of the not avoidable cost (NAC) variant of long-run marginal

cost pricing, rather than the net effective cost variant (NEC), electricity prices could be cut by between 5 and 10 per cent and then frozen for several years.

NAC would mean the board reflecting in its charges only the cost of keeping or closing existing plant. NEC calculations add in the theoretical cost of building new stations far into the future to meet equally theoretical increases in demand.

Coopers suggested that since the CEGB has lots of excess capacity it may not build any power stations in the next ten

years. NAC made more sense than NEC given the vast range of present planning uncertainties. The board and the Electricity Council favour NEC.

One of the more amusing sidelights on the affair was that the Electricity Council, in its monthly Cabinet discussions, when the Treasury submitted a paper to ministers claiming that the Coopers report showed the opposite of what it did—namely that "electricity prices are now approaching economic levels, but are not above them."

Back in his Energy Department days, Mr Lawson had interpreted the Coopers report rather differently, using it to persuade a reluctant Treasury that the electricity supply industry's already modest financial target of a 1.6 per cent return on assets could be cut to 1.4 per cent, without violation to the cherished principle of economic pricing.

By this time it was also clear that the lull in power station building was transforming the industry's finances. By 1982, cash flow from depreciation matched almost exactly current cost capital investment, the interest bill was falling and large profits had started to flow: £332m in 1983 alone.

Following Mr Lawson's victory on targets, the Electricity Council was able to announce a zero average price change for April 1983 in the context of what it hoped and believed would be an effective freeze from 1982-1983. The

thorn in 1980 to 11.6p last year. It will probably pay around 30p a therm for gas from the Norwegian Sleipner field in a deal now close to completion.

British Gas's worry was that the proceeds of its price rise might be taxed away by the Chancellor when he increased the corporation's negative external financing limit (EFL) in his Autumn Statement. This is the amount the industry has to pay the Government out of annual income.

After some pre-Cabinet skirmishing, however, British Gas was content with an EFL of Minus £100m, compared with zero in 1983-84. This involved a recently confirmed financial target of 4 per cent a year return from 1983 to 1987 and a price increase this month of 4 per cent for domestic consumers. Industrial prices are still frozen, but will probably rise in April.

The argument about electricity's productivity became crucial at the December Cabinet meeting, when Mr Walker argued that since the Electricity Council had now been given a much larger negative EFL (£740m against £500m), it should be allowed to freeze prices if this was still possible.

Mr Lawson replied that an industry which could find an extra £440m without raising prices was defective either in mathematics, management or both. The Cabinet agreed and the 2 per cent compromise price rise followed.

So far as the politicians are concerned, apart from some small makings and the Select Committee inquest, that is more or less that. Mr Lawson no doubt feels he added to his reputation as the hammer of the wets, but he did also get himself called "naughty Nigel" and "an electric shocker" in the Tory tabloid press which, without exception, backed Mr Walker. The Energy Secretary no doubt feels he confirmed his stance as pro-

manufacturing industry, pro-reflation and pro-jobs. But where, beyond the political game, does all of this leave the science of fixing electricity prices, the NEC, the NAC, the LRMC and the BST? Can the 2 per cent figure be justified on the basis of economic pricing, or is it a form of tax on electricity consumption?

The problem, as Mr Lawson saw clearly and to his advantage, was that the computation of the BST is like most branches of economics, only scientific to a degree. Given the uncertainties about future demand, fuel costs and plant building costs, the NEC/NAC equation is bound to contain a margin for error which would permit the industry to argue for any point within a 3 per cent range on prices.

It is certainly the case that the methodology of the BST can be criticised. In addition to the Coopers and Lybrand analysis, heavy electricity users are pleased with a recent paper from two Oxford economists which argues that the CEGB has mixed up its methods thoroughly and in so doing produced a system which automatically discriminates against heavy continuous users in favour of consumers whose demand pattern has high peaks and low troughs.

But if long-run costing is an imprecise concept, there are other yardsticks available to consumers in assessing the fairness, if not the economic logic, of the price they pay for fuel. The favourite is to compare British prices with those on the Continent.

Exchange rates and other factors make precise international comparisons difficult, although the European Commission attempts them as part of its effort to prosecute unfair subsidies as part of community competition policy. For what they are worth, the latest figures show Britain seventh in the league of ten for domestic electricity prices, ninth for low capacity industrial users and seventh for higher demand industrial users. But in terms of trend, British prices have increased more rapidly since 1979 than those in France and Germany.

None of this, however, is likely to deter the politicians since setting prices in state-owned industries is, by definition, political. The objective, probably more broadly accepted now than at any time in the last 10 years, is to create a fluid and rational pricing framework. LRMC, which is also used by several other European utilities, is probably the best tool available for this.

With a fluid system, at least the political argument can take place in a sensible context. That will not stop clever Energy Secretary poachers turning Treasury gamekeepers, but it might occasionally help in catching the gamekeeper with a pheasant in his bag.

\* Distortions in Electricity Pricing: Oxford Bulletin of Economics and Statistics, November 1983, M. N. E. Slater and G. K. Yarrow.

## Mr Lawson's case was that an industry which could find an extra £440m without raising prices was defective...

## Men &amp; Matters

## Taking stock

Bonds forged in battle can be renewed in peacetime. In 1979 and 1980 brokers Rowe and Pitman joined with jobbers Akroyd and Smithers on behalf of Harry Oppenheimer's de Beers to start and finally lead Consolidated Gold Fields—a affair which provoked a lengthy (if largely uncritical) Stock Exchange investigation.

Yesterday the various conspirators in the Gold Fields affair announced closer links. A 29.9 per cent in R and P is to be taken by Charter Consolidated—which emphasises its Britishness but nevertheless is 36 per cent owned by the Oppenheimer group. And, at the same time, the brokers are getting together with Akroyd to form an international equity business.

But Peter Wilmot-Sitwell, Rowe and Pitman's senior partner, made it clear yesterday that the choice of charter as an outside investor was anything but automatic. Around 30 possible deals had been chatted over before Charter emerged just before Christmas to end the long search for the "perfect partner."

Ever since Wilmot-Sitwell took up the reins of R and P in April 1982, the forthrightly board meeting has had a regular agenda item on the need to increase the firm's capital base. One mooted idea was a stock market flotation, a proposition apparently favoured by some of the firm's 37 partners. But Wilmot-Sitwell was not one of them. "I wasn't very keen—too high-profile, really."

Now Rowe and Pitman will have the use of another £18.2m from an outsider with which it has already had long connections. The continuity is important when nearly all of R and P's top men are relatively young and are to stay for at least another 10 years.

## Oil striker

Texaco's surprise coup in its \$9.9bn takeover of Getty Oil, the richest prizes in the U.S. oil industry, is very much the work of one man—John McKinley, the 63-year-old boss of Texaco.

For the first 30 years of his career at Texaco, McKinley was indistinguishable from the hundreds of other engineers pumping oil through the company's massive refinery system. He took over as president in 1971, but it was not until the retirement of Maurice Cranville in November, 1980, that McKinley began to make his mark.

He has cut 11,000 jobs from the company's worldwide payroll since the beginning of 1982, closed more than half a dozen refineries and drastically rationalised the group's sprawling network of service stations.

At the same time, he has embarked on a much more aggressive exploration programme. McKinley has been doing such a good job in turning around the fourth highest company in the U.S., that last November, Texaco's directors asked him to delay his retirement from April, 1985, to December, 1986. The implication was that the board could not make up its mind who should replace him.



"There's your cash machine has just swallowed my National Insurance Card!"

The two prime candidates at the moment are Texaco's vice-chairman, 56-year-old James Kinnear, and the company's president, Alfred DeCrane, aged 53. Both men have matched each other's progress through the Texaco hierarchy—elected directors in 1977 and executive vice-presidents, the following year.

## Assorted chiefs

Running hiscut makers Huntley and Palmer seems to be a volatile occupation. Chief executive Keith Bright left for London Transport 18 months ago.

Last May the Palmer family directors were eased out by incoming owners Nabisco Brands. Now Nabisco's own appointee, Brian Healey, has left after only five months in the job. Healey was brought in six months ago with something of a fanfare to weld together Huntley and Palmer with

Nabisco's other British interests. A Yorkshireman, he had spent years working for Nabisco in Australia and was regarded as the group's most able international manager.

Sources close to the company say he did an excellent job on the amalgamation. Huntley and Palmer returned into the black in the third quarter last year—some months ahead of schedule.

Evidently, however, life Down Under is habit-forming. Healey slipped off back to Australia a month ago reportedly to head the Australian subsidiary of another large U.S. Nabisco have brought in as his replacement John Greeniaus, a Canadian who served his time in the group's U.S. confectionery division. Still under 40, Greeniaus is described—perhaps ominously for Huntley and Palmer—as a strong personality who will want results.

Nabisco also has a new non-executive chairman—Basil Collins who was just retired as group managing director of Cadbury Schweppes. Collins will be working with a man who presided over one of America's most peculiar confections, Penemont Lifesaver. But clearly Collins is not a man to be nosed. He has just been appointed a director of the Royal Mint.

## Rod and radio

The most unporting piece of equipment I have heard of in a long time is being advertised in a U.S. magazine.

It is an automatic direction finder to be attached to marine radios. The great benefit, say the advertisers, is that you listen until you hear a cheap fishing boat. Then the machine tells you the course to steer to arrive in time to muscle in on his fish shoal.

Observer

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## Letters to the Editor

## Pension fund management, computers and trying to beat the index

From Mr J. MacQueen.

Sir—Clive Wolman's article on pension fund portfolio management marks yet another step for English fund managers, along the path trodden by their American counterparts some ten years ago. As in the U.S., pension fund performance statistics have been marshalled to demonstrate that, (historically at least), the funds would, on average, have done at least as well to invest in a judiciously random selection of stocks.

As a consequence, there now seems to be a danger that U.K. pension funds will turn "on mass" to index funds, thereby depriving "active" managers of their livelihood. Before this happens, however, it might be worth while to take a short past the American experience, bearing in mind the fact that index funds are currently seen in the U.S. as merely having a place beside well-managed investment rather than excluding it altogether.

It is not correct to deduce from poor performance figures that active managers, backed by their analysts, cannot add value; what can be concluded is that their potential added value is not being reflected in the performance of their portfolios. To use the American term—coloured, I believe, to describe this phenomenon, there is a great deal of "slippage" between the investment judgments made by managers and analysts, and their implementation in portfolios. In practice, this reduces to two factors: a lack of any systematic techniques for building portfolios explicitly to reflect a given set of investment

judgments, and too little discipline in maintaining a particular investment policy, and hence, too much interference with portfolios in (gut) reactions to short-term events.

It has been demonstrated on numerous occasions in the U.S. that there are a number of simple stock selection methodologies that have added value (including, for example, low-capitalisation, low price/earnings or low price/book ratios), and which, if applied consistently and systematically, will result in outperformance over time. Most investment professionals are aware of the value of such indicators; very few have the nerve to stick to them, for all such indicators work better at some times than others, and there is a great temptation to interfere when an indicator is not doing well. Of the pension fund managers, are partly to blame for this state of affairs, for the great enemy of systematic and consistent fund management is the quarterly performance

review. The temptation to yield to gut instinct and override the rigorous investment discipline built into a portfolio must become irresistible if the quarterly review approaches when the methodology is not working well.

Another potential myth that would best be laid to rest before it gains popular credence is that "it is almost impossible to make above-average profits out of at least the 250 to 300 largest UK companies whose prospects are thoroughly researched." It is very easy to demonstrate that this is not true: a portfolio consisting solely of ICI would have achieved very significantly above-average profits over the past year. This assertion can only be true if the performance of each of these 250 or 300 stocks was itself average; if this is not the case, then some of these stocks will significantly outperform others, and opportunities for above-average performance are there to be found.

Index funds have a legitimate

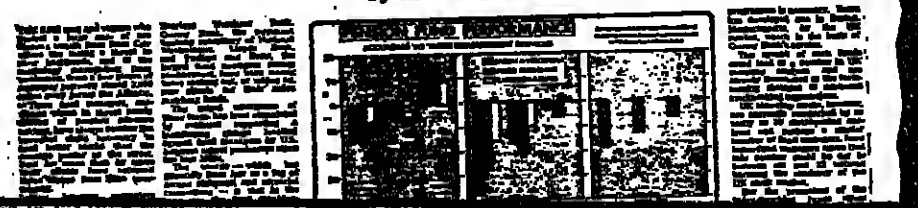
place among investment vehicles; they are low-fee, relatively low risk, average performance funds. There is nothing inconsistent in their being offered alongside higher-fee, higher-risk and potentially higher-performing funds. After all, the same kind of alternative is offered by most investment managers between gilts and equities.

The opportunity offered by the computer for good investment management firms, is those with genuine "added-value" to offer, is that they are now able to apply rigorous quantitative techniques to pension fund portfolio management, and so eliminate the "slippage" between their potential and actual performance. This is only a threat to those managers whose "slippage" in the past has masked a potential under-performance.

Jason MacQueen,  
30, East 10th Street,  
New York, NY 10003.

## The threat from the computer

By Clive Wolman



From the Deputy Chairman,

Sir—At risk of being thought to "protest too much," I feel it necessary to respond to the article by Clive Wolman (December 30) on pension fund management and performance.

Reading the article, one might well have thought that index funds were now a major part of U.S. pension fund management—\$40bn sounds a lot of money—but it is probably rather less than 10 per cent of the total equity fund assets in the USA and an even less significant part of the total pension fund pool. At the end of September, 1983, the Standard and Poor's composite index was capitalised at \$1,220bn, and the total equity market aggregated some \$2 trillion (million, million). With some ten years of life behind them, I would not therefore consider index funds to have become very major factors in asset allocation. However, they may be in a relative decline.

It is quite true that they arose in a time of disappointment with performance, which coincided with the implementation of ERISA, and both trustees and managers were somewhat nervous—hence to match the index seemed attractive. Since then, such a large number of independent investment managers have been able to outperform the S. and P. that there has been a lesser urge to "index." Index funds are a somewhat defeatist strategy, and can at times be greatly disadvantaged when particular industries are in decline. Furthermore, dealing costs have come down sharply in the United States with negotiated rates and lessened the index's "advantage" of no dealing costs. To sell and reinvest, or to raise cash in a bear market is thus cheaper than before, and this goes against the case for index funds: this will presumably also be true in the UK, and should the Government decide to remove stamp duty, it would be even less daunting for the manager to try to outmanoeuvre the index.

While discussing dealing costs, it is also worth pointing out that there are a number of specialist investment management groups that derive no benefit whatsoever from dealing on behalf of their pension fund clients, so the suggestion of a "financial incentive override" is simply not relevant, quite apart from it being a fairly controversial thought.

## Administration in Nigeria

From Mr V. Ogunlana

Sir—Your editorial, "Impatience in Nigeria" (Jan 3), though in all probability sincere, must also inevitably be considered naïve. The quest for democratic ideals cannot always serve as a sufficient rationale for political excesses and managerial incompetence. Unfortunately, the current disruption in democratic government may be, there is arguably a long-term, positive effect which yet another military intervention may bring about in preserving the democratic ideal in Nigeria.

Public accountability is the concept which Nigerian politicians are yet to inculcate. If it takes 10 more coups for the lesson to sink in, it would still be a lesson worth learning. The shameful rigging of the electoral process in the recent elections and a cavalier attitude in the disbursement of limited national resources, certainly does not suggest that the deposed administration quali-

Where index funds have found a natural role in the USA is for the very largest pension funds. It is undoubtedly true that size is not always an advantage in fund management; at a certain point you lose flexibility, and the price of trying to be too agile is not justified. Hence a part of a fund may be committed to indexation, but in virtually every case, I think it will be found that the remaining balance of the fund is then given to specialist managers whose size and record suggests that they can consistently produce a higher total return than the index over the longer term. Reading the article one might wonder whether such firms exist—but they do, and here in the UK also.

The Americans certainly have not given up trying to beat the index, and cannot easily imagine that they ever will, nor should the UK "pension fund" movement. Buying the stock of a company you know to be in dire financial difficulties, simply because it is part of an index, must be a serious abandonment of fiduciary responsibility.

B. H. B. Wrey,

26, Finsbury Square, EC2.

From Mr G. Bagot

Sir—I refer to the article "The threat from the computer" by Clive Wolman (December 30). I show below complete information for each of the eight periods for which we have provided performance measurement reports.

The information in this table has to be examined with two important points in mind—  
(1) the return on the FT-A All Share index assumes reinvestment of income without incurring any expenses. This factor reduced the typical fund's return by approximately 0.2% in each of the periods.  
(2) UK pension funds have positive cash flow and investment in UK Equities has averaged 10% to 15% of the initial market

Annualised rates of return (%) of the equity portfolios of UK pension funds on the WM performance measurement service										
	75/82	76/82	77/82	78/82	79/82	80/82	81/82	82		
Upper quartile	31.3	20.6	24.6	19.7	22.4	27.4	23.1	32.7		
Median	29.8	19.7	23.2	18.3	21.1	25.5	21.3	29.4		
Lower quartile	29.1	18.6	21.9	17.3	19.9	23.7	19.0	25.8		
FT-A All Share	31.9	20.3	23.6	19.1	22.0	25.7	21.1	29.1		

## Pollution from Heathrow

From the Chairman,

Federation of Heathrow

Anti-noise Groups

Sir—The content of Mr Lucking's letter (December 31) about aircraft movements in America has no relevance to the points made in the letter from the No 75 Campaign and the Federation of Heathrow Anti-noise Groups (December 21) about aircraft movements at Heathrow. John Wayne airport is used, largely, by small private jets and helicopters of the commuting population of Los Angeles. There are only some 30,000 aircraft movements at Heathrow while almost all the 275,000 movements at Heathrow are in that category.

The Heathrow limit was set by government following the fourth terminal inquiry, as an environmental measure and throughout the fifth terminal inquiry in 1983, those in favour of it (principally Herts and Essex County Councils) who were anxious to prevent any airport expansion in their midst at Stansted, and British Airways which wants all its eggs in the Heathrow basket) assured the inspector that there would be no need to go over the 275,000

limit because the larger aircraft becoming available in the near future would carry more people, and while passengers would increase, aircraft movements would not.

Before Mr Graham Eyre, the inquiry inspector has had time to complete his report, British Airways is asking the Secretary of State to increase the figure to 300,000, as the present limit will be reached by the end of 1984. We hope, therefore, that the inspector is aware that the assurances given to him in this matter were spurious and should be totally disregarded.

It is of interest that the American people are fortunate to have some legal protection against the worst excesses of airline activity while we in Britain are disenfranchised by Act of Parliament and have no recourse to law against the abuse of our environment by the airline industry. If people who live near John Wayne Airport do not like being disturbed they have the opportunity to do something about it. The 13m people acted by Heathrow's pollution, have not (Mrs) Evelyn Allen, 23 Palace Road, East Molesey, Surrey.

## U.S. Agricultural Policy

## A whiff of the market-place

By Nancy Dunne in Washington

"SIX OUT OF 10 farmers don't need, don't want or don't deserve any kind of public income support," Mr Robert J. Tosterd, staff economist, Joint Economic Committee of Congress.

"The direction of future farm policy is clear. Either we rely on the 'market place' with its inherent peaks and valleys in prices and supply or we adopt a rational, coherent supply-management programme," Mr George W. Stone, president, the National Farmers' Union.

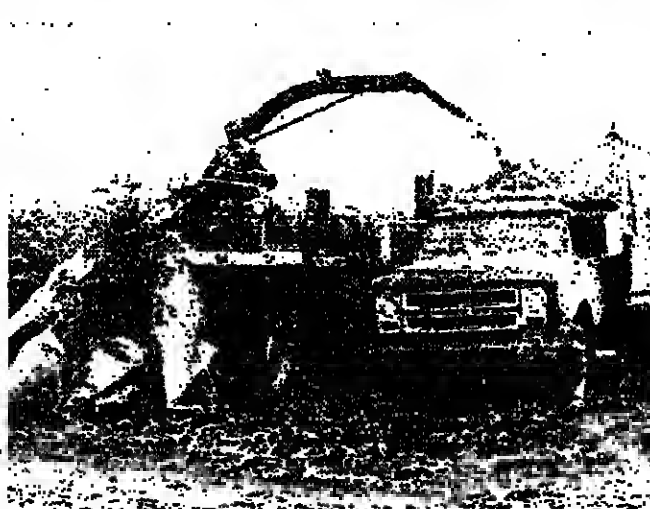
A farm policy which needs re-doing every time there's a big crop or a small crop or a shift in the economic climate isn't a policy. It's a mess," Mr John F. Marten, staff economist, the Farm Journal.

Thus begins what has become a quadrennial rite: the debate over the next four-year farm programme. With Congress set to consider new legislation this year there is no consensus yet in sight on what direction any future U.S. farm policy ought to take. There is, however, a cynical pessimism that this current programme, though seriously defective, may be politically immune from radical change.

More than the future of 2.4m American farmers is riding on the ability of the U.S. political system to adapt farm policy to current economic realities. The "agriculture industry," as John Block, the Agriculture Secretary, has come to refer to farming and its agribusiness satellites is the largest single U.S. industry with sales accounting for 20 per cent of the GNP and total assets exceeding those of the 400 largest U.S. corporations combined.

In the 50 years since the U.S. Government first took the responsibility for maintaining minimum crop prices, the farm programme has undergone several evolutions, adding and discarding new or repackaged schemes for various crops. The complex and costly mechanisms in place today advance loans for planting, provide subsidies if prices fall below "target" levels and store and pay farmers for surpluses kept in the "farmers' owned reserve."

Accrue controls can be imposed by the Secretary of Agriculture who may pay cash for



The U.S. harvest drought last year has lifted grain prices

surplus crops, as in the case of the payment-in-kind (PIK) programme. Foreign sales are pushed through government-sponsored promotion programmes and export loans or guarantees.

Each year the Department of Agriculture redesigns the "mix" of its grains programmes, depending on the farm outlook, the economy, funding available under the budget and the political pressures. In the recession years of 1981 and 1982, the department did little to control production, and net farm income sank to the lowest level since the great depression.

After the Republicans lost 25 House seats, many in the Midwest, in the 1982 mid-term elections, Mr Block flew into action, introducing the PIK programme to reduce stocks and implementing it without even waiting for Congressional consent.

Grain and cotton farmers responded enthusiastically to the offer of cash and free crops for land left fallow and took more than one-third of their land out of production. Direct farm spending rose from \$12bn in fiscal 1982 to more than \$20bn in fiscal 1983.

All the spending would have done little to boost prices but for a fortuitous summer drought which severely cut maize and soyabean crops. Tight supplies lifted all grain prices, since livestock farmers are switching to the cheaper, plentiful wheat for feed.

Thus John Block and the

Reagan Administration are heading into a presidential election year with the farm economy at least temporarily on the mend.

The secretary and his advisers, who came into office seeking "to take the Government out of agriculture" and instead introduced the most expensive farm scheme in history with PIK, have chosen their ground for the coming battle on farm policy. Having proved to themselves that massive Government intervention is expensive and flawed, they have returned to their original refrain, calling for "a truly market-oriented agriculture."

"We cannot continue to operate a farm programme with an incentive to overproduce both here and abroad, while the Government should be shouldering the entire burden of overproduction," Mr Block told the Joint Economic Committee last summer. Contending that policies must force the farmer to "feel the market" so that he will not overproduce, Mr Block is calling for some "appropriate level of income protection," but one that will not encourage competitors to expand production.

He seems to be leaning towards a loan rate mechanism based on moving price averages and a ceiling on the farmers' stockpile.

Under Mr Block's stewardship, marginal farmers may be in for disasters. He says that

"In any healthy, progressive economic sector there is always a continuous sorting-out process which favours efficient and competitive firms."

It is the marginal farmers whom Mr Robert J. Tosterd, an economist on the Joint Economic Committee, would seek to protect through some form of government-subsidised but privately-provided income insurance. He and many other economists believe that the large, efficient farmers who collect the most from government programmes need it the least.

U.S. food production is not in financial jeopardy, but the 900,000 farm families in agriculture's "transition zone," are, Mr Tosterd says. To guarantee them a gross family income of, for example, \$50,000 a year, minus realised farm and off-farm income could prove more effective and be less expensive than current programmes.

Because it could be portrayed as "welfare" the plan is unlikely to prove politically acceptable. Administration. Nor is the scheme currently being pushed by Kansas Governor John Carlin and endorsed by the Midwestern Governors' Association.

Governor Carlin wants agricultural policy insulated from the political "whims" which he says produce short-term and short-sighted solutions. He is pushing for the establishment of a quasi-independent board, along the lines of the Federal Reserve, to create a long-term stable policy.

This board would decide on whether to adopt a free market approach or any other of the various alternatives being proposed, such as an export bank for stocks, a new international grains agreement and long-term stock corridor targets.

The more likely outcome is a Farm Bill which falls to pass in 1984, a regrouping under the next Administration and a return of the past as commodity groups push for new benefits and the Administration fights off demands for expensive new schemes. Mr Block is on record asking Congress "to rise above the pressures our constituents place on us daily and do the right thing for agriculture."

Few would place bets on the likelihood that the Administration or Congress will heed him.

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## SECTION II - INTERNATIONAL COMPANIES

# FINANCIAL TIMES

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## Philips and Bull in 'smart card' talks

By David Marsh in Paris

BULL, the French state-owned computer manufacturer, and Philips, the Dutch electronics group, are negotiating a collaboration agreement covering joint development of the electronic "smart card." This is a plastic card containing a microprocessor and with a built-in "memory," which has wide ranging applications in banking and payments.

No details have yet been finalised. But an accord expected soon between the two groups would lead initially to technological collaboration on producing cards for the French market, where the big banks and government agencies are promoting use of the card for cashless shopping and telephone calls.

According to one executive involved, it could later bring joint marketing efforts in selected foreign countries, particularly the potentially booming U.S. market.

Both Philips and Bull - which at present supply cards separately for experimental "cashless shopping" projects in France - have already made efforts to sell "smart cards" in the U.S.

Philips has a contract with the U.S. Navy to use the cards to verify personal identification for security purposes, and has contacts with a number of other U.S. Government departments.

Bull, which manufactures and markets the memory cards through its CP8 division, has just set up a marketing team, based in Dallas, Texas, to sell the cards in the U.S. Motorola, the U.S. electronics group, already collaborates with Bull in providing semiconductors for the memory cards.

The smart card was invented by a Frenchman in 1973, but has been slow to catch on, partly because of delays in fabricating and distributing the cards at a low enough price.

The French Government, realising that France risks losing its lead in this area from competitors in the U.S., is giving priority to establishing a soundly based industry capable of selling the products abroad.

Apart from Bull and Philips' French subsidiary, the other company at present providing cards for the French market, is Flonic-Schlumberger.

The three companies are taking part in separate cashless retailing experiments in three provincial towns, Caen, Blois and Lyons. These projects enable purchases to be made using the card as a self-empowering "electronic chequebook," used in conjunction with a shop computer terminal.

## Final quarter jump for Teledyne

By Our Financial Staff

TELEDYNE, the U.S. conglomerate with interests in industrial products, metals, aviation engines and insurance, lifted fourth quarter net earnings from \$11.8m, or 57 cents a share, to \$28.2m, or \$1.37, while profits for the year rose from \$28.6m or \$1.35 a share to \$30.4m or \$1.47.

Both periods, however, included equity accounting for certain investments. This raised net income by \$8m in the quarter, against \$7.6m in the 1982 period, and \$30.7m for the year against \$30.1m in 1982.

## William Hall in New York examines the logic behind Texaco's acquisition of Getty Oil

# Marshalling reserves to plug an oil drain

EVEN BEFORE Texaco, the third largest U.S. oil group, assured itself of a place in the corporate history books with its \$9.9bn agreed bid for Getty Oil, there had been signs that this shuffling oil giant was becoming more agile on its feet than some of its rivals.

When Texaco snapped up Chevron's loss-making northern European refining and marketing operations last September, eyebrows were raised in some quarters. Why was Texaco so confident that it could make money when Chevron was pulling out because of its unacceptable losses?

At a time when many oil industry executives question whether they can ever make proper returns in the highly competitive European oil market, and the Middle Eastern producers seem the only ones happy to take on the loss-making European outlets, Texaco is prepared to swim against the conventional current.

However, the Chevron deal, costing under \$300m, is small compared with the billions of dollars Texaco is committing itself to pay for Getty Oil. If it does not stumble at the anti-trust hurdle, Texaco now appears set to acquire a company which had assets of \$9.9bn, revenues of \$12.2bn and net income of \$891m at the end of its 1982 financial year.

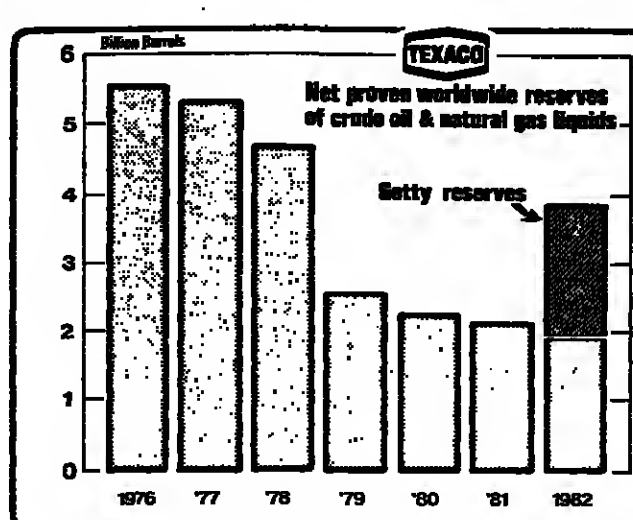
This compares with Texaco's own assets of \$27.1bn, revenues of \$48bn and net income of \$1.28bn at end 1982.

The key to the deal is Texaco's ill-concealed anxiety about the rapid decline of its worldwide oil and gas reserves. If they continue to drop at their current rate, one of the mightiest of the Seven Sisters dominating the world oil industry would soon be out of business.

In common with the other oil majors, Texaco has been pumping more oil out of the ground than it has been replacing by discovering new reserves. The only difference is that Texaco's record is worse than most.

Since 1971, its proven world oil reserves have dropped by nearly two-thirds. Some of this reflects the ending of its special arrangements with Iran, but the biggest blow came in 1979 when the company found it did not have as much oil and gas underground in the U.S. as it thought.

Following a review by outside consultants, Texaco chopped its U.S. oil reserves by 25 per cent and its gas reserves by 18 per cent. Apparently, Texaco officials had never bothered to check how much was there, which was particularly embarrassing when it discovered that it no longer had enough to meet cer-



tain long-term natural gas supply contracts in Louisiana. This little blunder cost the company over \$1bn.

Under Mr John McKinley, who took over as chairman and chief executive in November 1980, Texaco has been sharpening up its performance. Mr McKinley increased spending on U.S. exploration and production from \$700m to \$1.9bn in 1982 at a time when other multina-

tional oil companies were cutting back their exploration spending.

Aside from sending its drilling teams into the high risk but potentially very profitable "frontier" areas such as Alaska, Texaco has also been spending hundreds of millions of dollars buying proven oil and gas reserves. In November it announced that it had bought substantially all of the U.S. exploration and producing interests of Canada's

financially troubled Dome Petroleum.

Mr James Kinnear, Texaco's vice chairman, notes that as a result of Texaco's accelerated exploration and development programme, the company has reduced dramatically the rate of decline of its liquids production in the U.S. In the first ten months of 1983, the company's U.S. production was only down 2 per cent.

However, the company is still very reliant on overseas sources of supply. In 1982, over 80 per cent of the 1.9m barrels a day of Texaco's net production of crude oil and gas liquids came from non-U.S. sources, of which the single highest is still Saudi Arabia, where Texaco is one of the biggest partners in Aramco. The beauty of the Getty deal is that it will roughly double Texaco's worldwide oil reserves and significantly strengthen its position in the U.S., where Getty has bigger oil reserves than Texaco. From being one of the poorest U.S. oil majors in terms of its reserve base, Texaco will transform its position with the Getty acquisition and help to answer one of the questions banging over the Chevron deal - where will Texaco find the oil to fill its European petrol pumps?

Texaco's acquisition of Getty will be envied by some of its major ri-

vals, particularly Gulf and Mobil, which have been struggling with the same problem of how to discover enough oil to replace their fast-depleting oil reserves?

However, the Getty deal is just the latest in a string of moves transforming Texaco's industry reputation.

Less visible has been Texaco's action to streamline its extensive refining and marketing system, which had been constructed in times when oil was so cheap and plentiful that there was little concern about the profitability of the refining operations.

Under McKinley, Texaco has cut its U.S. refineries from 12 to nine, and closed or sold another five refineries overseas. It has sold 17 ocean-going tankers, reduced its worldwide workforce by 18 per cent to 56,000 (saving over \$300m per year) and drastically reduced the number of service stations, while increasing throughput.

The company has also invested \$2.7bn in upgrading its remaining refineries to take cheaper and heavier crude oils.

It has taken a number of risks in its bid to transform itself from one of the industry's Cinderella companies with one of the poorest returns on capital employed, into an industry pace-setter.

## Japanese marketing deal for Cadbury

By Lisa Wood in London

CADBURY SCHWEPPEES yesterday announced that a range of its soft drinks is to be marketed in Japan under a franchise agreement with Asahi Breweries, part of the Sumitomo group.

Sir Adrian Cadbury, chairman of the British soft drinks and confectionery company, said it was hoped that within five years retail sales of products sold under the agreement would be worth more than £30m (\$70m) at retail prices.

Cadbury Schweppes attempted a similar deal to break into the Japanese market some years ago but the agreement was terminated four years ago. Sir Adrian said yesterday that this was because "it was clear we had not linked up with the right type of business, from their point of view and from ours."

The soft drinks market in Japan is forecast to have strong growth potential, with per capita consumption of soft drinks at 23 litres a year, under half of that in the UK.

Soft drinks account for some 30 per cent of Asahi's total sales which in 1981 were worth \$870m. Mr Takashi Kameoka, chairman of the brewery, said yesterday that his company was committed to making soft drinks constitute 50 per cent of total company sales.

Sir Adrian said the agreement had a much wider business significance because of the concern about the imbalance of trade between Japan and the EEC. Representations made to the Japanese Government suggested that it was trying to improve the situation.

Bottling and marketing of an as yet undisclosed range of Schweppes soft drinks will begin in Japan in spring. Essences and concentrates will be exported from the UK, but it is unlikely that new jobs will be created in Britain as the production process is highly mechanised.

## Atari confident of recovery this year

By Louise Kehoe in Las Vegas

ATARI, the video game and home computer subsidiary of Warner Communications, will return to profitability in 1984, Mr James H. Morgan, the company's president, said in Las Vegas on Sunday.

"We expect to show a profit for the year, but because of the seasonality of our business, we will not be profitable for the first six months of 1984," he told industry analysts.

Mr Morgan declined to comment upon Atari's results for the recently ended fourth quarter of 1983, but indicated that the year-end results would "give Atari supporters plenty of evidence to conclude that the company had turned around."

During the first nine months of 1983 Atari sustained losses totalling over \$300m, he acknowledged. "We are budgeting for Atari to make a loss in the first half of 1984," added an official of Warner Communications. This would not, however, be of the same magnitude as those seen in 1983, he added.

Mr Morgan denied speculation that Warner was considering the sale of Atari. "There has never been

any discussion on terminating Atari, neither are we trying to sell the company," added a senior executive.

Mr Morgan said Warner's current stock ownership fight with Mr Rupert Murdoch had had an unsettling effect upon Atari, "which is the last thing that we need at this point. I find it very hard to believe that any change of management at Warner Communications could do anything but hurt Atari."

He was speaking at the Winter Consumers Electronic Show in Las Vegas, a traditional showcase for the industry. He made no apologies for the fact that Atari had nothing new to display at the show. "I made the decision before joining Atari in September that we would not introduce any new products here. Atari has got to establish itself as a reliable company by delivering products when promised," he explained.

Atari has earned a poor reputation among retailers for announcing products that are subsequently scrapped.

## Braniff in \$30m share offer

By Our New York Staff

BRANIFF, the Dallas-based airline whose fleet has been grounded since May 1982 when the company filed protection under Chapter 11 is planning to raise around \$30m through a stock offering as part of its plans to start flying again by March.

Braniff Inc, a unit of Braniff International, said yesterday that it had filed with the Securities and Exchange Commission for an initial public offering of 2.2m shares of common stock. It is understood that the suggested price will be between \$12 and \$15 a share.

Braniff's efforts to get airborne began in earnest last September following the approval by a U.S. bankruptcy court of a \$70m reorganisation plan under which the Pritzker family-owned Hyatt Corporation came to the airline's rescue. In return for injecting \$2m of its own cash and securing loan commitments for another \$50m, the family will end up effectively owning 80 per cent of Braniff. It has been known for some time that Braniff's finance team wanted to raise additional money through a stock offering to give the airline more financial room for manoeuvre.

All the common shares being offered will be sold by the company, and the underwriters have been granted an option to purchase an additional 300,000 shares to cover allotments.

Donaldson Lufkin and Jenrette, Revel Burnham Lambert, and Rauscher Pierce Refines are managing the underwriting. The offer is scheduled to occur in late February.

Braniff is planning to begin flying a "hub-and-spoke" route system based on Dallas-Fort Worth airport on or about March 1 with non-stop flights to 18 U.S. cities. It will operate a fleet of 30 Boeing 727-200 jets.

The new Braniff operation is a high risk venture.

## GM hopes to salvage Terex plants

By Our Scottish Correspondent

GENERAL MOTORS OF THE U.S. said yesterday it was looking into ways of restructuring its former Terex earth moving equipment subsidiaries in the U.S., Britain and Brazil.

The corporation retained a shareholding in Terex when it was sold to IBH, the West German heavy construction equipment group which in November ran into financial difficulties and applied for court protection from its creditors.

On Friday the receivers, Thomson McLintock, who were called in to take over the affairs of Terex in Scotland, issued a statement saying discussions were underway with an interested party aimed at setting up a new company.

Yesterday's statement confirmed recent speculation that General Motors would try to salvage the three Terex plants despite the depressed condition of the market. General Motors said it was exploring available options and meeting interested parties to "evaluate prospects and the feasibility of restructuring the various Terex entities as viable competitors in the earthmoving equipment business."

## UK group wins Fiat contract

By Arthur Smith, Midlands Correspondent

AUTOMOTIVE Products, the UK-based motor components supplier, has won a contract worth between £13m and £15m (\$18.2m-\$21m) a year to supply clutches and brakes to Fiat of Italy.

The breakthrough in the Italian market is an important development for the group's strategy to increase overseas revenue. Mr George Pears, chairman, said the target was to raise the proportion from the present 33 per cent to more than 50 per cent over the next five years.

AP will invest between £2m and £3m in equipping a new factory near Savona, which will go into production shortly. Volume will increase progressively over the next two years by which time 350 workmen will be employed.

The components awarded to AP were previously manufactured in-house. Fiat workers made idle by the contract will be offered alternative employment at the new AP plant.

Fiat, in a drive to raise quality

while cutting costs, has placed increasing amounts of work with outside suppliers. At the same time, the number of components suppliers has been cut from more than 2,000 to 1,500 in the pursuit of economies of scale.

Neither AP nor Fiat would comment on the details of the deal, but industry sources suggest that AP will be providing 25 per cent of Fiat's clutch requirements for cars and around 80 per cent of drum brakes.

## Unilever buys Shedd from Beatrice Foods

By Walter Ellis in Amsterdam

UNILEVER, the Anglo-Dutch foods and detergents group, is to acquire the Shedd Margarine Company from Beatrice Foods, the U.S. foods and soft drinks group.

Shedd expects sales for its current financial year to top \$200m. The purchase price has not been disclosed, but the deal leaves Beatrice Foods with an extraordinary after-tax gain of \$45m.

Margarines remain one of Unilever's most successful products worldwide. The group's interests in the U.S. now make up 14 per cent of its total assets, and in the last five years the contribution to group

profits made by American subsidiaries has increased from 8 per cent to 14 per cent.

Beatrice, whose sales last year totalled \$9.2bn, has seen net profits decline in each of the past seven years, notably in 1982-83 when heavy non-recurring charges severely penalised earnings.

It has recently made strenuous efforts to divest under-performing businesses and increase its focus on marketing. Last month it sold two businesses with annual sales of around \$500m.

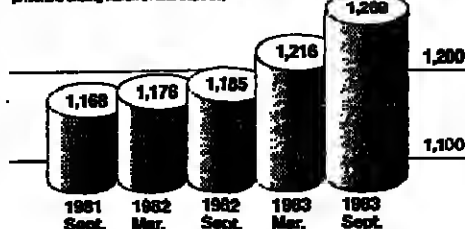
Beatrice is one of the biggest U.S. processors of dairy products for sale under brand and private labels.

## CONSOLIDATED SEMI-ANNUAL REPORT

### Statement of Income

For the period April 1, 1983 to September 30, 1983 In Millions of Yen	
Sales and other income	1,316,203
Cost and expenses	1,253,288
Income before income taxes	62,915
Income taxes	36,740
Net income	26,175
Net income per share of common stock	10.00 (in Yen)

### Growth of Consolidated Net Sales



### Balance Sheet

(September 30, 1983) In Millions of Yen	
<b>Assets</b>	
Cash and time deposit	264,346
Notes and accounts receivable, trade	572,611
Inventories	453,677
Other current assets	341,513
Property, plant and equipment	455,054
Other assets	413,070
<b>Total Assets</b>	<b>2,500,271</b>

(September 30, 1983) In Millions of Yen	
<b>Liabilities</b>	
Bank loans	518,436
Notes and accounts payable, trade	435,963
Other current liabilities	599,832
Other liabilities	506,542
Common stock	124,878
Surplus	314,620
<b>Total Liabilities</b>	<b>2,500,271</b>

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December 1983

## A REPORT ON CANADIAN IMPERIAL BANK GROUP IN 1983.

# POSITIONED FOR PROGRESS.

The Canadian economy began to show positive growth again in 1983. But recovery from the worst recession in post-war history was less than robust and many sectors and regions continued to struggle with severe economic problems.

That pattern of overall, but far from universal, recovery was mirrored in the results of Canadian Imperial Bank Group, North America's seventh largest chartered bank.

At \$315 million, net earnings in 1983 were up 12 per cent from \$281 million a year earlier and were only \$5 million below the record earnings reported in 1981. Russell E. Harrison, Chairman and Chief Executive Officer, attributed the profit increase to two principal factors - improved interest margins on Canadian domestic business and tight control over the Bank's operating costs.

Aided by more stability in interest rates, net interest income was up \$141 million or 9 per cent over the previous year. The Bank's non-interest expenses were actually down slightly from a year earlier despite continuing Canadian inflation of more than 5 per cent. It marked the second consecutive year that Canadian Imperial has been the leader among Canadian banks in controlling operating costs.

The tentative and uneven nature of economic recovery also was reflected in the Bank's results. Total assets, at an October 31st level of \$681 billion, were relatively unchanged from a year earlier as corporate loan demand, both national and international, remained depressed. As well, loan losses and non-performing loans continued at record levels as evidenced by the Bank's provision for loan losses which, under the five-year averaging provisions of Canadian law, rose to \$381 million from \$322 million in 1982.

Mr. Harrison commented that, given the drain on interest income and earnings from such a large volume of unproductive loans, the Bank's overall performance was encouraging and offered further evidence of its basic strength. Given a positive economic environment, the Bank was now well positioned to show substantial progress in the period immediately ahead.

Canadian Imperial continued to add to its capital base during the year with capital and reserves increasing to almost \$2.5 billion by October 31st. The Bank's capital-to-asset ratio rose to 3.61 compared with 3.48 a year earlier.

FINANCIAL HIGHLIGHTS (millions of Canadian dollars)		
	1983	1982
Net Interest and Fee Income	2,165	1,988
Provision for Loan Losses	381	322
Non-Interest Expenses	1,303	1,308
Net Income After Taxes	315	281
Income per Common Share	\$6.25	\$6.05
Total Assets (as of Oct. 31)	68,112	68,436
Capital and Reserves	2,457	2,380

**Canadian Imperial Bank Group**  
CANADIAN IMPERIAL BANK OF COMMERCE - CIBC LIMITED  
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## INTL. COMPANIES & FINANCE

### Record rights for Burgan Bank

BY KATHLEEN EVANS IN KUWAIT

KUWAIT'S BURGAN BANK is to increase its shareholders' funds by KD 98m (US\$334m) over the next year in the country's largest ever rights issue. The move, which has aroused considerable controversy, will propel Burgan Bank from the bottom of the list to become the country's second largest bank.

The rights issue is to be paid in instalments over the next nine months and will mean that the bank's published reserves and shareholders' equity will rise from the year end total of KD 54m (US\$184m) to KD 152m.

Shares will be sold at KD 4— that is with a premium of KD 3. Under Kuwaiti law, the premium revenue is to be added to the bank's published reserves, with the rest going to capital. By the third quarter, the bank's capital will have risen therefore to around KD 52m and reserves will reach nearly KD 100m.

Burgan Bank has also declared a dividend in the form of a 15 per cent scrip issue.

The move has taken Kuwait banking circles by surprise. Many are speculating that the rights issue was primarily directed at increasing the bank's reserves to cushion it

from the loan losses that it, along with all other Kuwaiti banks, expect to see this year as the full impact of the bank's rupee losses from the Souk al Manakh unofficial stock exchange collapse become apparent.

Burgan is Kuwait's youngest bank, formed only in 1977. It has not had the opportunity to build up its inside reserves as the more established members of the community have. Furthermore, the bank came into a market already marked by declining rates of growth. Deposits have been stagnant for some time now in Kuwait, but Burgan Bank was alone in showing an actual decline in deposits in 1982. Current market share of the bank is around 7 per cent.

Senior executives of Burgan Bank deny that the rights issue is being initiated to protect the bank from expected loan losses. Such suggestions smack of "sour grapes," said one executive, for the bank was less exposed than others to the effects of the Manakh debacle.

The executive added that a major increase in size was appropriate given the 60 per cent government shareholding,

and the fact that a member of the Kuwaiti ruling family, Sheikh Ali Jassir Al Sabah, owns the bank's chairman. The increase in the bank's equity would also enable the bank to increase its ceiling on lending. Under Kuwaiti law, unsecured lending is limited to 10 per cent of shareholders' equity.

Certainly, the government has made clear its approval of the move. The Kuwait Foreign Trading, Contracting and Investment Company (KFTCIC) is assisting small shareholders with less than 5,000 shares to finance their stakes in the rights issue. KFTCIC is now virtually a totally government owned institution, with over 90 per cent of its shares now in the hands of the state.

The dividends for 1983 of the other five Kuwaiti commercial banks have generated less comment, but also barely a ripple of enthusiasm in the market. A number of them have gone for cash payments rather than scrip issues as has been the practice in the past.

National Bank of Kuwait is paying KD 8.3m, plus a 20 per cent scrip issue. Gulf Bank is paying KD 4.9m plus a 20 per cent scrip issue. Commercial

Bank is paying KD 6.5m but not making any scrip issue. The Ahli Bank is also omitting any scrip issue and paying KD 4.8m. The Bank of Kuwait and the Middle East is to pay KD 2.1m and make a 15 per cent scrip issue. Burgan Bank is not paying a cash dividend but is making the 15 per cent scrip issue reported above.

Such changes in emphasis will undoubtedly be supported by the government, which sees the need to put cash into people's pockets after the two year gloom since the Manakh problem broke.

However, another factor is that in the past when scrip issues were made, prices of bank shares usually quickly recovered in the official Kuwaiti stock market. This year the official market looks like a convalescent ward in the words of one stockbroker, and there is no guarantee that the equity of existing shareholders would not be diluted by scrip issues.

Moreover, as one banker pointed out, scrip issues increase expectations of higher earnings—and the Kuwaiti banks cannot be sure of that this year with the Manakh storm cloud about to burst.

### UAE banks seek loan rule delay

By Our Dubai Correspondent

LOCAL commercial banks in the United Arab Emirates (UAE) are seeking an extension to the end-1983 deadline set by the country's Central Bank for compliance with rules limiting the size of loans to directors. The request has been made by Mr. Khalifa Naboodah, a member of the board of the UAE Association of National Banks.

Under the new rules, all UAE banks were given until December 31 to ensure that their lending in directors was no more than 5 per cent of net worth to any individual, or 25 per cent to the board as a whole.

So far the Union Bank of the Middle East has had to seek government support to be able to cover outstanding loans and the Bank of Oman has sought an extension.

Mr. Adel Kahlawi, deputy general manager of the Bank of Oman, said that other less onerous means could have been chosen by the Central Bank to achieve its objectives. He pointed out that much of the lending to directors is in the form of long-term investments which, if they were sold off, could lead to a collapse in public confidence. He called on the Central Bank to monitor each bank with lending in excess of the new limits.

One banker said that the local banks would need between 10 and 20 years to meet the new requirements.

### \$140m development for AMD

BY WONG SULONG IN KUALA LUMPUR

Arab-Malaysian Development (formerly Taiping Textiles), the rapidly growing property, finance and textile group, yesterday announced two major deals—the construction of a 330m ringgit (US\$140m) commercial property and paying 17m ringgit to acquire control of an insurance company.

Dato Azman Hashim, chairman of the Arab-Malaysian group, said that under an agreement with the Kuala Lumpur city authorities, AMD will, at its own cost, develop four acres belonging to the city into a transportation terminal, of 235,000 sq ft and a shopping

and office tower block of over 1.4m sq ft.

The city authorities will own the transportation terminal, and will take 10 per cent of the net profits from the sale or rental of the shopping and office property.

Dato Azman said the big attraction for AMD is that it owns five acres adjacent to the land, and the deal allows it to develop the area in a more comprehensive manner.

The whole nine acres would probably take 10 years to develop, depending on the economic climate, and when completed, the area, known as

Komplex Damani, would have commercial and office space close to 3m sq ft.

AMD has also entered into an agreement to buy 3.2m shares, representing 80 per cent, of Teguh Insurance for a cash consideration of nearly 17m ringgit.

Teguh Insurance has eight branches, total assets of 30m ringgit, and an annual gross premium income of 27m ringgit. Dato Azman admitted AMD paid "premium prices" for the insurance company, but added that the purchase fits well into the company's plan to expand into the financial sector.

### Cascade recommends bid by Adelaide companies

BY MICHAEL THOMPSON-NOEL IN SYDNEY

DIRECTORS of Tasmania's Cascade Brewery have recommended acceptance of a \$A43.6m (US\$39.2m) joint takeover offer from two Adelaide companies, B. Seppelt and C.C. Bottlers, even though it is worth one cents a share less than a rival offer from Industrial Equity (IEL), the Sydney based investment group.

The co-bidders have offered A\$5.25 per Cascade share (effectively A\$5.33 with the inclusion of Cascade's interim dividend) against A\$5.34 (effectively A\$5.42) from IEL.

Mr Russell Goward, IEL's deputy general manager, said he was "staggered" by Cascade's recommendation, and said IEL was confident of gaining control.

IEL now has 24.1 per cent of Cascade's shares, against an estimated 27.2 per cent for the co-bidders — virtually all of which was acquired in a controversial deal with the Melbourne based Carliou and United Breweries.

### Fujitsu in deal with Texas Instruments

By Our Financial Staff

FUJITSU, one of the leading Japanese computer, telecommunications and information technology equipment manufacturing companies, yesterday announced the signing of a six year production agreement for gate arrays—a semi-custom made logic circuit with Texas Instruments — the world's largest semiconductor manufacturer.

The agreement is one of the rare examples of a U.S. company in the very competitive high technology field manufacturing electronic components under licence from a Japanese company.

All these securities having been sold, this announcement appears as a matter of record only.

January, 1984

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## UK COMPANY NEWS

## Summer weather lifts A.G. Barr to £3.59m

SECOND HALF pre-tax profits of soft drink manufacturer A.G. Barr climbed from £1.89m to £2.51m and lifted the figure for the full year ended October 29 1983 to £3.59m, compared with £2.8m.

At half-way, with profits behind at £886,000 (£911,000), the directors said they still awaited the first sustained spell of good weather to lift demand.

The turnover of this Glasgow-based company—products include Tizer—for the 12 months increased from £31.91m to £34.79m and a final distribution of 5p net takes the total dividend to 6.75p, against last year's 5.85p. Earnings are given as 34.51p (31.38p) per 25p share.

An improvement in English sales of Irn-Bru, the group's leading Scottish brand, generated by special marketing activity financed by canning rights payments from Vinto, has encouraged Barr to sustain the support this year, the directors state.

## HIGHLIGHTS

Lex looks at the surprise announcement of yesterday where Charter Consolidated intends to take a 29.9 per cent stake in stockbrokers Rowe and Pitman and the 50:50 joint venture between the broker and jobbers Akroyd and Smithers on international trading. The column then goes on to comment on the agreed proposals whereby Texaco will pay \$3.9bn for Getty Oil, proposals which seem to have been formulated at break-neck speed. Finally the column looks at how the gilt-edged market managed to shy off the lowest ever level for sterling against the dollar and consider the likely impact of tomorrow's money supply figures.

The financial year so far, they explain, is reasonably ahead of the corresponding period of 1982-83, but without a repeat of the 1983 summer weather sales are likely to reflect continuing economic uncertainty. They make expansion of turnover with maintenance of satisfactory margins difficult to achieve.

The directors point out that

increase in demand for all packs during the exceptional summer period the underlying trend, particularly in England was towards PET non-returnable containers.

A significant investment during the current year will be the installation of equipment at Atherton, Manchester, to enable the group to make its own PET bottles and contain costs of "an increasingly important packaging element."

Budgeted expenditure on production and office equipment, vehicles and property stands at some £3m to October 1984. Trading profits for the year advanced from £2.89m to £3.59m and the pre-tax figure was after lower interest charges of £144,000, compared with £205,000.

Tax charge was well up from £165,000 to £141m but there was an extraordinary credit of £183,000 (nil).

● comment

Soft drinks are still a fairly

horrible business to be in in the UK, but A. G. Barr is a survivor. Irn-Bru is making headway in England, though probably not for the same reasons as North of the border, where it is commonly used to combat the effects of Scotland's better-known national drink the morning after.

The main reason for the improved figures, though, is the summer heat-wave: like all soft drink manufacturers, Barr stands to gain enormously from a touch of the sun. The Globe acquisition will have been similarly improved, but is probably not making any significant net contribution as yet. Meanwhile, the move into PET manufacture is an innovation—uncharacteristic for a company as natively cautious as Barr, but characteristically to be financed from cash. The dividend, similarly, is very handsomely covered, but then it always is. With the shares up 12p to 225p, the multiple is 6.5, the yield 4.3 per cent.

## London Scottish moves up to £1.52m

HIGHER profits before tax of £1.52m have been produced by London Scottish Finance Corporation for the year to October 25 1983, a 22 per cent increase compared with £1.35m for the previous 65 week period.

Turnover of this Manchester-based group which is engaged in banking, consumer credit, debt collection, television rental and other financial services, was down from £11.28m to £11.06m.

The net final dividend has been effectively lifted from 1.53p to 1.75p, making a higher total of 2.13p against the equivalent of 1.31p, after adjusting for a one-for-two scrip.

Undividended earnings per 10p share moved up from 5.4p to 5.8p.

Tax came to £464,000 (£387,000) and dividends will absorb £465,000 (£383,000).

On a current cost basis pre-tax profits increased from £923,000 to £1.2m, and earnings per share came to 4p (3p).

● comment

London Scottish Finance Corporation showed a 40.5 per cent increase in pre-tax profits on turnover up 22 per cent in the year to October compared with the annualised results for '82.

Lower interest rates brought down finance costs substantially. Levels of cash advances to existing borrowers have been contained by the recession, so LSFC's growth has been through geographic expansion, especially in Scotland where eight branches have been added.

Personnel costs account for around 80 per cent of overheads with some 1,100 door-to-door collectors. LSFC keeps costs down by the acquisition of debt portfolios from a major mail order firm, clearing banks and credit organisations. Insurance commission is a growing source of revenue. Borrowings at the year-end were nearly £2m, giving a modest ratio of 1.5 to 1.

So the company has further scope for acquisitions in the current year. Profits were 22 per cent above target at £1.5m and the total dividend of 2.13p net was forecast at the interim. The shares unchanged at 50p yield 7.4 per cent.

● comment

Norema, a Norwegian manufacturer of furniture and office fittings is placing privately 47,000 shares at a price of Nkr 315 in London today through brokers Savory Milin. A further 47,000 shares are being placed in Norway.

The group, which operates on a European basis, plans to invest around Nkr 30-40m annually. It will use the money raised from the rights issue to finance this expansion and reduce gearing. The enlarged share capital of Nkr 51m will increase the equity ratio from 21.5 per cent to 29 per cent.

Pre-tax profits of £2.1m are estimated for 1983, up from £1.75m in 1982, and the group is hedging for £30m in 1984.

Mr Shepperd also warns that new government restrictions on the UK pharmaceutical industry's profitability could result in a "serious debilitation of the industry and remove it from its inventive position in the world."

## Brown &amp; Tawse down midway

THE SHARP fall in tube prices a year ago has hit the profits of Brown & Tawse, and for the six months ended September 30 1983 it has fallen from £1.87m to £1.54m. In stockholding and processing the return was £1.36m, against £1.65m, and in plant sales, boiler repairs and ironmongery it came to £173,000, compared with £220,000.

Mr Douglas Rae, the chairman, says the demand for steel and tube products showed a "small increase" but the price fall led to lower profit margins on tubular products. In hydraulic plant and equipment, trading conditions remain highly competitive.

To reduce the disparity with the final, the current interim dividend is being lifted from 0.7p to 1.2p net. In the year ended March 31 1983 a total of 3.55p was paid, when profits reached £3.56m. The second half was affected by the price fall.

Turnover for the half year was almost maintained at £39.64m, against £39.48m, with stockholding accounting for £26.02m (£26.51m) and plant sales £3.62m (£3.65m). The operating profit was down by £335,000 to £1.47m.

After tax £380,000 (£700,000) and preference dividend, there is £1.16m (£1.17m) available for the ordinary, of which the interim payment absorbs £250,000 (£145,000). The comparative tax charge has been reduced by £250,000 following a decision not to make provision for deferred tax any more.

● comment

Brown & Tawse started to suffer in the final quarter of last year, with the 25 per cent reduction in the price of steel tubing, and the pain continues. The company's best hope is that with EEC agreement now concluded, a price rise may come through in April. On the bright side, though, the second half so far has seen a small volume improvement in all the company's products, and outside the steel stockholding area there has also been some improvement in margins. The search for acquisitions continues, either in steel and tube stockholding or in pipeline equipment. The second half outlook is less gloomy than the first, but it is unlikely that last year's full year outcome will be matched. On a running 13-month basis, the p/e is 10 at 88p, and the yield at 7.1 per cent, is a touch above the sector average.

Dividends ANNOUNCED

	Current payment	Date of payment	Corr. of payment	Total dividend	Total last year
Asprey	6t	Jan. 27	6	6	16
A. G. Barr	5	Apr. 7	4.12	6.75	5.87
Brown & Tawse	1.21	Apr. 6	0.7	—	3.85
Carclo Eng.	2.1	Feb. 25	1.3	—	4.55
Fleming Eng.	5.25	Mar. 6	4.7	7.5	8.95
Len. Scottish	1.75	Mar. 22	1.53*	2.5	2.13*
Richards	0.45	Mar. 5	0.3	0.75	0.8
H. Samuel	1.5	Jan. 31	1.5	—	8.25
M. Tawse	0.84	Apr. 3	0.58	—	1.5

Dividends shown pence per share net except where otherwise stated. \* Equivalent after allowing for scrip issues. † On capital increased by rights and/or acquisition issues. ‡ USM stock † To reduce disparity with final. || For 85 weeks. ¶ Unquoted companies.

● comment

Norema, a Norwegian manufacturer of furniture and office fittings is placing privately 47,000 shares at a price of Nkr 315 in London today through brokers Savory Milin. A further 47,000 shares are being placed in Norway.

The group, which operates on a European basis, plans to invest around Nkr 30-40m annually. It will use the money raised from the rights issue to finance this expansion and reduce gearing. The enlarged share capital of Nkr 51m will increase the equity ratio from 21.5 per cent to 29 per cent.

Pre-tax profits of £2.1m are estimated for 1983, up from £1.75m in 1982, and the group is hedging for £30m in 1984.

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## Valin Pollen set to join USM

THE SLENDER ranks of stock market quoted public relations/advertising agencies will be increased by one towards the end of this month when Valin Pollen International joins the Unlisted Securities Market.

The company, which specialises in financial and corporate work, was established in 1979 by Mr Reg Valin and Mr Richard Pollen who had previously been chief executive and deputy managing director with Charles Barker City.

Since then, billings have grown from under £1m in the year ended September 30, 1980 to over £2m in three years.

The breakdown of business shows 50 per cent of its income

comes from advertising, 25 per cent from public relations and fee-earning activities and 25 per cent from design and printing work.

Within the latest published results nearly 30 per cent of its billings figure comes from overseas-based clients such as Alfa-Laval, Swedish Match, Gulf International Bank, Amro and Gould Inc.

At home, Valin Pollen's client base includes Standard and Chartered Bank, London Life, Mercury Fund Managers, Staveley Industries and the newly-acquired County Bank.

In the year to last September, profits before tax were £275,000.

At present the company and its advisors are putting together a

## Wellcome ahead at £61m after 12 months

By Carla Rapoport  
The Wellcome Foundation, one of Britain's largest pharmaceutical companies, yesterday reported an advance of 11 per cent in pre-tax profits from £53.1m to £61.2m for the year to August, 1983.

Sales for the group went up by 14 per cent to £477m. Exports from the UK set a record at £127.6m.

The Wellcome Trust, a registered charity, also reported that spending on research and development jumped to £20.8m in 1983, compared with £16.5m the previous year.

Capital expenditure dropped from £41.4m to £38.5m in the year. The amount distributed to the Wellcome Trust was £14m, against £13m in 1982.

Mr A. J. Shepperd, chairman and chief executive, says Wellcome's new antiviral drug, Zovirax, is doing well in the U.S. and UK. He adds that initial reception of Zovirax products indicates that the drug has an important role to play in the treatment of herpes infections.

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## VOLVO Special General Meeting

As announced on 23rd December, 1983 the agreement relating to the purchase of additional shares in Hamilton Brothers Petroleum Corporation has now been signed and the closing will take place January 5, 1984. Under the terms of the agreement AB Volvo may pay a part of the purchase price through a new issue of Series B unrestricted shares in AB Volvo. In connection therewith, holders of shares of AB Volvo are being called to a Special General Meeting to be held in the Concert Hall (Konserthuset), Göteborg, at 5.00 p.m. Wednesday, January 25, 1984.

## Special General Meeting

The matter of approval of the Board of Directors' resolution, pending approval by the shareholders' meeting, dated December 12, 1983 will be taken up at the Meeting.

According to the resolution the Company is to increase its capital stock by no more than SEK 28,545,000 through subscription to no more than 570,900 new series B shares, all unrestricted. Current capital stock at the time of the resolution was SEK 1,735,205,250, which corresponded to 34,704,105 shares with a nominal value of SEK 50, all registered as paid in full, and divided into 11,492,144 series A shares and 23,211,961 series B shares. The following conditions are to apply for subscription to shares:

- For the sum of money for which new shares are to be subscribed to, no more than 570,900 new series B shares, all unrestricted, with a nominal value of SEK 50, are to be issued. The new shares are to be issued at a price of SEK 415.45. Dividends on these shares are to be paid for the first time for the 1984 fiscal year.
- The new shares may only be subscribed to by Mr. Frederic C. Hamilton, Denver, Colorado, Mrs. Jane M. Hamilton, Denver, Colorado and FCH Resources Ltd, a partnership registered in Colorado. The subscribers have the right and obligation to make payment on these new shares by transfer to AB Volvo of each of the exchangeable promissory notes issued to them on January 5, 1984 for the following sums:  
For Frederic C. Hamilton USD 25,590,000  
For Jane M. Hamilton USD 60,000  
For FCH Resources Ltd USD 4,350,000  
The above-mentioned share subscribers are to have the right to subscribe to the following numbers of shares in exchange for their promissory notes:  
Frederic C. Hamilton 486,978 shares  
Jane M. Hamilton 1,142 shares  
FCH Resources Ltd 82,780 shares

- Oversubscription is not permitted.
- The Articles of Association of AB Volvo contain a provision which is in accordance with ch. 17 § 1 of the Stock Corporation Act. A reminder is hereby made that in accordance with the Articles of Association of AB Volvo when voting takes place at shareholders' meetings series A shares have one vote and series B shares one-tenth of a vote, while series A shares and series B shares are in all other respects equivalent.
- The new shares are to be subscribed to between January 25 and January 31, 1984. The Board of AB Volvo reserves the right to extend the subscription period.
- Payment for the shares subscribed to is to be made with the above-mentioned exchangeable promissory notes, which are to be surrendered signed in blank at the time of subscription.
- Any eventual stamp fees for the new shares are to be paid by AB Volvo.
- An additional prerequisite for the validity of the capital stock increase is that the above-mentioned exchangeable promissory notes be issued to the above-mentioned shareholders before January 25, 1984.
- The Chief Executive Officer is authorized to make any minor formal adjustments in this decision which are required in conjunction with registration at the National Swedish Patent and Registration Office.

Reports and statements have been submitted in accordance with ch. 4, § 6, paras. 2 and 3 of the Stock Corporation Act.

In order to take part in the Special General Meeting, shareholders must be registered in their own name at the Swedish Securities Register Centre (VPC) by January 13, 1984, and must also notify AB Volvo of their intention to participate not later than 12.00 noon, Friday, January 20, 1984. Shares registered in the name of nominees should be temporarily re-registered in the names of the shareholders themselves to enable them to participate. Several banking days should be allowed for re-registration to be effected.

Notification of participation in the Special General Meeting may be given:

By telephone, by calling 4631-59 21 50 (direct number) or via the Volvo switchboard, 4631-59 00 00.

By mail, addressed to AB Volvo, Legal Department, S-405 08 Göteborg, Sweden.

In providing such notification, the shareholder should state his Name, Personal (registration) Number and Address and Telephone Number.

Shareholders wishing to appoint a proxy to participate in the business of the Meeting on their behalf should notify the Company well in advance of the Meeting, giving the name of their proxy. A proxy need not be a shareholder of AB Volvo.

By Order of the Board of AB Volvo  
Claes Beyer, Secretary,  
S-405 08 Göteborg, Sweden.  
December, 1983

NACIONAL FINANCIERA S.A.  
US\$100,000,000  
Floating Rate Notes 1978-85-1993  
In accordance with the terms and conditions of the International Capital Market Association (ICMA) the interest rate applicable for the period from 9th January 1984 to 30th July 1984 (182 days) has been fixed at 11 1/2% per annum payable on each note interest date on July 15th, 1984 and 13th July 1985.  
BANQUE INTERNATIONALE A. LUXEMBOURG  
Societe Anonyme  
Fiscal Agent

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# UK side boosts Carclo 8% and outlook 'encouraging'

A BETTER performance in the UK enabled the Carclo Engineering Group to return improved results for the six months ended September 30 1983.

On a 9 per cent rise in turnover to £15.6m profits at the pre-tax level rose by 8 per cent, from a restated £1.01m to £1.05m, and in their interim report the directors say the outlook for the remainder of the year is "encouraging".

They say that the group's order intake during the third quarter was at a record level and that most of its customers are enjoying improved trading conditions. Shareholders benefit by having their interim dividend raised to 2.6p (13p) net per 25p share, the rate paid during 1979-80.

The directors say they intend to pay a final of at least last year's level of 3.25p.

The group's interests in Europe and India returned lower figures for the opening half, but these were more than compensated for by a better performance by the UK side.

Tax for the period took £452,000 (£458,000) and minority £54,000 (£57,000).

Profits attributable to ordinary shareholders emerged at £431,000, compared with £184,000, after extraordinary debits last time of £170,000 and same-gain preference dividend payments of £156,000.

Ordinary dividend payments absorb £104,000 (£82,000) to leave the retained surplus at £327,000 (£132,000).

Earnings came through at 10.3p (8.3p) per share on an actual basis and at 9.3p (8.2p) fully diluted.

Pre-tax profits for the first half of the 1983/84 year were originally given as £243,000 after deducting a £170,000 provision for further rationalisation costs.

This provision was subsequently charged as an extraordinary item in the full year accounts and the half year results were restated to reflect this—full year pre-tax profits amounted to £238m.

At September 30 1983 ordinary shareholders' funds per share totalled 152p (139p).

## Worthington loss reduced at halftime

Despite finishing the whole of last year £283,544 in the red, Worthington (Holdings), textile manufacturer, turned in a lower deficit for the six months ended September 30 1983.

At the pre-tax level this amounted to £123,000, compared with £130,000 previously, and was after interest charges down from £59,000 to £58,000.

Turnover was lower at £10.7m, against £12m, and loss per 10p share was 6.14p (6.86p). There was again no tax charge and no extraordinary items (£84,500 credits).

McCarthy & Stone has received acceptance in respect of £110,275 (98.55 per cent) new shares offered by way of a one-for-four rights issue. The remaining 56,375 shares have been sold in the market at an average net price, after deduction of the subscription price and expenses, of 68.5p each.

## F. H. Tomkins expands to £0.56m at interim stage

APART FROM the French subsidiary Stockinox, all sectors of F. H. Tomkins continue to perform well, lifting pre-tax profits for the six months ended October 31 1983 from £461,000 to £568,000.

Turnover of this business, stainless steel bolts maker and industrial fastener distributor, expanded to £10.05m (£8.43m) and the interim dividend is increased to 0.685p (0.575p) net.

The directors say the company is involved in a detailed review of Stockinox, which represents under 10 per cent of Tomkins' net assets and pre-tax profits. Profits for the whole of last year, which included Stockinox from its acquisition date, May 4 1982, amounted to £1.59m. The directors said they were confident that existing trading companies were performing at least as well as competitors, and they expected to utilise their expertise to develop new business. They added that they were confident that their development plan would provide a very substantial increase in the level at which they operated.

Tax charge for the six months was much higher at £168,000, compared with £100,000, minority £23,000 (same), and earnings per 5p share were 1.499p (1.387p).

The directors also announce that Tomkins has entered into a conditional agreement for the acquisition, as from January 1st, of Ferraris Piston Service for £2.3m cash.

This may be varied, they state, by reference to the net asset value of Ferraris as shown by its accounts for 1983, and the pre-tax profits for the next two years which the vendor has undertaken to be not less than £500,000 in each year. The consideration is payable as £1.8m on completion and £500,000 in June 1987.

Mr Desmond Porter has brought forward his retirement, from September, and has resigned as chairman and a director of Tomkins. He has been succeeded by Mr Michael Moore while Mr Gregory Hutchings has been appointed chief executive.

## Optimism as Asprey passes £3m at midway

AN INCREASE of £210,000 to £3.02m in pre-tax profits is reported by Asprey & Company, goldsmith, silversmith, jeweller, antique dealer, and interior decorator, for the six months to September 30 1983.

The interim dividend of this "close" company is unchanged at 6p—last year a final of 10p was paid from pre-tax profits of £5.44m.

The directors say current trading gives cause for optimism, and the company expects the full year's results to show an acceptable improvement over last year.

Turnover for the opening half improved from £12.71m to £15.77m. Tax rose from £1.19m to £1.38m. Earnings per 25p share—shares are traded on the Unlisted Securities Market—were up from 25.63p before extraordinary credit of £61,000, last time, to 26.33p.

## CU new business worldwide up 14%

Commercial Union Assurance Company reports new annual premiums on its worldwide life and pensions business in 1983 of £56.3m compared with £48.8m in 1982. The underlying growth rate excluding exchange rate movements was 14 per cent.

Single premiums amounted to £27.3m, against £26m, with an underlying growth rate of 43 per cent. The whole of the single premium growth came from the Dutch subsidiary Delta Lloyd.

In the UK new annual premiums on individual life business increased by 45 per cent from £13.4m to £19.4m, with mortgage endowment premiums jumping three and a half times from £1.5m to £4.5m, thanks to the new tax system MIRAS.

New annual premiums on savings and individual pension plans rose strongly to £7.5m, but premiums on term assurances, where CU is a market leader, fell from £5.2m to £3.2m.

New annual premiums on UK group pensions business fell nearly 20 per cent from £10.2m to £8.4m.

UK single premium business was virtually unchanged at £9.8m against £9.5m.

Provident Life Association of London, a member of the Winterthur Swiss Insurance Group, reported a 60 per cent rise in new annual premiums to £5.6m, and a 250 per cent rise in single premiums to £3.85m.

New annual premiums on life assurance contracts rose by two-thirds to £4.15m, the increase coming mainly from MIRAS contracts. New annual premiums on unit-linked assurances more than doubled to £434,000, while annual premiums on pension business rose 50 per cent to £1.04m.

New annual premiums up by half from £5.4m to £8.3m in 1983 is reported by the Gresham Group, a member of the Dutch insurance conglomerate AMEV. Single premiums more than doubled from £6.3m to £14.9m, almost all of this growth coming from buoyant unit-linked bond sales.

Unit linked annual premiums rose more than threefold to £1.6m. Conventional ordinary life new annual premiums were nearly 50 per cent higher at £5.7m, even though the group was not heavily involved in MIRAS conversion business.

## Improved second half puts Richards back in profit

IN THE second half, Richards (of Aberdeen) has made a profit of £140,000. This wipes out the loss incurred at midway and leaves the group with a surplus of £36,000 for the year ended September 30, 1983, compared with a deficit of £327,000 for the previous 12 months.

Mr A. R. Robertson, chairman of the spinners of high technology yarns, says the considerable progress made over the past year has continued in the first quarter of the current term, and he anticipates "a steady improvement" during 1984.

The final dividend is lifted

from 0.3p to 0.45p to give shareholders a net total of 0.75p. This goes against 0.6p paid last time and 1.5p for each of three preceding years.

Turnover in 1982/83 came to £9.64m, compared with £8.27m. There is a tax credit of £107,000 (£284,000) which gives a net profit of £143,000 against £57,000. Earnings are shown at 1.17p (0.45p).

There is an extraordinary debit of £139,000 (£115,000) which represents the cost of removing plant and equipment from the Garthdee works, and installing and commissioning it at Broadford works.

BASE LENDING RATES	
A.B.N. Bank	9%
Allied Irish Bank	9%
Barro Bank	9%
Henry Anshelcher	9%
Arbuthnot Latham	9%
Armo Trust Ltd.	9%
Associates Cap. Corp.	9%
Banco de Bilbao	9%
Bank Hapoalim BM	9%
BCCI	9%
Bank of Ireland	9%
Bank Leumi (UK) plc	9%
Bank of Cyprus	9%
Bank of Scotland	9%
Banque Belge Ltd.	9%
Banque du Rhone	9%
Barclays Bank	9%
Beneficial Trust Ltd.	9%
Brenar Holdings Ltd.	9%
Brit. Bank of Mid. East	9%
Brown Shipley	9%
CL Bank Nederland	9%
Canada Perm't Trust	9%
Castle Court Trust Ltd.	9%
Cayzer Ltd.	9%
Cedar Holdings	9%
Charterhouse Japbet.	9%
Choularton	9%
Citibank Savings	9%
Citibank Ltd.	9%
C. E. Coates	9%
Comm. Bk. of N. East	9%
Consolidated Credits	9%
Co-operative Bank	9%
The Cyprus Popular Bk.	9%
Dunbar & Co. Ltd.	9%
Duncan Lawrie	9%
E. Tr. Trust	9%
Exeter Trust Ltd.	9%
First Nat. Fin. Corp.	9%
First Nat. Secs. Ltd.	9%
Robert Fraser	9%
Grindlays Bank	9%
Guinness Mahon	9%
Hambros Bank	9%
Heritable & Gen. Trust	9%
Hill Samuel & Co.	9%
C. Hoare & Co.	9%
Hongkong & Shanghai	9%
Kingsnorth Trust Ltd.	9%
Knowles & Co. Ltd.	9%
Lloyds Bank	9%
Mallinham Limited	9%
Edward Mangan & Co.	9%
Meghraj and Sons Ltd.	9%
Midland Bank	9%
Morgan Grenfell	9%
National Bk. of Kuwait	9%
National Girobank	9%
National Westminster	9%
Norwich Gen. Tst.	9%
R. Knapel & Sons	9%
P. S. Reeson & Co.	9%
Roxburgh Guarantee	9%
Royal Trust Co. Canada	9%
Standard Chartered	9%
Trade Dev. Bank	9%
Tric	9%
Trustee Savings Bank	9%
United Bank of Kuwait	9%
United Mizrahi Bank	9%
Volkskas Intl. Ltd.	9%
Westpac Banking Corp.	9%
Whiteaway Laidlaw	9%
Williams & Glyn's	9%
Wintrust Secs. Ltd.	9%
Yorkshire Bank	9%
Members of the Accepting Houses Committee	9%
7-day deposits 5.5%, 1-month 6%, fixed rate 12 months 6.5%, 6-12 months 6.5%	
17-day deposits on sums of: under £10,000 5.5%, £10,000 up to £50,000 6%, £50,000 and over 6.5%	
1 31-day deposits over £1,000 6.5%, 1 31-day deposits over £1,000 6.5%, 1 Diamond deposits 5.5%	
1 Mortgage base rate	

**ENTE NAZIONALE PER L'ENERGIA ELETTRICA**

U.S. \$100,000,000

**Floating Rate Debentures due 1987**

Convertible at the holders' option into

**9 1/2% Fixed Rate Debentures due 1995**

Guaranteed by the Republic of Italy

In accordance with the provisions of the Debentures, notice is hereby given that by the sixth month interest period from 6th January 1984 to 6th July 1984 the Debentures will carry an interest rate of 10 1/2% per cent per annum and that the interest payable on the relevant interest payment date, 6th July 1984 against Coupon No. 8 will be U.S. \$5,571.15.

**The Bank of Tokyo, Ltd. London**

Agent Bank

# Gold Fields Group

## DECEMBER QUARTERLIES

All companies mentioned are incorporated in the Republic of South Africa

### DRIEFONTAIN CONSOLIDATED LIMITED

	Qtr. ended 31/12/1983	Qtr. ended 30/9/1983	6 months ended 31/12/1983
<b>OPERATING RESULTS:</b>			
Gold—East Driefontein:			
Ore milled (t)	705,000	705,000	1,410,000
Gold produced (kg)	8,812.5	8,436.5	17,249.0
Yield (g/t)	12.5	12.0	12.2
Price received (R/kg)	14,409	15,042	14,821
Revenue (R/milled)	103,25	105,56	208,81
Cost (R/milled)	53,60	53,79	107,39
Profit (R/milled)	49,65	51,77	101,42
Revenue (R000)	123,191	127,289	250,479
Cost (R000)	57,798	57,524	115,322
Profit (R000)	65,393	69,765	135,157

Gold—West Driefontein:			
Ore milled (t)	728,000	720,000	1,448,000
Gold produced (kg)	8,744.0	8,428.0	17,172.0
Yield (g/t)	12.0	11.7	11.8
Price received (R/kg)	14,432	14,947	14,689
Revenue (R/milled)	105,21	106,67	211,88
Cost (R/milled)	63,75	62,96	126,71
Profit (R/milled)	41,46	43,71	85,17
Revenue (R000)	144,951	140,295	285,246
Cost (R000)	80,533	79,533	160,066
Profit (R000)	64,418	60,762	125,180

Uranium Dioxide:			
Pulp treated (t)	312,840	334,890	647,730
Oxide produced (kg)	47,468	36,375	83,843
Yield (kg/t)	0.152	0.109	0.130

<b>FINANCIAL RESULTS (R000):</b>			
Working profit: Gold	194,453	184,294	378,747
Profit on sale of Uranium Dioxide and Sulphuric Acid	1,795	1,003	2,798
Net tribute royalties and sundry mining revenue	(468)	(120)	(588)
Net mining revenue	195,780	185,177	378,957
Net non-mining revenue (group)	14,042	16,970	31,012
Profit before tax and State's share of profit	209,822	202,147	409,969
Tax and State's share of profit	114,357	116,970	231,327
Profit after tax and State's share of profit	95,465	85,177	178,642
Capital expenditure	28,572	18,547	47,119
Dividend	46,700	46,700	93,400

**DIVIDEND:** A dividend (No. 21) of 105 cents (50.55888p) per share was declared on 12 December 1983, payable to members on or about 8 February 1984.

**CAPITAL EXPENDITURE:** The unexpended balance of authorised capital expenditure at 31 December 1983 was R30.1 million.

**SHAFTS:**

No. 4 Shaft—E: Surface civil work is approaching completion. The sinking stage has been erected and installed.

No. 4 Sub-Vertical Shaft—E: The shaft was sunk 56 metres to its final depth of 1,005 metres below collar. The cutting of the Transfer Level station and the excavation for the loading bins were completed.

No. 5 Shaft—E: The shaft was sunk 108 metres to a depth of 1,809 metres below collar. The planned final depth of this shaft is 1,989 metres below collar. The station on the host level of the No. 5 Sub-Vertical Shaft—E has been completed.

No. 5 Sub-Vertical Shaft—E: Cutting of host chambers and the sheave excavation continues.

No. 6 Shaft—W: The shaft was sunk 35 metres to a depth of 192 metres below collar. The shaft has intersected and passed through 30 Level which was pre-developed from the No. 3 Sub-Vertical Shaft—W.

No. 7 Shaft—W: Work is continuing on surface civil work. The erection of the sinking stage is in progress.

### LIBRION GOLD MINING COMPANY LIMITED

	Qtr. ended 31/12/1983	Qtr. ended 30/9/1983	6 months ended 31/12/1983
<b>OPERATING RESULTS:</b>			
Gold:			
Ore milled (t)	430,000	430,000	860,000
Gold produced (kg)	2,492.0	2,514.4	5,006.4
Yield (g/t)	5.8	6.0	5.9
Price received (R/kg)	14,388	14,956	14,674
Revenue (R/milled)	64,71	64,24	128,95
Cost (R/milled)	52,78	53,37	106,15
Profit (R/milled)	11,93	10,87	22,80
Revenue (R000)	30,426	30,479	60,905
Cost (R000)	25,182	25,301	50,483
Profit (R000)	5,244	5,178	10,422

<b>FINANCIAL RESULTS (R000):</b>			
Working profit: Gold	14,258	15,300	29,558
Net sundry revenue	2,195	2,065	4,260
Profit before tax and State's share of profit	16,453	17,365	33,818
Tax and State's share of profit	3,805	4,174	7,979
Profit after tax and State's share of profit	12,648	13,191	25,839
Capital expenditure	7,597	6,175	13,772
Dividend	8,731	8,731	17,462

**DIVIDEND:** A dividend (No. 66) of 110 cents (52.3273p) per share was declared on 13 December 1983, payable to members on or about 8 February 1984.

**CAPITAL EXPENDITURE:** The unexpended balance of authorised capital expenditure at 31 December 1983 was R56.7 million.

**SHAFTS:**

No. 4 Shaft: The shaft was sunk 74 metres to its final depth of 1,634 metres below collar. The transfer and shaft bottom excavations have been completed and a changeover from sinking to permanent winding arrangements is in progress. Equipping of the shaft will commence shortly.

### VLAKFONTEIN GOLD MINING COMPANY LIMITED

	Qtr. ended 31/12/1983	Qtr. ended 30/9/1983	6 months ended 31/12/1983
<b>OPERATING RESULTS:</b>			
Gold:			
Ore milled (t)	54,345	47,917	102,262
Gold produced (kg)	145,856	162,053	307,909
Yield (g/t)	26.8	33.8	29.2
Price received (R/kg)	14,622	15,732	15,177
Revenue (R/milled)	7,958	7,527	15,485
Cost (R/milled)	11,214	12,117	11,665
Profit (R/milled)	(3,256)	(4,590)	(6,180)
Revenue (R000)	117,228	115,403	232,631
Cost (R000)	136,317	145,610	140,927
Profit (R000)	(19,089)	(30,207)	(7,296)

**DIVIDEND:** A dividend (No. 54) of 60 cents (28.3763p) per share was declared on 13 December 1983, payable to members on or about 8 February 1984.

**CAPITAL EXPENDITURE:** The unexpended balance of authorised capital expenditure at 31 December 1983 was R52.6 million.

**SHAFTS:**

No. 4 Shaft—E: Surface civil work is approaching completion. The sinking stage has been erected and installed.

No. 4 Sub-Vertical Shaft—E: The shaft was sunk 56 metres to its final depth of 1,005 metres below collar. The cutting of the Transfer Level station and the excavation for the loading bins were completed.

No. 5 Shaft—E: The shaft was sunk 108 metres to a depth of 1,809 metres below collar. The planned final depth of this shaft is 1,989 metres below collar. The station on the host level of the No. 5 Sub-Vertical Shaft—E has been completed.

No. 5 Sub-Vertical Shaft—E: Cutting of host chambers and the sheave excavation continues.

No. 6 Shaft—W: The shaft was sunk 35 metres to a depth of 192 metres below collar. The shaft has intersected and passed through 30 Level which was pre-developed from the No. 3 Sub-Vertical Shaft—W.

No. 7 Shaft—W: Work is continuing on surface civil work. The erection of the sinking stage is in progress.

### KLOOF GOLD MINING COMPANY LIMITED

	Qtr. ended 31/12/1983	Qtr. ended 30/9/1983	6 months ended 31/12/1983
<b>OPERATING RESULTS:</b>			
Gold:			
Ore milled (t)	515,000	510,000	1,025,000
Gold produced (kg)	7,830.0	7,630.0	15,460.0
Yield (g/t)	15.4	15.0	15.2
Price received (R/kg)	14,740	15,037	14,888
Revenue (R/milled)	75,81	76,78	152,59
Cost (R/milled)	70,52	71,78	142,30
Profit (R/milled)	5,29	5,00	10,29
Revenue (R000)	117,228	115,403	232,631
Cost (R000)	136,317	145,610	140,927
Profit (R000)	(19,089)	(30,207)	(7,296)

**DIVIDEND:** A dividend (No. 28) of 130 pence (57.3585p) per share was declared on 13 December 1983, payable to members on or about 8 February 1984.

**CAPITAL EXPENDITURE:** The unexpended balance of authorised capital expenditure at 31 December 1983 was R56.1 million.

**SHAFTS:**

No. 3 Sub-Vertical Shaft: The shaft was sunk 15 metres to a depth of 1,461 metres below collar, which is 31 metres above its final planned depth.

No. 6 Shaft: Preliminary sinking was continued to a depth of 67 metres below collar. Equipping of the headgear and the casting of host foundations are in progress.

No. 4 Ventilation Shaft: The shaft was sunk 281 metres to a depth of 950 metres below collar.

### DEELKRAAL GOLD MINING COMPANY LIMITED

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# The Wellcome Foundation Limited

Extracts from the review by the Chairman, Mr A.J. Sheppard, for the year ended 27th August 1983.

**Group Results** - Group turnover increased by £82m (14%) to £674m, compared with £592m for the previous year. This year 86% of the turnover was outside the UK. Group profit before taxation on a historic cost basis was £61.2m compared with £55.1m, an advance of 11%. This percentage increase is a little below the increase in turnover and reflects the continued pressure of increased costs on profit margins.

**Finance** - The group's finances remain in a strong position and at the year end net borrowings amounted to 22% of shareholders' funds.

**Capital Expenditure** - During the year a total of £39m was spent, of which £18m was in the UK. The major capital expenditure project completed during the year was in Canada, for a new plant at Montreal for pharmaceutical production, at a cost of £12m. In October we opened a plant in Indonesia.

In the UK, at Beckenham, a new plant was completed at a cost of £1.7m for producing interferon. At Crewe, we completed the new warehouse and distribution centre built at a cost of £2m for servicing the UK market.

**Operations** - The introduction of 'Zovirax' in world-wide markets has continued particularly in the USA and the UK. This unique antiviral drug is available in several formulations and the marketing is proceeding in many territories as regulatory approvals are obtained.

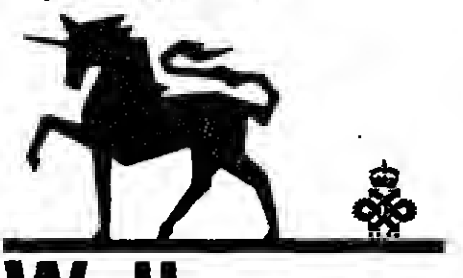
Our company in Kenya successfully launched an important new product, 'Clexon', during the year. This is the first effective cure for the devastating parasitic cattle disease, East Coast Fever.

Summary of the financial statements	1983 1982
Turnover	£m £m
Exports from the UK	674.4 592.5
Research and development expenditure	80.9 66.3
Profit before taxation	61.2 55.1
Taxation	23.3 18.0
Distributions to shareholders	14.0 13.0
Profit retained in the business	23.6 23.6
Capital expenditure	38.5 41.4
Shareholders' funds	367.4 326.2
Employees	18,645 18,561

Note: The results shown above are an abridged version of the audited financial statements which contain an unqualified audit report. They have not yet been delivered to the registrar of companies.

**Research and Development** - Expenditure on research and development during the year amounted to £81m, representing 12% of group turnover.

The Wellcome Foundation Limited is an international group of pharmaceutical and chemical companies with headquarters in the United Kingdom. Under the will of Sir Henry Wellcome, all distributions received by The Wellcome Trust, which is the sole shareholder, are applied to the support of medical and veterinary research in universities and hospitals throughout the world.



**Wellcome**

The Wellcome Building, 183 Euston Road, London NW1 2BP. Tel: 01-387 4477

## Whitbread in £18m off-licence expansion

By Lisa Wood

Whitbread, one of the major brewers, announced yesterday it was extending its off-licence activities with an £18m purchase of a package of companies from the Lonsdale group.

The companies include T. F. Ashe and Nephew which operates 328 off-licences mainly in the north-west, Yorkshire and the Midlands.

Other companies acquired are involved in the wholesaling and packaging of beers, wines, spirits and soft drinks.

Whitbread already owns the Threacher off-licence chain which operates mainly in the south of England. The acquisition of the T. F. Ashe and Nephew chain will give the company a wider geographical spread and bring it into third place in the off-licence league table.

At present this is headed by Bass, with some 1,000 off-licences with about 800 Whitbread, with its latest acquisitions, will have about 730 off-licences.

The deal is for £18m cash, of which £3m is payable in one year's time.

The announcement comes after a series of acquisitions of off-licence chains in the extremely competitive off-licence trade. In August, for example, Bass made a £6.8m purchase of the Augustus Barnett wine and spirits chain.

The brewing group said it would give it a much stronger retailing presence in South-east England.

Wood Mackenzie and Co., the Edinburgh-based stockbrokers, said: "Retail margins in off-licences are quite small, but the return on capital can be quite high if they are integrated with the wholesaler."

## Italian retailers take stake in Empire Stores

BY TERRY GARRETT

TWO PRIVATE Italian retail groups are taking a 30 per cent stake in Empire Stores (Bradford) in a move which could have a significant impact on the British mail order group's future trading and cement its position as an independent operator in the sector.

Gecis and Selefin have together bought 4.8m new shares in Empire at 80p each injecting £3.8m cash into the British group. The placing lifts Gecis's stake in Empire from 4.4 per cent to 15 per cent on the enlarged capital and Selefin's holding from 3.9 per cent to 5 per cent. Empire's shares rose 16p to 88p in the market.

Mr John Gratwick, chairman of Empire, said yesterday that the three companies had been "making together on and off for a couple of years or more". They had discussed ideas of "mutual interest" long before Great Universal Stores made its

abortive bid in 1982 or the merger proposals with Grattan Holdings last year.

Mr Gratwick said there was "no intention that they will increase their stake or make a full bid."

Following the placing, Dr Tito Bastanelli, chairman of Gecis, will join Empire's board. Gecis has considerable experience in the application of high technology equipment in retailing.

Selefin is a leading retailer of ladies' fashionwear in Italy and will make available its expertise to strengthen Empire's buying. GUS has been sitting on a 28.9 per cent stake in Empire ever since its £37m bid was blocked by the Monopolies Commission. Last month, the Department of Trade and Industry told GUS that it had to sell the bulk of its stake by January 1 1985. In the meantime, GUS can only vote up to

10 per cent of its shares.

The placing of 4.8m shares with the two Italian companies drops GUS's holding to under 27 per cent. Mr Gratwick said that his company would not comment on the deal until the documents had been seen.

Mr Gratwick emphasised that the deal was not a defensive move to ward off any further predators.

"It offers us a new dimension in fashion retailing and the access to expertise on technical development. The purpose here is a positive thing in the interest of the company."

Having 30 per cent of the equity in friendly hands was "not the main rationale, but a useful by-product, as is the cash in the kitty."

The directors of Empire confirm their earlier forecast that it will achieve pre-tax profits for the whole of the current year.

## S. Pearson offshoot in £4.4m U.S. deal

Falvey Holdings, the engineering sector of S. Pearson & Son, has signed an agreement to purchase Red Lion Controls of York, Pennsylvania.

Red Lion is an advanced micro-electronic component manufacturer.

The price will be between £4.4m and about £4.8m depending on profits earned between 1983 and 1985, £1.5m payable on completion this month, £1m on 12 months and the balance over a further 24 years.

Riley Leisure, Britain's biggest billiards table makers and snooker club owner, has acquired the Athletic Equipment Manufacturing Co. of York, a snooker and pool equipment supplier.

Consideration will be satisfied by the payment of £4,000 cash and the issue of 23,788 ordinary shares in Riley Leisure.

In the year to December 31, 1982, AEM's turnover totalled £800,000 on which a tax loss of £14,000 was incurred. Net tangible assets of the company amounted to £32,000.

Apart from its billiards tables and snooker clubs, Riley Leisure manufactures and supplies keep-fit equipment.

Initial pays £1.3m for Dutch laundry

Initial, laundry service group, has acquired for £1.3m the Raweston Hospital Laundry from the Samvo Foundation in Holland.

Situated in Den Bosch, the laundry currently serves some 26 private hospitals and psychiatric hospitals mainly in the north of Holland.

The directors say that the acquisition by Initial's subsidiary, Hokerser BV, extends the company's "already significant" specialised laundry activities in that country where the provision of hospital services is regarded as a major growth area.

## Newman ends ceramics interest

Newman Industries, the electric motors, industrial fasteners and engineering group, has finally closed what the company yesterday described as the "disastrous chapter" of its involvement in the ceramics industry.

It announced yesterday that it had disposed on December 16 last year of its one remaining trading interest in the industry, a period of heavy losses which had been closed for over a year.

Newman, which underwent a major restructuring operation in early 1983 worth £3.3m, had

earlier disposed of two other ceramics companies in the U.S., and sold its three Midlands ceramic subsidiaries (principally Grindleys and Cartwright and Edwards) to Federated Potteries in February of 1982.

The assets of Salem Glass are to be acquired by a New York company, Judel Glass, for \$350,000.

Newman has recently emerged from a period of heavy losses and growing indebtedness, marked by particularly virulent boardroom strife—and turned a profit. In the six months to June 1983, pre-tax

profits were £1.58m, against £0.64m on turnover of £35.8m (down from £37.7m). The group returned to the black in 1983, earning £0.35m on £72.4m turnover, after losses in 1980 and 1981 of £2.5m and £4.1m.

The group's decision to end its involvement in ceramics and last year's cash injection—engineered largely by Finance for Industry and UK Government—marked the effective withdrawal of Cycle and Carriage, the Singapore company which had a controlling stake in Newman—have transformed the company's balance sheet.

## Unitech gains control of Qualidyne Systems

Unitech, the UK-based electronic components and power supplies manufacturer with interests in West Germany, France and the U.S., is to acquire a controlling stake in Qualidyne Systems of San Diego, raising its holding from 30 per cent to 58 per cent for \$3.87m.

Qualidyne is a leading supplier of switched mode power supplies for the high power sector of the market. A Unitech subsidiary, Contant Electronics, markets its products in Europe.

The deal, which involves the purchase by Unitech of 1,289,523 more ordinary Qualidyne shares (a mixture of shares from

existing holders and the issue of new shares) at 88p per share, includes the purchase by Qualidyne of Compagnia Elettronica Italiana S.p.A., a Milan-based company which supplies Qualidyne with transformers.

Qualidyne reported sales of \$4.15m in the year ending September 30 1983, with profits of \$742,000 pre-tax, on net assets of \$13.3m. The acquisition marks a further push by Unitech into the U.S. high power market, where it is also keen to establish a bridgehead for lower power units.

Its U.S. interests now account for around a tenth of its operations.

## Maynards profit forecast 'must be disappointing'

Mr Lewis Cartier has replied to the Maynards defence document. He says the "Maynards" directors forecast of £1.25m profits for the year ending June 30 1984 before exceptional items, is less than the profits achieved in four out of the previous five years and ignores any trading losses from the CTN division in the current half year by treating the loss as extraordinary. "This must be very disappointing for shareholders."

The directors' claim of a strong asset backing "can hardly be justified when freehold and leasehold properties, as revalued, represent less than 25 per cent

of Maynards' total assets at June 30 1983, he says.

Reminding shareholders that the 25p cash per share offer for £1.8 per cent of Maynards should be accepted by Thursday, he tells them of his belief that the best future for the company is as a specialised laundry activities in that country where the provision of hospital services is regarded as a major growth area.

Maynards Securities has announced that it is considering making an offer for the whole of the issued share capital of Tring Rail Securities.

Notices have been posted to shareholders of Tring Rail Securities, convening an AGM and an EGM on January 23 1984.

Mr T. J. Nicholas has acquired a further 925,928 ordinary shares in The London Investment Trust under the terms of the Centre-Spur Group acquisition. As a result, Mr Nicholas, together

with his family's interests, is interested in a total of 4,000,826 (4.5 per cent) shares.

Bellair Cosmetics has been informed by solicitors acting for Walsingham Establishment that Walsingham has not disposed of its stake in Bellair.

The proposed acquisition of Bishop's Group by Booker McConnell is not to be referred to the Monopolies Commission.

## ASICS Corporation NOTICE TO EDR HOLDERS

The Chase Manhattan Bank N.A. as depositary gives notice that at a meeting of the board of Directors of ASICS Corporation, it was resolved that a free distribution be made to holders of common shares, Yen 50 each of 1 common share for every 10 common shares held as of record date January 20, 1984. With effect from January 13, 1984, the shares will be traded ex-capitalisation and also ex the year-end cash dividend which will be paid by the company, subject to shareholders' approval as of record date January 20, 1984.

Coupon No. 5 to the EDRs will be used for the purpose of claiming the free distribution and coupon No. 6 will be used for claiming the year-end cash dividend, both coupons being deemed to have matured on January 13, 1984. With effect from that date, both coupons should be detached from any EDR presented for surrender and will not be issued with any new EDR. EDR holders are further informed that the register of shareholders of the company will be closed from January 21, 1984, and is not expected to reopen until February 20, 1984. During this period it will not be possible to register the transfer of shares withdrawn against the surrender of EDRs. A further notice will be published as soon as practicable, stating the actual securities or other property to be distributed in respect of each EDR and the date and method to be employed for the delivery or payment thereof. It is only upon such notice that any payment or distribution will be effected against coupon No. 4 or coupon No. 5.

The new shares will rank for dividends having a record date on or after January 21, 1984, and will rank pari passu in all other respects with the existing shares.

January 1984.

The Chase Manhattan Bank N.A. London, as depositary

## Granville & Co. Limited

Member of NASDEM

### Over-the-Counter Market

27/28 Lovas Lane London EC3R 8EB	Telephone 01-621 1212
1983-84	1982-83
High Low	High Low
122 120	122 120
128 127	128 127
132 131	132 131
136 135	136 135
140 139	140 139
144 143	144 143
148 147	148 147
152 151	152 151
156 155	156 155
160 159	160 159
164 163	164 163
168 167	168 167
172 171	172 171
176 175	176 175
180 179	180 179
184 183	184 183
188 187	188 187
192 191	192 191
196 195	196 195
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276 275	276 275
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296 295	296 295
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328 327	328 327
332 331	332 331
336 335	336 335
340 339	340 339
344 343	344 343
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352 351	352 351
356 355	356 355
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464 463	464 463
468 467	468 467
472 471	472 471
476 475	476 475
480 479	480 479
484 483	484 483
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500 499	500 499

## COMPANY NOTICES

### NOTICE TO HOLDERS OF EUROPEAN DEPOSITORY RECEIPTS (EDRs) IN MITSUBISHI & CO., LTD.

EDR holders are informed that Mitsui & Co., Ltd. has paid a dividend to holders of record September 30, 1983. The cash dividend payable is Yen 3.58 per Common Share of Yen 50.00 per share. Pursuant to Clause 4 of the Deposit Agreement the Depositary has converted the net amount, after deduction of Japanese withholding taxes, into United States Dollars.

EDR holders may now present Coupon No. 30 for payment.

Payment of the dividend with a 15% withholding tax is subject to receipt by the Depositary of the Agent of a valid affidavit of residence in a country having a tax treaty or agreement with Japan giving the benefit of the reduced withholding rate. Countries currently having such arrangements are as follows:

A.R. of Egypt	A.R. of Germany	The Netherlands	Spain
Australia	France	New Zealand	Sweden
Belgium	Italy	Portugal	Switzerland
Canada	Japan	Romania	U.S. of America
Czechoslovakia	Malaysia	Singapore	Zambia
Denmark			

Falling receipt of a valid affidavit Japanese withholding tax will be deducted at the rate of 20% on the gross dividend payable. The full rate of 20% will also be applied to any dividends announced after April 30, 1984.

Amounts payable in respect of current dividends:

Coupon No. 30	Gross Dividend	Dividend payable less 15% Japanese withholding tax	Dividend payable less 20% Japanese withholding tax
EDR denominated 1 share	\$50.010775	\$42.509319	\$40.008628

Depository: Citibank, N.A. 336 Strand, London WC2R 1HR

Agent: Citibank (Luxembourg) SA 15 Avenue Marie Theres

January 10, 1984

### NOTICE TO HOLDERS OF EUROPEAN DEPOSITORY RECEIPTS (EDRs) IN MINEBEA CO., LTD.

Further to our notice of September 26, 1983, EDR holders are informed that Minebea Co. Ltd. has paid a dividend to holders of record September 30, 1983. The cash dividend payable is Yen 5.00 per Common Share of Yen 50.00 per share. Pursuant to Clause 4 of the Deposit Agreement the Depositary has converted the net amount, after deduction of Japanese withholding taxes, into United States Dollars.

EDR holders may now present Coupon No. 3 for payment to the under-mentioned agent.

Payment of the dividend with a 15% withholding tax is subject to receipt by the Depositary of the Agent of a valid affidavit of residence in a country having a tax treaty or agreement with Japan giving the benefit of the reduced withholding rate. Countries currently having such arrangements are as follows:

A.R. of Egypt	A.R. of Germany	The Netherlands	Spain
Australia	France	New Zealand	Sweden
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Canada	Japan	Romania	U.S. of America
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Denmark			

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Amounts payable in respect of current dividends:

Coupon No. 3	Gross Dividend	Dividend payable less 15% Japanese withholding tax	Dividend payable less 20% Japanese withholding tax
EDR denominated 1,000 shares	\$56.93	\$47.59	\$45.31

Depository: Citibank, N.A. 336 Strand, London WC2R 1HR

Agent: Citibank (Luxembourg) SA 15 Avenue Marie Theres

January 10, 1984

### NOTICE TO HOLDERS OF EUROPEAN DEPOSITORY RECEIPTS (EDRs) IN NOMURA SECURITIES CO., LTD.

EDR holders are informed that Nomura Securities Co., Ltd. has paid a dividend to holders of record September 30, 1983. The cash dividend payable is Yen 7.00 per Common Share of Yen 50.00 per share. Pursuant to Clause 4 of the Deposit Agreement the Depositary has converted the net amount, after deduction of Japanese withholding taxes, into United States Dollars.

EDR holders may now present Coupon No. 1 for payment.

Payment of the dividend with a 15% withholding tax is subject to receipt by the Depositary of the Agent of a valid affidavit of residence in a country having a tax treaty or agreement with Japan giving the benefit of the reduced withholding rate. Countries currently having such arrangements are as follows:

A.R. of Egypt
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## MINING NEWS

## APPOINTMENTS

## U.S. recovery bolsters diamond sales in 1983

BY KENNETH MARSTON, MINING EDITOR

WORLD SALES of rough diamonds handled by the Central Selling Organisation (CSO) on behalf of South Africa's De Beers Consolidated Mines and other producers continued to recover last year, in terms of U.S. dollars, the total value of sales rose 27 per cent to \$1.6bn (£1.5bn) from \$1.25bn in 1982.

Because of the weakness of the South African rand against the U.S. dollar, the total value of sales rose 27 per cent to \$1.6bn (£1.5bn) from \$1.25bn in 1982.

The CSO's sales value in the second half of last year was below that of the first half, a return to a more normal pattern. The total value of sales in the second half of 1983 was \$772.2m, compared with \$712.2m in 1982, and \$712.2m in 1981.

The major factor behind the latest recovery in the U.S. economy

which was reflected in an exceptionally strong demand there at Christmas for gem diamonds at the retail level.

The U.S. accounts for getting on for one-third of gem diamond sales and about 40 per cent of them take place at Christmas. Last year's Christmas sales there are thought to have increased in value by 10 per cent to 20 per cent in 1983.

In April last year the CSO increased the prices of rough

gem (not industrial) diamonds by 3.5 per cent and this followed a rise of an average 2.5 per cent in September 1982. The April increase came after a better than expected level of retail sales over Christmas 1982, but the market failed to live up to its expected promise.

Even so, it continued strong as far as the smaller and cheaper stones were concerned. Subsequently demand began to spread upwards into the better quality diamonds, but the market for the high and expensive "investment" diamonds remained stagnant.

Particularly encouraging is the fact that there is now a strong demand for polished gem diamonds of 2 carats or so in the wholesale price range of \$3,000 to \$5,000 per carat weight; retail prices are about double this.

In London yesterday, De Beers' deferred shares closed a net 16p down at 522p in Cape selling following an earlier rise to 542p.

The latest set profits are compared in the accompanying table.

The marginal Venterpost, which made a profit of just 8p on each tonne of ore milled, has applied for a total of R543,000 under the state assistance scheme.

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The ore grade rose slightly, and this helped the mine to throughput, or a combination of the two.

The big Driefontein Consolidated also did well in the latest quarter, with net profits 7.3 per cent higher, increased capital spending again helped to cut the

tax charge, but the main feature was a switch to higher ore grades.

East Driefontein lifted its grade from 12 grammes of gold per tonne to 12.5 grammes, while the West Drie section rose from 13.1 grammes to 13.5 grammes.

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appointed deputy chairman of Nabisco Brands in September 1983. He is a senior vice president of International Nabisco Brands Inc. and, prior to his UK appointment last autumn, was group executive responsible for the Life Savers, Nabisco Confections and food service divisions of Nabisco Brands in the U.S.

Nabisco Brands Limited comprises the UK and Irish interests of U.S.-based Nabisco Brands, Inc., the world's sixth largest food processor. It has a UK staff of 16,000, and the UK turnover

of over £400m covers principally four sectors of the food business. In biscuits, Jacobs, Peek Freans, Ritz and Huntley and Palmers brands account for most of the company's 23 per cent share of the total UK market, while 40 per cent of the snacks market is shared between Walkers, Shredded Wheat, Shreddies and other cereals account for 10 per cent of the cereal sector. In the confectionery market, Nabisco Brands is represented by Ben-dicks and Caxton.

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Mr D. W. R. Harland has been appointed chairman and chief executive of the new company, Ms Campbell-Gray becomes trade client director of CAL

Mr William A. Gillham has been appointed to the new position of director sales and service for KARRIER MOTORS, Dunstable-based commercial vehicle manufacturer. He joins from Datsun UK.

Mr Jeffrey R. Kennedy has been appointed director of BUTCHER, ROBINSON AND STAPLES.

Mr Lee Wright, son-in-law of the late chairman, Mr Gordon Billam, has been appointed group chairman of J. BILLAM. Mr Wright has been a director of the company since 1972. Mr Derek A. Baskerville remains group managing director. Mr George William Fielding, was appointed group financial director retaining the position of group company secretary.

Mr Ronald Lee was appointed an executive director of the group with special responsibility for the engineering department. Mr Lee has been technical director of Aircraft and Sheet Metal Engineers (the main subsidiary of the Billam Group) since 1972. Mr R. C. W. Blackburn, and Mr A. E. Wood remain non-executive directors.

MITCHELL SOMERS has appointed Mr Roger A. Meacham as managing director of its heavy forging subsidiary, Clarke's Crank and Forge Company, Lincoln. Following the retirement of Mr Jack Picken, Mr Meacham joins the group from Aurora where he was managing director of its subsidiary, George Turton Forge.

LOTUS DEVELOPMENT CORP has appointed Mr Chack Dignat as director of international operations, a new position. He comes to Lotus from Texas Instruments where he was manager of the European Home computer division. At Lotus, he is responsible for the start-up and management of non-domestic business, which will be concentrated on the European market in 1984, and will be based in London.

THE UNION DISCOUNT CO of London states that Mr Richard J. Featherbridge will retire on February 24. He will be succeeded as managing director by Mr Graeme E. Gilchrist.

Mr Derek Pelly, a vice-chairman of Barclays Bank, has also been appointed a director of Barclays Bank UK.

Mr Bernard Brown and Mr Colin Wright have been appointed partners in PRAT MARKWICK's London office.

Mrs Katharine Hawkins has been appointed a full director of BILMES FINANCIAL MANAGEMENT. Mr David S. Hare, formerly managing director of Lease Management Services, Brown Shipley Leasing subsidiary, has joined the Bilmes Group to head the newly-formed Bilmes Leasing Consultancy.

Mr David Nicholas has been appointed group managing director of RAMO INDUS TRIES, Birmingham, part of the automotive division of Tenneco Inc, Houston, U.S. He was director of operations.

Mr A. L. E. Morton has joined the board of BURGESS PRODUCE (HOLINGS) as a non-executive director.

Mr R. H. Aldous and Mr A. O. Ramo have been appointed to the board of UNIAMERICA MANAGEMENT COMPANY.

Mr John Isaac has been appointed to the board of BANKSCOPE INSURANCE SERVICES.

From January 9, Mr E. T. J. Dumas, managing director of RAVENDALE SECURITIES, has joined the Ravendale Group, from the Stock Exchange where he was secretary to principal standing committee, manager communications and dealings, and adviser to the markets committee.

Following approval of the increase in authorised share capital and the establishment of an executive share option scheme, Mr K. H. Coates and Mr J. N. F. McCorkill have joined the board of MEDGIFT HOLDINGS as group managing director and group financial director respectively. They were previously both directors of Flight Refuelling Holdings.

The debentures specified above are to be redeemed for the Sinking Fund (a) at Citibank, N.A. (formerly First National City Bank), Trustee under the indenture referred to above, No. 111 Wall Street, in the Borough of Manhattan, the City of New York, or (b) subject to any laws or regulations applicable thereto, at the main offices of Citibank, N.A. in Amsterdam, Brussels, Frankfurt/Main, London (Citibank House), Milan, Paris, and Clubbank (Luxembourg) S.A., and Kredietbank S.A., Luxembourg. Payments at the offices referred to in (b) above will be made by a United States dollar check drawn on a bank in New York City or by a transfer to a United States dollar account maintained by the payee with a bank in New York City, on January 30, 1984, at the due date on which they shall become due and payable, at the redemption price of 100 per cent of the principal amount thereof, together with accrued interest from the date of issue of the debentures to the date of redemption. On and after the redemption date, interest on the said debentures will cease to accrue. Upon presentation and surrender of such debentures with the December 1, 1984 coupon, payment of principal plus accrued interest aggregating \$1,013.11 for each \$1,000 debenture will be made out of funds so deposited with the Trustee.

The amount of any missing unmaturing coupons will be deducted from the sum due for payment.

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Mrs Katharine Hawkins has been appointed a full director of BILMES FINANCIAL MANAGEMENT. Mr David S. Hare, formerly managing director of Lease Management Services, Brown Shipley Leasing subsidiary, has joined the Bilmes Group to head the newly-formed Bilmes Leasing Consultancy.

Mr David Nicholas has been appointed group managing director of RAMO INDUS TRIES, Birmingham, part of the automotive division of Tenneco Inc, Houston, U.S. He was director of operations.

Mr A. L. E. Morton has joined the board of BURGESS PRODUCE (HOLINGS) as a non-executive director.

Mr R. H. Aldous and Mr A. O. Ramo have been appointed to the board of UNIAMERICA MANAGEMENT COMPANY.

Mr John Isaac has been appointed to the board of BANKSCOPE INSURANCE SERVICES.

From January 9, Mr E. T. J. Dumas, managing director of RAVENDALE SECURITIES, has joined the Ravendale Group, from the Stock Exchange where he was secretary to principal standing committee, manager communications and dealings, and adviser to the markets committee.

Following approval of the increase in authorised share capital and the establishment of an executive share option scheme, Mr K. H. Coates and Mr J. N. F. McCorkill have joined the board of MEDGIFT HOLDINGS as group managing director and group financial director respectively. They were previously both directors of Flight Refuelling Holdings.

The debentures specified above are to be redeemed for the Sinking Fund (a) at Citibank, N.A. (formerly First National City Bank), Trustee under the indenture referred to above, No. 111 Wall Street, in the Borough of Manhattan, the City of New York, or (b) subject to any laws or regulations applicable thereto, at the main offices of Citibank, N.A. in Amsterdam, Brussels, Frankfurt/Main, London (Citibank House), Milan, Paris, and Clubbank (Luxembourg) S.A., and Kredietbank S.A., Luxembourg. Payments at the offices referred to in (b) above will be made by a United States dollar check drawn on a bank in New York City or by a transfer to a United States dollar account maintained by the payee with a bank in New York City, on January 30, 1984, at the due date on which they shall become due and payable, at the redemption price of 100 per cent of the principal amount thereof, together with accrued interest from the date of issue of the debentures to the date of redemption. On and after the redemption date, interest on the said debentures will cease to accrue. Upon presentation and surrender of such debentures with the December 1, 1984 coupon, payment of principal plus accrued interest aggregating \$1,013.11 for each \$1,000 debenture will be made out of funds so deposited with the Trustee.

The amount of any missing unmaturing coupons will be deducted from the sum due for payment.

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# SECTION III - INTERNATIONAL MARKETS

## FINANCIAL TIMES

Tuesday January 10 1984

NEW YORK STOCK EXCHANGE 24-26  
 AMERICAN STOCK EXCHANGE 25-26  
 WORLD STOCK MARKETS 26  
 LONDON STOCK EXCHANGE 27-29  
 UNIT TRUSTS 30-31  
 COMMODITIES 32  
 CURRENCIES 33  
 INTERNATIONAL CAPITAL MARKETS 34

### WALL STREET

## Rate trends make for restraint

ANOTHER busy trading session developed on Wall Street yesterday, but leading stocks were restrained by uncertainties over trends in the credit markets. Turnover in stocks was heavy during the first two hours, with market indices edging through to new peaks before retreating later as the bond market failed to respond to Friday's announcement of a \$500m fall in M1 money supply, writes Terry Byland in New York.

By 3pm the Dow Jones industrial average was 4.29 off at 1,282.35. The note of hesitancy which sounded through the stock market came after strong advances the previous week. Several brokerage houses including Merrill Lynch, the largest Wall Street trading concern, urged caution, warning that major institutions had run down their cash balances and were unwilling to switch out of the bond market into stocks. The Dow closed down 0.42 at 1,282.22.

Mr Peter Canelo, of Merrill, pointed out that the average corporate bond is now yielding nine percentage points more than the average on the Standard and Poor's 400 stock index, a near record gap. "Since November, the bond market hasn't done very much," he commented. With the post-Christmas cash squeeze

now abating, the Federal Funds rate eased again yesterday, but at 9% per cent, this crucial market rate for short-term funds was also little changed from two months ago.

The stock market remains confident that the first quarter of this year will bring widespread gains in corporate profits but needs to see a definite downturn in interest rates in the credit markets before resuming its advance.

Airline issues were among those to encounter profit-taking. The AT&T stocks continued to lead the list of active stocks by a considerable margin. The old stock edged up 5% to \$86 and the new gained 5% to \$19.

Also trading strongly were stocks involved in the Getty Oil saga, the largest takeover bid so far recorded. With Texaco almost certainly the winner, barring any antitrust hitches in its deals for control of the company, Getty stock made a delayed trading start yesterday before returning to the market at \$118, a net \$14 higher, compared with the \$102 a share offered by Texaco. Later, Getty traded at \$117, and more than 1m shares were traded of the 28m Texaco is offering to buy.

Pennzoil, apparently the loser in the fight, dipped \$2 to \$35, but a gain of \$1 to \$47 in Gulf Oil was ascribed to market belief that Pennzoil might turn its takeover attentions in Gulf's direction.

Other strong features again included stocks of the Wall Street trading houses, which may benefit from the increased turnover in the market. Merrill Lynch, trading heavily again, put on 5% to \$36, and Phibro-Salomon at \$34 was another 5% up.

In the bond market, prices edged forward, effectively regaining modest falls chalked up late on Friday after the announcement of money supply statistics. The Federal Reserve helped out with overnight system repurchases with funds at 9% per cent.

The key long bond at 101½ was ½ up and yielding 11.84 per cent. Discounts on Treasury bills slackened slightly, putting the three-month bill at 8.50 per cent and the six month at 9.10 per cent.

### LONDON

## Another milestone achieved

SWEPT HIGHER with the rising tide of confidence on international markets, London equities opened on a euphoric note, while a host of delayed New Year tips for almost every sector of UK industry also encouraged investors. The FT Industrial Ordinary share index achieved another milestone, closing 5.7 up at 600.

UK investment institutions were less enthusiastic after having placed sizeable funds towards the end of the previous week. Speculative Irish oils, were hit heavily by a wave of selling, although all popular stocks recovered well.

In the wake of sterling's later rally, gilt-edged stocks went higher, the longs settling about ¾ up.

South African sectors of mining markets began in disarray with golds falling sharply to their lowest levels since late November. De Beers fell 16p to 52½ following disappointment with 1983 diamond sales.

Details, Page 27: Share information service, Pages 28-29

AUSTRALIA

DESPITE DECLINES towards the end of trading, share prices finished higher in moderate activity in Sydney.

The All Ordinaries index finished with another record high at 787.9, up 1.5 points from Friday.

The All Industrials index was also at a

record, closing 1,023.3, up from 1,020.3. Brokers said the continuing rise was due to overseas orders placed after the close on Friday, while local buying was hesitant.

### HONG KONG

IN A BURST of heavy turnover Hong Kong extended its recent rally, pushing the Hang Seng index to a four-month high.

The index finished 27.9 points up at 937.45, for the highest close since September 7. Combined turnover soared to HK\$320.26m, making yesterday's session the most active since last July.

Hang Seng Bank rose HK\$2 to HK\$41.00 and Hongkong Bank added 20 cents to HK\$74.00. Swire Pacific "A", Jardine Matheson, and Hutchison Whampoa all added 80 cents, to reach HK\$18.10, HK\$12.70 and HK\$15.60 respectively.

### SINGAPORE

BUYERS dominated the Singapore market and shares continued to rise, although some late profit-taking pared early gains slightly.

Trading was active throughout the session but turnover dropped. The Straits Times index closed 5.53 points higher at 1,033.55.

Price changes were mostly small. Sime Darby had the highest turnover with 880,000 shares, closing 2 cents higher at S\$2.76 and Faber Merlin was unchanged at S\$1.85 on 875,000 shares traded.

### SOUTH AFRICA

GOLD SHARES dropped sharply in Johannesburg but selling was not excessively heavy.

Gold Fields was down 50 cents to R24.5 after quarterly reports from group producers. The trend was followed by other mining and financials. Heavyweight Randfontein was down R7 at R164, the biggest loss of the day. De Beers closed unchanged at R945.

Industrials were mixed.

### CANADA

PRONOUNCED weakness among Toronto gold stocks, in line with the erosion in world bullion values, provided a mixed tone to the market as gains in property and media issues led non-resource sectors higher. Base metals and minerals held up well.

Demand developed in Montreal for banks, while industrials and utilities were generally dull.

### TOKYO

## Five-figure first after brisk start

BRISK BUYING sent the Nikkei-Dow average above 10,000 for the first time in Tokyo yesterday, with banks and non-life insurance companies leading the way, writes Shigeo Nishiwaki of Jiji Press.

The index advanced more than 28 during the morning to surge through the 10,000 level. It continued the advance to end the day at 10,053.81, a gain of 71.36. But with no particular incentives, turnover was sharply down to 427.99m shares from last Friday's 713.33m. Advances outpaced declines 401 to 310, with 113 issues unchanged.

In a streak of nine days of sharp rises, the market barometer has registered records on eight consecutive trading days, but some operators believe yesterday's considerable volume shrinkage indicates investor concern about the market outlook.

Investors actively bought such laggards as banks, non-life insurances and securities houses. Among other populars were non-ferrous metal stocks and other speculative issues. Conversely, high-priced blue-chip issues, which had been in favour, eased amid growing concern over reversals, in reaction to their rapid gains.

Among city banks attracting buyers, Fuji Bank rose ¥110 to ¥615, while Sumitomo Bank and Mitsubishi Bank each added ¥100 to ¥630 and ¥614 respectively. The three banks posted maximum allowable rises.

Buying interest spread to regional banks, but the market saw only a limited number of contracts concluded because of lack of selling offers.

Behind the abrupt buying of banks, which rarely gain popularity, lies the dominant view among market participants that banks were "undervalued" in the light of their price earnings ratio (P/E), standing below 20, compared with 28.8 for an average P/E of all issues listed on the Tokyo Stock Exchange's first section.

Non-life insurances were also bought

on renewed investor appreciation of their large assets: Tokio Marine and Fire Insurance added ¥18 to ¥583.

On the bond market yields soared on selling by some smaller securities houses and financial institutions. The yield on 7.5 per cent government bonds, due in January 1993, rose 0.06 percentage points to 7.485 per cent.

### EUROPE

## Conditions quieten considerably

THE CONTINUED strength of the dollar finally made investors pause for thought in many European centres yesterday, but not until some bourse indices had paid their almost customary visits to record levels.

These were seen in West Germany, Belgium, France, Denmark and Norway, while indices in the Netherlands and Switzerland remained near all-time highs.

In Frankfurt, shares achieved advances by midsession which took the Commerzbank index up 1.80 from Friday's record to a new high of 1,065.40, while the FAZ index also peaked at 359.96, up 1.05 on the day.

But in quieter conditions later, as consideration centred on the outlook for the U.S. currency, shares gave up the early gains to close the session lower on balance.

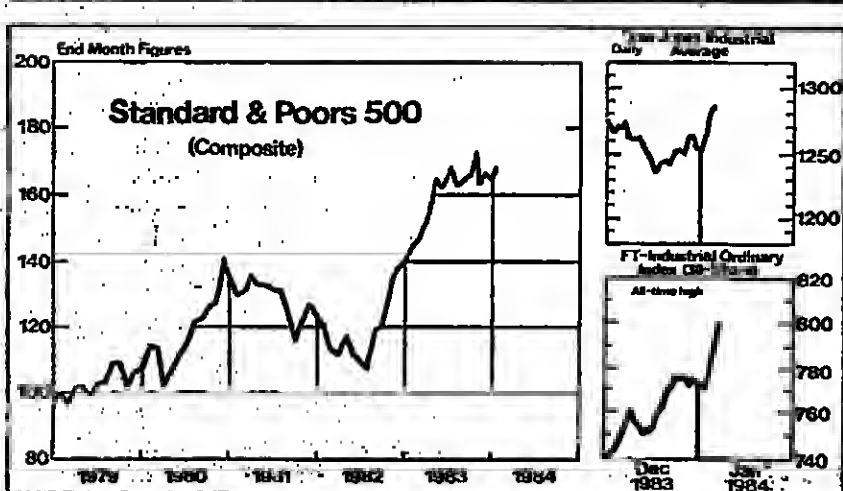
Bonds were also depressed amid market speculation on a possible rise soon in the 3.5 per cent Lombard rate. The Bundesbank bought DM 54.1m in paper.

In Brussels, a 10-year high was recorded by the general index which added 1.15 to 138.78. Holding companies were firm with Sofina up Bfr 160 to Bfr 5,880, Société Générale de Belgique Bfr Continued liquidity made available from interest yields on government bonds allowed Paris bourse indices to build on Friday's previous records. The CAC Générale index added 1.8 to 165.50 while the Indicateur de Tendance advanced 0.9 to 106.1.

The market also drew strength from the bright performance of the so-called

Continued on Page 26

### KEY MARKET MONITORS



STOCK MARKET INDICES				
	Jan 9	Previous	Year ago	
NEW YORK				
DJ Industrials	1286.22	1286.64	1078.07	
DJ Transport	612.63	611.79	480.37	
DJ Utilities	133.77	134.83	124.49	
S&P Composite	168.86	169.28	145.18	
LONDON				
FT Ind Ord	600.00	794.30	613.70	
FT-A All-share	486.78	483.63	383.64	
FT-A 500	520.02	516.58	431.85	
FT-A Ind	479.68	475.56	405.63	
FT Gold mines	529.50	557.10	618.50	
FT Govt secs	83.77	83.50	79.85	
TOKYO				
Nikkei-Dow	9953.71	9961.25	8169.19	
Tokyo SE	750.31	739.55	598.51	
AUSTRALIA				
All Ord.	787.9	786.40	515.60	
Metals & Mins.	565.8	566.80	445.40	
ALASKA				
Credit Aktien	55.49	55.50	50.78	
BELGIUM				
Belgian SE	138.76	137.83	102.11	
CANADA				
Toronto Composite	2585.7	2585.7	2073.2	
Montreal Industrials	432.37	451.40	357.90	
Combined	434.54	433.87	342.83	
DENMARK				
Copenhagen SE	221.97	218.21	104.38	
FRANCE				
CAC Gen	165.50	163.70	101.30	
Ind. Tendarise	106.10	105.20	82.10	
WEST GERMANY				
FAZ-Aktien	359.96	358.91	254.83	
Commerzbank	1065.40	1063.80	788.10	
HONG KONG				
Hang Seng	937.46	908.98	798.86	
ITALY				
Banca Comm.	203.62	200.77	160.89	
NETHERLANDS				
ANP-CBS Gen	165.60	166.10	108.20	
ANP-CBS Ind	137.60	138.00	89.50	
NORWAY				
Osto SE	232.00	228.37	103.22	
SINGAPORE				
Straits Times	233.55	1027.93	725.04	
SOUTH AFRICA				
Gold	810.2	839.4	969.3	
Industrials	1008.4	994.6	733.0	
SPAIN				
Madrid SE	closed	102.29	83.71	
SWEDEN				
J & P	1506.16	1492.47	899.06	
SWITZERLAND				
Swiss Bank Ind	384.50	388.50	301.70	
WORLD				
Capital Int'l	187.10	188.20	159.80	
GOLD (per ounce)				
	Jan 9	Prev	Yr ago	
London	\$366.875	\$375.125		
Frankfurt	\$364.51	\$365.25		
Zurich	\$365.75	\$375.25		
Paris (Baring)	\$366.33	\$375.15		
London (Baring)	\$364.50	\$374.50		
New York (Jan)	\$365.50	\$367.50		
COMMODITIES				
	Jan 9	Prev	Yr ago	
London				
Silver (spot fixing)	\$65.30	\$67.75p		
Copper (cash)	\$1997.00	\$1980.00		
Coffee (Jan)	\$1999.00	\$1986.50		
Oil (spot Arabian light)	\$28.52	\$28.57		

## 62<sup>nd</sup> International Milan Fair

APRIL 14 TO 23, 1984

### WORLD TRADE

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Continued on Page 22

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**Continued on Page 26**

## Continued from Page 24

**Continued on Page 26**

Sales figures are unaffiliated. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest week. The 52-week high and low for the year ending 12/31/95 are 25 per cent or more has been paid, the year's high-low range and dividends are shown for the new stock only. Unless otherwise indicated, the amounts are annual distributions based on the latest declaration:

- a—dividend also includes
- b—annual rates of dividend plus stock dividend
- c—extraneous dividend, old-called, d—new yearly low
- e—dividend declared or paid in preceding 12 months
- g—dividend declared or paid in preceding 12 months
- h—dividend declared after split-up or stock dividend
- i—dividend paid this year, omitted, deferred, or no action taken at latest dividend date
- j—dividend declared or paid in preceding 12 months, but no cumulative share with dividends in arrears
- k—new issue in the past 52 weeks
- l—the high-low range begins with the start of trading, not the day dividend was declared
- m—dividend declared or paid in preceding 12 months, plus stock dividend
- n—stock split
- o—dividends began with date of split
- p—dividend rate
- q—dividend rate
- r—dividend rate
- s—dividend rate
- t—dividend rate
- u—dividend rate
- v—dividend rate
- w—dividend rate
- x—dividend rate
- y—dividend rate
- z—dividend rate











**FODD, GROCERIES—Contd.**

[illegible]

INDUSTRIAL		1987-88	
113	44	44	113
130	240	240	130
152	42	42	152
153	42	42	153
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Capital Accn Trst. 010.1	118.4	+1.
American Growth Tst. 51.5	55.4	+0.
Income & Growth Tst. 48.7	52.4	+0.
Special Situations Tst. 50.4	54.2	+1.

<b>Services Ltd.</b> CU21 13W, 04862 20933 187 19.9 +2.0 187 19.9 +2.0 187 19.9 +2.0 187 19.9 +2.0	<b>Bowett (John) Unit Mgmt. Ltd.</b> Winchester Way, London W14, EC2 General Inv. 187 19.9 +2.0 Gen. Inv. & Mgt. 187 19.9 +2.0 Gen. Inv. & Mgt. 187 19.9 +2.0 Gen. Inv. & Mgt. 187 19.9 +2.0	<b>Legal &amp; General (Unit Trst. Mgrs.) Ltd.</b> 5 Ryeleigh Rd., Brentwood S. Ryeleigh Inv. 187 19.9 +2.0 S. Ryeleigh Inv. 187 19.9 +2.0 S. Ryeleigh Inv. 187 19.9 +2.0 S. Ryeleigh Inv. 187 19.9 +2.0	<b>Midland Bank Group</b> Chancery House, 55 Chancery House, 55 Chancery House, 55 Chancery House, 55
<b>Unit Mgmt. Ltd.</b> 187 19.9 +2.0 187 19.9 +2.0 187 19.9 +2.0 187 19.9 +2.0	<b>57 Service Street, EC2P 2D5</b> General Inv. 187 19.9 +2.0 General Inv. 187 19.9 +2.0 General Inv. 187 19.9 +2.0 General Inv. 187 19.9 +2.0	<b>Leominster Administration Ltd.</b> 20 Central Ave., EC2R 7J5 Leominster Inv. 187 19.9 +2.0 Leominster Inv. 187 19.9 +2.0 Leominster Inv. 187 19.9 +2.0	<b>Minster Fund Mgmt.</b> Minster House, 10 Minster House, 10 Minster House, 10 Minster House, 10
<b>Fund Managers</b> 187 19.9 +2.0 187 19.9 +2.0 187 19.9 +2.0 187 19.9 +2.0	<b>General Inv. 187 19.9 +2.0</b> General Inv. 187 19.9 +2.0 General Inv. 187 19.9 +2.0 General Inv. 187 19.9 +2.0	<b>Lloyds Bk. Unit Trst. Mgrs. Ltd. (a)</b> 20 Ryeleigh Rd., Brentwood Lloyds Bk. Inv. 187 19.9 +2.0 Lloyds Bk. Inv. 187 19.9 +2.0 Lloyds Bk. Inv. 187 19.9 +2.0	<b>National Provident</b> National House, 10 National House, 10 National House, 10 National House, 10
<b>M. Mgrs. (g)</b> 187 19.9 +2.0 187 19.9 +2.0 187 19.9 +2.0 187 19.9 +2.0	<b>General Inv. 187 19.9 +2.0</b> General Inv. 187 19.9 +2.0 General Inv. 187 19.9 +2.0 General Inv. 187 19.9 +2.0	<b>Local Authorities' Mutual Invest. Trst.</b> 17, London Wall, EC2N 1D6 Local Authorities' Inv. 187 19.9 +2.0 Local Authorities' Inv. 187 19.9 +2.0 Local Authorities' Inv. 187 19.9 +2.0	<b>NEI Trust Management</b> NEI House, 10 NEI House, 10 NEI House, 10 NEI House, 10
<b>Managers plc</b> 187 19.9 +2.0 187 19.9 +2.0 187 19.9 +2.0 187 19.9 +2.0	<b>General Inv. 187 19.9 +2.0</b> General Inv. 187 19.9 +2.0 General Inv. 187 19.9 +2.0 General Inv. 187 19.9 +2.0	<b>Land &amp; Marshmore (Unit Mgrs) Ltd.</b> 72-80 Gansmore Rd., Acton Land & Marshmore Inv. 187 19.9 +2.0 Land & Marshmore Inv. 187 19.9 +2.0 Land & Marshmore Inv. 187 19.9 +2.0	<b>Norwich Union</b> Norwich House, 10 Norwich House, 10 Norwich House, 10 Norwich House, 10
<b>Tr. M. (a) Ltd</b> 187 19.9 +2.0 187 19.9 +2.0 187 19.9 +2.0 187 19.9 +2.0	<b>General Inv. 187 19.9 +2.0</b> General Inv. 187 19.9 +2.0 General Inv. 187 19.9 +2.0 General Inv. 187 19.9 +2.0	<b>M &amp; S Group (Unit Trst. Mgrs.) Ltd.</b> Three Gables, 70 M & S Group Inv. 187 19.9 +2.0 M & S Group Inv. 187 19.9 +2.0 M & S Group Inv. 187 19.9 +2.0	<b>Openhouse</b> Openhouse House, 10 Openhouse House, 10 Openhouse House, 10 Openhouse House, 10
<b>Managers Ltd.</b> 187 19.9 +2.0 187 19.9 +2.0 187 19.9 +2.0 187 19.9 +2.0	<b>General Inv. 187 19.9 +2.0</b> General Inv. 187 19.9 +2.0 General Inv. 187 19.9 +2.0 General Inv. 187 19.9 +2.0	<b>Local Authorities' Mutual Invest. Trst.</b> 17, London Wall, EC2N 1D6 Local Authorities' Inv. 187 19.9 +2.0 Local Authorities' Inv. 187 19.9 +2.0 Local Authorities' Inv. 187 19.9 +2.0	<b>Parishall Unit Trst.</b> Parishall House, 10 Parishall House, 10 Parishall House, 10 Parishall House, 10
<b>Trust Mgmt. Ltd.</b> 187 19.9 +2.0 187 19.9 +2.0 187 19.9 +2.0 187 19.9 +2.0	<b>General Inv. 187 19.9 +2.0</b> General Inv. 187 19.9 +2.0 General Inv. 187 19.9 +2.0 General Inv. 187 19.9 +2.0	<b>Local Authorities' Mutual Invest. Trst.</b> 17, London Wall, EC2N 1D6 Local Authorities' Inv. 187 19.9 +2.0 Local Authorities' Inv. 187 19.9 +2.0 Local Authorities' Inv. 187 19.9 +2.0	<b>Public Unit Managers Ltd.</b> Public House, 10 Public House, 10 Public House, 10 Public House, 10
<b>Managers Ltd.</b> 187 19.9 +2.0 187 19.9 +2.0 187 19.9 +2.0 187 19.9 +2.0	<b>General Inv. 187 19.9 +2.0</b> General Inv. 187 19.9 +2.0 General Inv. 187 19.9 +2.0 General Inv. 187 19.9 +2.0	<b>Local Authorities' Mutual Invest. Trst.</b> 17, London Wall, EC2N 1D6 Local Authorities' Inv. 187 19.9 +2.0 Local Authorities' Inv. 187 19.9 +2.0 Local Authorities' Inv. 187 19.9 +2.0	<b>Public Unit Managers Ltd.</b> Public House, 10 Public House, 10 Public House, 10 Public House, 10
<b>Managers Ltd.</b> 187 19.9 +2.0 187 19.9 +2.0 187 19.9 +2.0 187 19.9 +2.0	<b>General Inv. 187 19.9 +2.0</b> General Inv. 187 19.9 +2.0 General Inv. 187 19.9 +2.0 General Inv. 187 19.9 +2.0	<b>Local Authorities' Mutual Invest. Trst.</b> 17, London Wall, EC2N 1D6 Local Authorities' Inv. 187 19.9 +2.0 Local Authorities' Inv. 187 19.9 +2.0 Local Authorities' Inv. 187 19.9 +2.0	<b>Public Unit Managers Ltd.</b> Public House, 10 Public House, 10 Public House, 10 Public House, 10
<b>Managers Ltd.</b> 187 19.9 +2.0 187 19.9 +2.0 187 19.9 +2.0 187 19.9 +2.0	<b>General Inv. 187 19.9 +2.0</b> General Inv. 187 19.9 +2.0 General Inv. 187 19.9 +2.0 General Inv. 187 19.9 +2.0	<b>Local Authorities' Mutual Invest. Trst.</b> 17, London Wall, EC2N 1D6 Local Authorities' Inv. 187 19.9 +2.0 Local Authorities' Inv. 187 19.9 +2.0 Local Authorities' Inv. 187 19.9 +2.0	<b>Public Unit Managers Ltd.</b> Public House, 10 Public House, 10 Public House, 10 Public House, 10
<b>Managers Ltd.</b> 187 19.9 +2.0 187 19.9 +2.0 187 19.9 +2.0 187 19.9 +2.0	<b>General Inv. 187 19.9 +2.0</b> General Inv. 187 19.9 +2.0 General Inv. 187 19.9 +2.0 General Inv. 187 19.9 +2.0	<b>Local Authorities' Mutual Invest. Trst.</b> 17, London Wall, EC2N 1D6 Local Authorities' Inv. 187 19.9 +2.0 Local Authorities' Inv. 187 19.9 +2.0 Local Authorities' Inv. 187 19.9 +2.0	<b>Public Unit Managers Ltd.</b> Public House, 10 Public House, 10 Public House, 10 Public House, 10
<b>Managers Ltd.</b> 187 19.9 +2.0 187 19.9 +2.0 187 19.9 +2.0 187 19.9 +2.0	<b>General Inv. 187 19.9 +2.0</b> General Inv. 187 19.9 +2.0 General Inv. 187 19.9 +2.0 General Inv. 187 19.9 +2.0	<b>Local Authorities' Mutual Invest. Trst.</b> 17, London Wall, EC2N 1D6 Local Authorities' Inv. 187 19.9 +2.0 Local Authorities' Inv. 187 19.9 +2.0 Local Authorities' Inv. 187 19.9 +2.0	<b>Public Unit Managers Ltd.</b> Public House, 10 Public House, 10 Public House, 10 Public House, 10
<b>Managers Ltd.</b> 187 19.9 +2.0 187 19.9 +2.0 187 19.9 +2.0 187 19.9 +2.0	<b>General Inv. 187 19.9 +2.0</b> General Inv. 187 19.9 +2.0 General Inv. 187 19.9 +2.0 General Inv. 187 19.9 +2.0	<b>Local Authorities' Mutual Invest. Trst.</b> 17, London Wall, EC2N 1D6 Local Authorities' Inv. 187 19.9 +2.0 Local Authorities' Inv. 187 19.9 +2.0 Local Authorities' Inv. 187 19.9 +2.0	<b>Public Unit Managers Ltd.</b> Public House, 10 Public House, 10 Public House, 10 Public House, 10
<b>Managers Ltd.</b> 187 19.9 +2.0 187 19.9 +2.0 187 19.9 +2.0 187 19.9 +2.0	<b>General Inv. 187 19.9 +2.0</b> General Inv. 187 19.9 +2.0 General Inv. 187 19.9 +2.0 General Inv. 187 19.9 +2.0	<b>Local Authorities' Mutual Invest. Trst.</b> 17, London Wall, EC2N 1D6 Local Authorities' Inv. 187 19.9 +2.0 Local Authorities' Inv. 187 19.9 +2.0 Local Authorities' Inv. 187 19.9 +2.0	<b>Public Unit Managers Ltd.</b> Public House, 10 Public House, 10 Public House, 10 Public House, 10
<b>Managers Ltd.</b> 187 19.9 +2.0 187 19.9 +2.0 187 19.9 +2.0 187 19.9 +2.0	<b>General Inv. 187 19.9 +2.0</b> General Inv. 187 19.9 +2.0 General Inv. 187 19.9 +2.0 General Inv. 187 19.9 +2.0	<b>Local Authorities' Mutual Invest. Trst.</b> 17, London Wall, EC2N 1D6 Local Authorities' Inv. 187 19.9 +2.0 Local Authorities' Inv. 187 19.9 +2.0 Local Authorities' Inv. 187 19.9 +2.0	<b>Public Unit Managers Ltd.</b> Public House, 10 Public House, 10 Public House, 10 Public House, 10
<b>Managers Ltd.</b> 187 19.9 +2.0 187 19.9 +2.0 187 19.9 +2.0 187 19.9 +2.0	<b>General Inv. 187 19.9 +2.0</b> General Inv. 187 19.9 +2.0 General Inv. 187 19.9 +2.0 General Inv. 187 19.9 +2.0	<b>Local Authorities' Mutual Invest. Trst.</b> 17, London Wall, EC2N 1D6 Local Authorities' Inv. 187 19.9 +2.0 Local Authorities' Inv. 187 19.9 +2.0 Local Authorities' Inv. 187 19.9 +2.0	<b>Public Unit Managers Ltd.</b> Public House, 10 Public House, 10 Public House, 10 Public House, 10
<b>Managers Ltd.</b> 187 19.9 +2.0 187 19.9 +2.0 187 19.9 +2.0 187 19.9 +2.0	<b>General Inv. 187 19.9 +2.0</b> General Inv. 187 19.9 +2.0 General Inv. 187 19.9 +2.0 General Inv. 187 19.9 +2.0	<b>Local Authorities' Mutual Invest. Trst.</b> 17, London Wall, EC2N 1D6 Local Authorities' Inv. 187 19.9 +2.0 Local Authorities' Inv. 187 19.9 +2.0 Local Authorities' Inv. 187 19.9 +2.0	<b>Public Unit Managers Ltd.</b> Public House, 10 Public House, 10 Public House, 10 Public House, 10
<b>Managers Ltd.</b> 187 19.9 +2.0 187 19.9 +2.0 187 19.9 +2.0 187 19.9 +2.0	<b>General Inv. 187 19.9 +2.0</b> General Inv. 187 19.9 +2.0 General Inv. 187 19.9 +2.0 General Inv. 187 19.9 +2.0	<b>Local Authorities' Mutual Invest. Trst.</b> 17, London Wall, EC2N 1D6 Local Authorities' Inv. 187 19.9 +2.0 Local Authorities' Inv. 187 19.9 +2.0 Local Authorities' Inv. 187 19.9 +2.0	<b>Public Unit Managers Ltd.</b> Public House, 10 Public House, 10 Public House, 10 Public House, 10
<b>Managers Ltd.</b> 187 19.9 +2.0 187 19.9 +2.0 187 19.9 +2.0 187 19.9 +2.0	<b>General Inv. 187 19.9 +2.0</b> General Inv. 187 19.9 +2.0 General Inv. 187 19.9 +2.0 General Inv. 187 19.9 +2.0	<b>Local Authorities' Mutual Invest. Trst.</b> 17, London Wall, EC2N 1D6 Local Authorities' Inv. 187 19.9 +2.0 Local Authorities' Inv. 187 19.9 +2.0 Local Authorities' Inv. 187 19.9 +2.0	<b>Public Unit Managers Ltd.</b> Public House, 10 Public House, 10 Public House, 10 Public House, 10
<b>Managers Ltd.</b> 187 19.9 +2.0 187 19.9 +2.0 187 19.9 +2.0 187 19.9 +2.0	<b>General Inv. 187 19.9 +2.0</b> General Inv. 187 19.9 +2.0 General Inv. 187 19.9 +2.0 General Inv. 187 19.9 +2.0	<b>Local Authorities' Mutual Invest. Trst.</b> 17, London Wall, EC2N 1D6 Local Authorities' Inv. 187 19.9 +2.0 Local Authorities' Inv. 187 19.9 +2.0 Local Authorities' Inv. 187 19.9 +2.0	<b>Public Unit Managers Ltd.</b> Public House, 10 Public House, 10 Public House, 10 Public House, 10
<b>Managers Ltd.</b> 187 19.9 +2.0 187 19.9 +2.0 187 19.9 +2.0 187 19.9 +2.0	<b>General Inv. 187 19.9 +2.0</b> General Inv. 187 19.9 +2.0 General Inv. 187 19.9 +2.0 General Inv. 187 19.9 +2.0	<b>Local Authorities' Mutual Invest. Trst.</b> 17, London Wall, EC2N 1D6 Local Authorities' Inv. 187 19.9 +2.0 Local Authorities' Inv. 187 19.9 +2.0 Local Authorities' Inv. 187 19.9 +2.0	<b>Public Unit Managers Ltd.</b> Public House, 10 Public House, 10 Public House, 10 Public House, 10
<b>Managers Ltd.</b> 187 19.9 +2.0 187 19.9 +2.0 187 19.9 +2.0 187 19.9 +2.0	<b>General Inv. 187 19.9 +2.0</b> General Inv. 187 19.9 +2.0 General Inv. 187 19.9 +2.0 General Inv. 187 19.9 +2.0	<b>Local Authorities' Mutual Invest. Trst.</b> 17, London Wall, EC2N 1D6 Local Authorities' Inv. 187 19.9 +2.0 Local Authorities' Inv. 187 19.9 +2.0 Local Authorities' Inv. 187 19.9 +2.0	<b>Public Unit Managers Ltd.</b> Public House, 10 Public House, 10 Public House, 10 Public House, 10
<b>Managers Ltd.</b> 187 19.9 +2.0 187 19.9 +2.0 187 19.9 +2.0 187 19.9 +2.0	<b>General Inv. 187 19.9 +2.0</b> General Inv. 187 19.9 +2.0 General Inv. 187 19.9 +2.0 General Inv. 187 19.9 +2.0	<b>Local Authorities' Mutual Invest. Trst.</b> 17, London Wall, EC2N 1D6 Local Authorities' Inv. 187 19.9 +2.0 Local Authorities' Inv. 187 19.9 +2.0 Local Authorities' Inv. 187 19.9 +2.0	<b>Public Unit Managers Ltd.</b> Public House, 10 Public House, 10 Public House, 10 Public House, 10
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<b>Managers Ltd.</b> 187 19.9 +2.0 187 19.9 +2.0 187 19.9 +2.0 187 19.9 +2.0	<b>General Inv. 187 19.9 +2.0</b> General Inv. 187 19.9 +2.0 General Inv. 187 19.9 +2.0 General Inv. 187 19.9 +2.0	<b>Local Authorities' Mutual Invest. Trst.</b> 17, London Wall, EC2N 1D6 Local Authorities' Inv. 187 19.9 +2.0 Local Authorities' Inv. 187 19.9 +2.0 Local Authorities' Inv. 187 19.9 +2.0	<b>Public Unit Managers Ltd.</b> Public House, 10 Public House, 10 Public House, 10 Public House, 10
<b>Managers Ltd.</b> 187 19.9 +2.0 187 19.9 +2.0 187 19.9 +2.0 187 19.9 +2.0	<b>General Inv. 187 19.9 +2.0</b> General Inv. 187 19.9 +2.0 General Inv. 187 19.9 +2.0 General Inv. 187 19.9 +2.0	<b>Local Authorities' Mutual Invest. Trst.</b> 17, London Wall, EC2N 1D6 Local Authorities' Inv. 187 19.9 +2.0 Local Authorities' Inv. 187 19.9 +2.0 Local Authorities' Inv. 187 19.9 +2.0	<b>Public Unit Managers Ltd.</b> Public House, 10 Public House, 10 Public House, 10 Public House, 10
<b>Managers Ltd.</b> 187 19.9 +2.0 187 19.9 +2.0 187 19.9 +2.0 187 19.9 +2.0	<b>General Inv. 187 19.9 +2.0</b> General Inv. 187 19.9 +2.0 General Inv. 187 19.9 +2.0 General Inv. 187 19.9 +2.0	<b>Local Authorities' Mutual Invest. Trst.</b> 17, London Wall, EC2N 1D6 Local Authorities' Inv. 187 19.9 +2.0 Local Authorities' Inv. 187 19.9 +2.0 Local Authorities' Inv. 187 19.9 +2.0	<b>Public Unit Managers Ltd.</b> Public House, 10 Public House, 10 Public House, 10 Public House, 10
<b>Managers Ltd.</b> 187 19.9 +2.0 187 19.9 +2.0 187 19.9 +2.0 187 19.9 +2.0	<b>General Inv. 187 19.9 +2.0</b> General Inv. 187 19.9 +2.0 General Inv. 187 19.9 +2.0 General Inv. 187 19.9 +2.0	<b>Local Authorities' Mutual Invest. Trst.</b> 17, London Wall, EC2N 1D6 Local Authorities' Inv. 187 19.9 +2.0 Local Authorities' Inv. 187 19.9 +2.0 Local Authorities' Inv. 187 19.9 +2.0	<b>Public Unit Managers Ltd.</b> Public House, 10 Public House, 10 Public House, 10 Public House, 10
<b>Managers Ltd.</b> 187 19.9 +2.0 187 19.9 +2.0 187 19.9 +2.0 187 19.9 +2.0	<b>General Inv. 187 19.9 +2.0</b> General Inv. 187 19.9 +2.0 General Inv. 187 19.9 +2.0 General Inv. 187 19.9 +2.0	<b>Local Authorities' Mutual Invest. Trst.</b> 17, London Wall, EC2N 1D6 Local Authorities' Inv. 187 19.9 +2.0 Local Authorities' Inv. 187 19.9 +2.0 Local Authorities' Inv. 187 19.9 +2.0	<b>Public Unit Managers Ltd.</b> Public House, 10 Public House, 10 Public House, 10 Public House, 10
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<b>Managers Ltd.</b> 187 19.9 +2.0 187 19.9 +2.0 187 19.9 +2.0 187 19.9 +2.0	<b>General Inv. 187 19.9 +2.0</b> General Inv. 187 19.9 +2.0 General Inv. 187 19.9 +2.0 General Inv. 187 19.9 +2.0	<b>Local Authorities' Mutual Invest. Trst.</b> 17, London Wall, EC2N 1D6 Local Authorities' Inv. 187 19.9 +2.0 Local Authorities' Inv. 187 19.9 +2.0 Local Authorities' Inv. 187 19.9 +2.0	<b>Public Unit Managers Ltd.</b> Public House, 10 Public House, 10 Public House, 10 Public House, 10
<b>Managers Ltd.</b> 187 19.9 +2.0 187 19.9 +2.0 187 19.9 +2.0 187 19.9 +2.0	<b>General Inv. 187 19.9 +2.0</b> General Inv. 187 19.9 +2.0 General Inv. 187 19.9 +2.0 General Inv. 187 19.9 +2.0	<b>Local Authorities' Mutual Invest. Trst.</b> 17, London Wall, EC2N 1D6 Local Authorities' Inv. 187 19.9 +2.0 Local Authorities' Inv. 187 19.9 +2.0 Local Authorities' Inv. 187 19.9 +2.0	<b>Public Unit Managers Ltd.</b> Public House, 10 Public House, 10 Public House, 10 Public House, 10
<b>Managers Ltd.</b> 187 19.9 +2.0 187 19.9 +2.0 187 19.9 +2.0 187 19.9 +2.0	<b>General Inv. 187 19.9 +2.0</b> General Inv. 187 19.9 +2.0 General Inv. 187 19.9 +2.0 General Inv. 187 19.9 +2.0	<b>Local Authorities' Mutual Invest. Trst.</b> 17, London Wall, EC2N 1D6 Local Authorities' Inv. 187 19.9 +2.0 Local Authorities' Inv. 187 19.9 +2.0 Local Authorities' Inv. 187 19.9 +2.0	<b>Public Unit Managers Ltd.</b> Public House, 10 Public House, 10 Public House, 10 Public House, 10
<b>Managers Ltd.</b> 187 19.9 +2.0 187 19.9 +2.0 187 19.9 +2.0 187 19.9 +2.0	<b>General Inv. 187 19.9 +2.0</b> General Inv. 187 19.9 +2.0 General Inv. 187 19.9 +2.0 General Inv. 187 19.9 +2.0	<b>Local Authorities' Mutual Invest. Trst.</b> 17, London Wall, EC2N 1D6 Local Authorities' Inv. 187 19.9 +2.0 Local Authorities' Inv. 187 19.9 +2.0 Local Authorities' Inv. 187 19.9 +2.0	<b>Public Unit Managers Ltd.</b> Public House, 10 Public House, 10 Public House, 10 Public House, 10
<b>Managers Ltd.</b> 187 19.9 +2.0 187 19.9 +2.0 187 19.9 +2.0 187 19.9 +2.0	<b>General Inv. 187 19.9 +2.0</b> General Inv. 187 19.9 +2.0 General Inv. 187 19.9 +2.0 General Inv. 187 19.9 +2.0	<b>Local Authorities' Mutual Invest. Trst.</b> 17, London Wall, EC2N 1D6 Local Authorities' Inv. 187 19.9 +2.0 Local Authorities' Inv. 187 19.9 +2.0 Local Authorities' Inv. 187 19.9 +2.0	<b>Public Unit Managers Ltd.</b> Public House, 10 Public House, 10 Public House, 10 Public House, 10
<b>Managers Ltd.</b> 187 19.9 +2.0 187 19.9 +2.0 187 19.9 +2.0 187 19.9 +2.0	<b>General Inv. 187 19.9 +2.0</b> General Inv. 187 19.9 +2.0 General Inv. 187 19.9 +2.0 General Inv. 187 19.9 +2.0	<b>Local Authorities' Mutual Invest. Trst.</b> 17, London Wall, EC2N 1D6 Local Authorities' Inv. 187 19.9 +2.0 Local Authorities' Inv. 187 19.9 +2.0 Local Authorities' Inv. 187 19.9 +2.0	<b>Public Unit Managers Ltd.</b> Public House, 10 Public House, 10 Public House, 10 Public House, 10
<b>Managers Ltd.</b> 187 19.9 +2.0 187 19.9 +2.0 187 19.9 +2.0 187 19.9 +2.0	<b>General Inv. 187 19.9 +2.0</b> General Inv. 187 19.9 +2.0 General Inv. 187 19.9 +2.0 General Inv. 187 19.9 +2.0	<b>Local Authorities' Mutual Invest. Trst.</b> 17, London Wall, EC2N 1D6 Local Authorities' Inv. 187 19.9 +2.0 Local Authorities' Inv. 187 19.9 +2.0 Local Authorities' Inv. 187 19.9 +2.0	<b>Public Unit Managers Ltd.</b> Public House, 10 Public House, 10 Public House, 10 Public House, 10
<b>Managers Ltd.</b> 187 19.9 +2.0 187 19.9 +2.0 187 19.9 +2.0 187 19.9 +2.0	<b>General Inv. 187 19.9 +2.0</b> General Inv. 187 19.9 +2.0 General Inv. 187 19.9 +2.0 General Inv. 187 19.9 +2.0	<b>Local Authorities' Mutual Invest. Trst.</b> 17, London Wall, EC2N 1D6 Local Authorities' Inv. 187 19.9 +2.0 Local Authorities' Inv. 187 19.9 +2.0 Local Authorities' Inv. 187 19.9 +2.0	<b>Public Unit Managers Ltd.</b> Public House, 10 Public House, 10 Public House, 10 Public House, 10
<b>Managers Ltd.</b> 187 19.9 +2.0 187 19.9 +2.0 187 19.9 +2.0 187 19.9 +2.0	<b>General Inv. 187 19.9 +2.0</b> General Inv. 187 19.9 +2.0 General Inv. 187 19.9 +2.0 General Inv. 187 19.9 +2.0	<b>Local Authorities' Mutual Invest. Trst.</b> 17, London Wall, EC2N 1D6 Local Authorities' Inv. 187 19.9 +2.0 Local Authorities' Inv. 187 19.9 +2.0 Local Authorities' Inv. 187 19.9 +2.0	<b>Public Unit Managers Ltd.</b> Public House, 10 Public House, 10 Public House, 10 Public House, 10
<b>Managers Ltd.</b> 187 19.9 +2.0 187 19.9 +2.0 187 19.9 +2.0 187 19.9 +2.0	<b>General Inv. 187 19.9 +2.0</b> General Inv. 187 19.9 +2.0 General Inv. 187 19.9 +2.0 General Inv. 187 19.9 +2.0	<b>Local Authorities' Mutual Invest. Trst.</b> 17, London Wall, EC2N 1D6 Local Authorities' Inv. 187 19.9 +2.0 Local Authorities' Inv. 187 19.9 +2.0 Local Authorities' Inv. 187 19.9 +2.0	<b>Public Unit Managers Ltd.</b> Public House, 10 Public House, 10 Public House, 10 Public House, 10
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<b>Prima Series—Ltd</b>				
Managed	131.9	138.0	+ 0.5	=
UK Equity	124.3	141.6	+ 1.9	=

[illegible]

1		2		3		

### ACROSS

- 1 German doctor returns in a cab (6)
- 4 It's used extensively by bondsmen (8)
- 9 Look for a piano in a school (8)
- 10 Check the breakwater (8)
- 12 Rare lily found broken in the chaff (8)
- 13 Distressing twitche about to irritate (6)
- 15 Sediment of port, perhaps (4)
- 16 I'm holding a number said to be corrupt (7)
- 20 Water at the mouth (7)
- 21 Engine-mat? (4)
- 25 Throw out uneven and inferior material (6)
- 26 Massenet composition produces no excitement (8)
- 28 In distribution of income the company is thrifty (8)
- 29 It's quickly torn out in the Post Office (6)
- 30 Attempt to get smart at the meeting (8)
- 31 Flicker of an electric light? (6)

### DOWN

- 1 Getting capital support, he trades in a new way (4-4)
- 2 Union celebrations (8)
- 3 Give firm backing to a system of worship that's mystical (6)
- 5 Dance and swim (4)
- 6 Stuff for which a friend has a hide-out turned over (8)
- 7 Royal house that is divided internally, naturally (8)

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- 8 She can turn out to be an upper-class niece (6)
- 11 Cover charge? (7)
- 14 An opening act or passage (7)
- 17 Suited to change, knowing what it's like (4,2,2)
- 18 It's tied up with romance (4,4)
- 19 No doubt it was used in by-gone days (8)
- 22 Maintain a lock up (6)
- 23 Not a man of substance, presumably (6)
- 24 Wild herb we found in Israel (6)

[illegible]

5	6	7	8	Cap Growth	153.6	101.9	+51.7
				Technology	162.8	192.5	-29.7
				Sat Res/ces	143.8	131.4	+12.4
				Satc Sibs	204.5	215.3	-10.8
				N America	239.2	281.0	-41.8
				Far East	208.5	219.0	-10.5

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[illegible]

Frobisher Nse. Southam Inc.	0703 334411	U.S. & Fd	\$10,506
Managed		& Sterling Fund	\$5,259
Equity	159.6	SuFranscoFd	\$wFrCo.332
International	100.5	Jaq Yen Fd	Y2.060.931
N American	787.7	Deutschm Fd	OM20.421
	112.2	Managed Fd	\$10.104
	118.1		
	± 0.6		

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002	Doyd & Lyle (1816 of MAR) Ltd		
091	Bridge Hse, Croydon, Surrey, S.W.	0624 924151	
	SAIF	105.6 110.1	—
275	Management International Ltd		Mallinhal Ltd
002	8k of 8'muda 9'guda, 9'muda,	005-295-4000	38 Berkeley Sq, W
001	Bda 18CE KIDA 59	0.2	Mallinhal Mfg Co S

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هكذا صنع القوم



## INSURANCE & OVERSEAS MANAGED FUNDS

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# CURRENCIES, MONEY and CAPITAL MARKETS

## FOREIGN EXCHANGES

### Dollar hits new peaks

The dollar rose to a further record level in active foreign exchange trading, but finished below its high point after intervention by central banks, which may have included the U.S. Federal Reserve. Expectations that the very large U.S. budget deficit will prevent any significant fall in interest rates during a Presidential election year continued to boost the dollar. The currency while the recent rise on Wall Street and encouraging unemployment figures also underpinned the dollar. Industrial production figures and retail sales statistics later this week are also expected to point to buoyant economic growth, and against this background the dollar surged to the highest level for ten years against the Swiss franc, six years against the German mark, and to all time peaks in terms of sterling, the Dutch guilder, French franc, Italian lira, and Scandinavian currencies.

The German Bundesbank was the most obvious central bank intervening in the market, pulling the dollar down from a high point of DM 3.8500 to a close of DM 3.8285. The U.S. currency also climbed to FFR 8.6375 from FFR 8.5725; Sfr 2.5210 from Sfr 2.5000; and to Y232.50 from Y232.25.

On Bank of England figures

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On Bank of England figures

## FINANCIAL FUTURES

### Eurodollars steady

Euro-dollar prices recovered from a weak start to finish unchanged from Friday in the London International Financial Futures Exchange yesterday. Values were marked down initially as the market reacted to a \$400 surge in U.S. business loans and a higher net borrowed reserves figure for U.S. banks of \$27.4m. This combined with a firmer Euro-dollar cash market and continued dollar buying to push the March contract down to a low of \$9.90 from an opening level of \$9.94. Last week's smaller than expected fall in M1 money supply may also have added some downward momentum.

Federal funds were quoted at 9 1/4 pct, the same as Friday's closing level while the Fed intervened in the money market to add reserves through overnight repurchase agreements.

## THE POUND SPOT AND FORWARD

Jan 9	Day's spread	Close	One month	% Three months	% Six months
U.K.	1.2910-1.2920	1.2910-1.2920	0.05-0.10c	-0.5	-0.5
U.S.	1.2910-1.2920	1.2910-1.2920	0.05-0.10c	-0.5	-0.5
Canada	1.2910-1.2920	1.2910-1.2920	0.05-0.10c	-0.5	-0.5
France	1.2910-1.2920	1.2910-1.2920	0.05-0.10c	-0.5	-0.5
Germany	1.2910-1.2920	1.2910-1.2920	0.05-0.10c	-0.5	-0.5
Italy	1.2910-1.2920	1.2910-1.2920	0.05-0.10c	-0.5	-0.5
Spain	1.2910-1.2920	1.2910-1.2920	0.05-0.10c	-0.5	-0.5
Sweden	1.2910-1.2920	1.2910-1.2920	0.05-0.10c	-0.5	-0.5
Switzerland	1.2910-1.2920	1.2910-1.2920	0.05-0.10c	-0.5	-0.5
Japan	1.2910-1.2920	1.2910-1.2920	0.05-0.10c	-0.5	-0.5

## THE DOLLAR SPOT AND FORWARD

Jan 9	Day's spread	Close	One month	% Three months	% Six months
U.K.	1.2910-1.2920	1.2910-1.2920	0.05-0.10c	-0.5	-0.5
U.S.	1.2910-1.2920	1.2910-1.2920	0.05-0.10c	-0.5	-0.5
Canada	1.2910-1.2920	1.2910-1.2920	0.05-0.10c	-0.5	-0.5
France	1.2910-1.2920	1.2910-1.2920	0.05-0.10c	-0.5	-0.5
Germany	1.2910-1.2920	1.2910-1.2920	0.05-0.10c	-0.5	-0.5
Italy	1.2910-1.2920	1.2910-1.2920	0.05-0.10c	-0.5	-0.5
Spain	1.2910-1.2920	1.2910-1.2920	0.05-0.10c	-0.5	-0.5
Sweden	1.2910-1.2920	1.2910-1.2920	0.05-0.10c	-0.5	-0.5
Switzerland	1.2910-1.2920	1.2910-1.2920	0.05-0.10c	-0.5	-0.5
Japan	1.2910-1.2920	1.2910-1.2920	0.05-0.10c	-0.5	-0.5

## OTHER CURRENCIES

Jan 9	Day's spread	Close	One month	% Three months	% Six months
U.K.	1.2910-1.2920	1.2910-1.2920	0.05-0.10c	-0.5	-0.5
U.S.	1.2910-1.2920	1.2910-1.2920	0.05-0.10c	-0.5	-0.5
Canada	1.2910-1.2920	1.2910-1.2920	0.05-0.10c	-0.5	-0.5
France	1.2910-1.2920	1.2910-1.2920	0.05-0.10c	-0.5	-0.5
Germany	1.2910-1.2920	1.2910-1.2920	0.05-0.10c	-0.5	-0.5
Italy	1.2910-1.2920	1.2910-1.2920	0.05-0.10c	-0.5	-0.5
Spain	1.2910-1.2920	1.2910-1.2920	0.05-0.10c	-0.5	-0.5
Sweden	1.2910-1.2920	1.2910-1.2920	0.05-0.10c	-0.5	-0.5
Switzerland	1.2910-1.2920	1.2910-1.2920	0.05-0.10c	-0.5	-0.5
Japan	1.2910-1.2920	1.2910-1.2920	0.05-0.10c	-0.5	-0.5

## CURRENCY RATES

Jan 9	Day's spread	Close	One month	% Three months	% Six months
U.K.	1.2910-1.2920	1.2910-1.2920	0.05-0.10c	-0.5	-0.5
U.S.	1.2910-1.2920	1.2910-1.2920	0.05-0.10c	-0.5	-0.5
Canada	1.2910-1.2920	1.2910-1.2920	0.05-0.10c	-0.5	-0.5
France	1.2910-1.2920	1.2910-1.2920	0.05-0.10c	-0.5	-0.5
Germany	1.2910-1.2920	1.2910-1.2920	0.05-0.10c	-0.5	-0.5
Italy	1.2910-1.2920	1.2910-1.2920	0.05-0.10c	-0.5	-0.5
Spain	1.2910-1.2920	1.2910-1.2920	0.05-0.10c	-0.5	-0.5
Sweden	1.2910-1.2920	1.2910-1.2920	0.05-0.10c	-0.5	-0.5
Switzerland	1.2910-1.2920	1.2910-1.2920	0.05-0.10c	-0.5	-0.5
Japan	1.2910-1.2920	1.2910-1.2920	0.05-0.10c	-0.5	-0.5

## CURRENCY MOVEMENTS

Jan 9	Day's spread	Close	One month	% Three months	% Six months
U.K.	1.2910-1.2920	1.2910-1.2920	0.05-0.10c	-0.5	-0.5
U.S.	1.2910-1.2920	1.2910-1.2920	0.05-0.10c	-0.5	-0.5
Canada	1.2910-1.2920	1.2910-1.2920	0.05-0.10c	-0.5	-0.5
France	1.2910-1.2920	1.2910-1.2920	0.05-0.10c	-0.5	-0.5
Germany	1.2910-1.2920	1.2910-1.2920	0.05-0.10c	-0.5	-0.5
Italy	1.2910-1.2920	1.2910-1.2920	0.05-0.10c	-0.5	-0.5
Spain	1.2910-1.2920	1.2910-1.2920	0.05-0.10c	-0.5	-0.5
Sweden	1.2910-1.2920	1.2910-1.2920	0.05-0.10c	-0.5	-0.5
Switzerland	1.2910-1.2920	1.2910-1.2920	0.05-0.10c	-0.5	-0.5
Japan	1.2910-1.2920	1.2910-1.2920	0.05-0.10c	-0.5	-0.5

## EXCHANGE CROSS RATES

Jan 9	Day's spread	Close	One month	% Three months	% Six months
U.K.	1.2910-1.2920	1.2910-1.2920	0.05-0.10c	-0.5	-0.5
U.S.	1.2910-1.2920	1.2910-1.2920	0.05-0.10c	-0.5	-0.5
Canada	1.2910-1.2920	1.2910-1.2920	0.05-0.10c	-0.5	-0.5
France	1.2910-1.2920	1.2910-1.2920	0.05-0.10c	-0.5	-0.5
Germany	1.2910-1.2920	1.2910-1.2920	0.05-0.10c	-0.5	-0.5
Italy	1.2910-1.2920	1.2910-1.2920	0.05-0.10c	-0.5	-0.5
Spain	1.2910-1.2920	1.2910-1.2920	0.05-0.10c	-0.5	-0.5
Sweden	1.2910-1.2920	1.2910-1.2920	0.05-0.10c	-0.5	-0.5
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Jan 9	Day's spread	Close	One month	% Three months	% Six months
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Germany	1.2910-1.2920	1.2910-1.2920	0.05-0.10c	-0.5	-0.5
Italy	1.2910-1.2920	1.2910-1.2920	0.05-0.10c	-0.5	-0.5
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Japan	1.2910-1.2920	1.2910-1.2920	0.05-0.10c	-0.5	-0.5

## WORLD VALUE OF THE POUND

Jan 9	Day's spread	Close	One month	% Three months	% Six months
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## EURO-CURRENCY INTEREST RATES

Jan 9	Day's spread	Close	One month	% Three months	% Six months
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## WORLD VALUE OF THE POUND

calculated from these encies to which they	(P) based on U.S. dollar parities and quoted sterling rates; (T) tourist; (Bse) basic; (Bg) buying rate; (Bk) bankers' rates; (cm)	certificate rate; (nc) non-commercial rate; (nm) nominal; (s) official rate (sg) selling rate.	
<hr/>			
PLACE AND LOCAL UNIT	VALUE OF £ STERLING	PLACE AND LOCAL UNIT	VALUE OF £ STERLING



هكذا هي القليل



## FINANCIAL TIMES SURVEY

## Asian Aviation

Despite a worldwide economic recession the market for civil aviation throughout Asia has been expanding faster than anywhere else. This growth is expected to continue to the end of the century, generating a demand for aircraft of all kinds as well as for new airports and other ground facilities

## Transport link vital in difficult terrain

THERE ARE many factors contributing to the strong growth of the civil aviation sector in the Asian and Far Eastern regions. The most significant is that the geography of these regions and their physical characteristics combine to make them ideal for the development of aviation in all its forms.

The area is vast, covering many thousands of miles from Pakistan to the islands of the Pacific, and from the Soviet Union, North Korea and Japan in the North to Australasia in the South. It encompasses many countries of widely differing sizes, economic strengths and cultural characteristics, and many different political and social complexes.

Because of both the large areas of water to be crossed, and the difficult nature of much of the terrain, with mountains and jungles, air transport has proved to be the cheapest and most rapid means of establishing vital links between countries and communities that might otherwise have remained more isolated. As Mr Knut Hammarstrand, director-general of the International Air Transport Association, has commented: "A mile of road leads nowhere, but a mile of runway leads everywhere."

In many parts of these regions, the costs and time involved in building modest but adequate airports, buying suitable aircraft, and providing the essential ground support for aviation are minimal compared with the huge expense of constructing and maintaining road

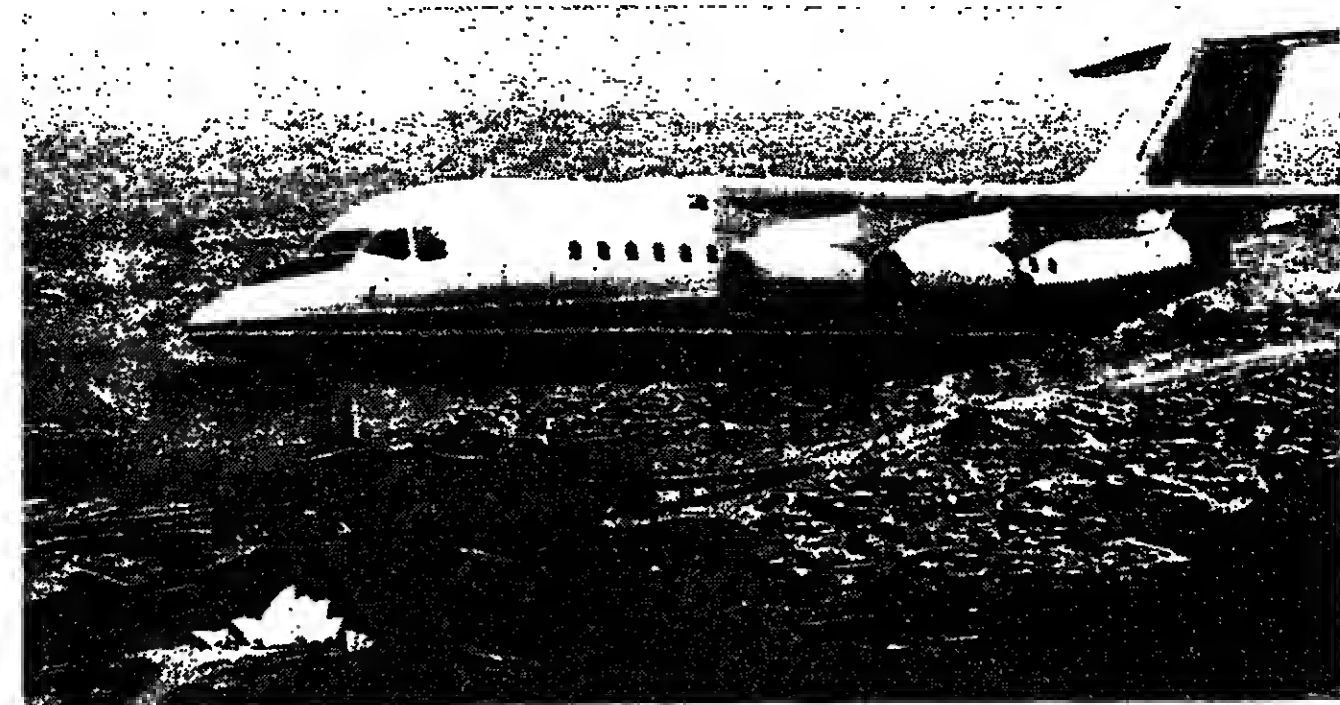
By MICHAEL DONNE  
Aerospace Correspondent

and rail networks. In some countries in those regions, the terrain is totally unsuitable for surface systems, and the aeroplane is the only effective means of transport, whether by the big, modern jumbo jet or the smallest single-engine "island hopper."

The development of civil aviation in the Asian and Far East regions has been a long and difficult task over the period since the end of the Second World War, and it is still very far from complete.

## Disparate

Within the regions, it is possible to find at one end of the scale big, flourishing international airlines such as Air India, Cathay Pacific, China Airlines, Garuda, Indonesia, Japan Air Lines, Malaysian Airlines System, Philippine Airlines, Singapore Airlines and Thai International, while at the other there are some of the world's smallest "bush" operators, often equipped with no more



The British Aerospace 146 demonstrator aircraft, flying over Sydney Harbour, Australia. During a recent extensive demonstration tour of Asia, the Far East and Australasia, the 146 showed its great suitability to serve in the difficult terrain conditions of those regions

than one or two light aircraft but fulfilling a vital role in linking remote communities.

At the same time, it is possible to find equally disparate standards of ground infrastructure facilities, from modern airports such as Changi in Singapore and Nakhla near Tokyo, to small but alongside grass strips on remote islands or in jungle territory.

Other factors contributing to the rapid growth of civil aviation in those regions have included the positive measures adopted by governments to protect the peoples of the regions. At

the same time, the levels of service to passengers are recognised as being among the best in the world, again with Singapore Airlines a major example.

Although the worldwide economic recession has had an impact on civil aviation in the area air transport growth nevertheless has been dramatic by comparison with other parts of the world. The International Civil Aviation Organisation (the aviation technical agency of the UN), in its Economic Review of World Air Transport, 1972-82, said that over that decade (which included several good

years before the recession began to bite), while the average annual worldwide growth rate for international air traffic was 9.6 per cent, for seven States the rate was over 20 per cent.

They included six countries in the Asian and Far Eastern regions—Malaysia (57.3 per cent annual growth), Republic of Korea (34.5 per cent), Singapore (34.9 per cent), Indonesia (24.6 per cent), Thailand (24.4 per cent) and the Philippines (20.2 per cent). The seventh State, outside the regions, was Saudi Arabia with 33.7 per cent.

## Traffic growth

For the period immediately ahead, civil aviation growth rates seem likely to be lower, but still substantial compared with those likely to be achieved elsewhere in the world. The IATA, many of whose members emanate from or fly to and through Asia and Far East, forecasts that, in the period up to 1988, the major countries in those regions will continue in general to have a more positive economic growth than other parts of the world, which will be reflected in the expansion of civil aviation.

Passenger traffic growth within those regions is likely to average between 7 and 8.5 per cent a year, with cargo traffic growth averaging about 7 per cent. These compare with overall IATA forecasts of an annual average passenger traffic growth of 4.4 per cent worldwide up to 1988, and with a 5.3 per cent annual average growth for cargo.

The detailed IATA forecasts for traffic expansion both within the regions, and between them and other major regions of the world, are given in the accompanying table. But even if those

## CONTENTS

Air traffic growth .....	2
Tourism expansion .....	2
Aircraft markets .....	3
Airport facilities .....	3
Profiles of leading airlines serving in various countries of Asia and the Far East .....	4 to 8
The Asian Aerospace Exhibition and Aviation Conference: details .....	3

growth rates are lower in future than they have been in the past, they will still be substantial by the world air transport industry's standards.

## Recovery

The factors behind this anticipated continued expansion have been outlined recently by the Orient Airlines Association, which includes among its members some of the biggest airlines based in the region. Some OAA members are also members of the IATA, but some (such as Singapore Airlines) are not.

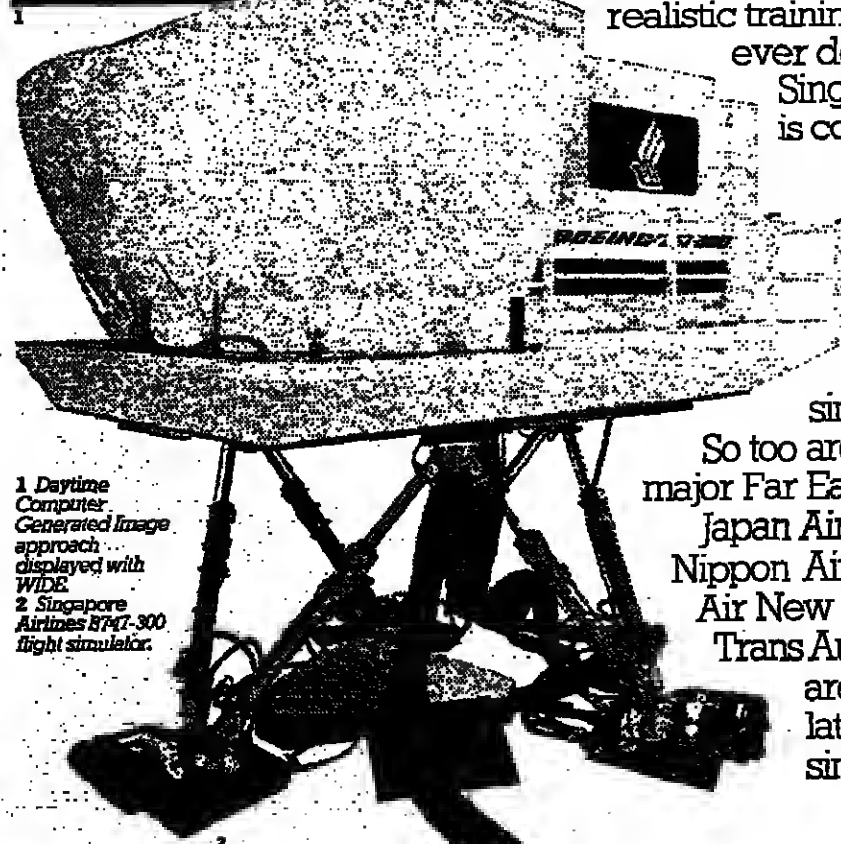
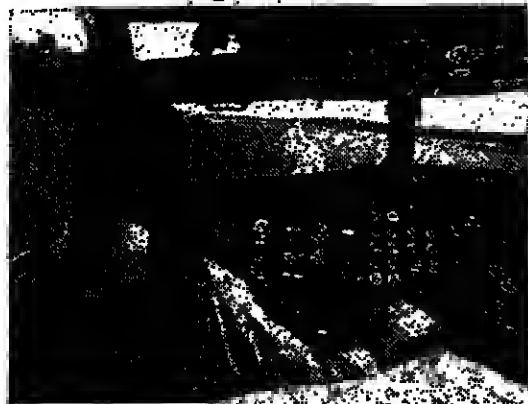
The OAA, analysing the immediate outlook, suggests that the modest economic recovery in most industrial countries during 1983 is likely to continue into 1984, with lower interest rates, returning consumer confidence, moderating fuel prices, lower inflation,

CONTINUED ON NEXT PAGE

## Outstanding technology to meet the challenge of today's pilot training

The increasing complexity of military and civil aviation in the Far East—or indeed anywhere else in the world—has made pilot training of outstanding importance.

Meeting that challenge,



1 Daytime Computer Generated image approach displayed with WIDE.  
2 Singapore Airlines Boeing 747-300 flight simulator.

Rediffusion has developed and is applying innovative technology across the entire spectrum of flight simulation.

WIDE is typical.

It's a revolutionary new display system, the only one in the world capable of providing pilots on a simulator with the continuous field-of-view they see from their aircraft.

When combined with a computer image system, that generates scenes of real world airports under day, dusk or night conditions, as well as advanced sound, motion and control feel simulation, it creates the most realistic training environment ever developed.

Singapore Airlines is convinced.

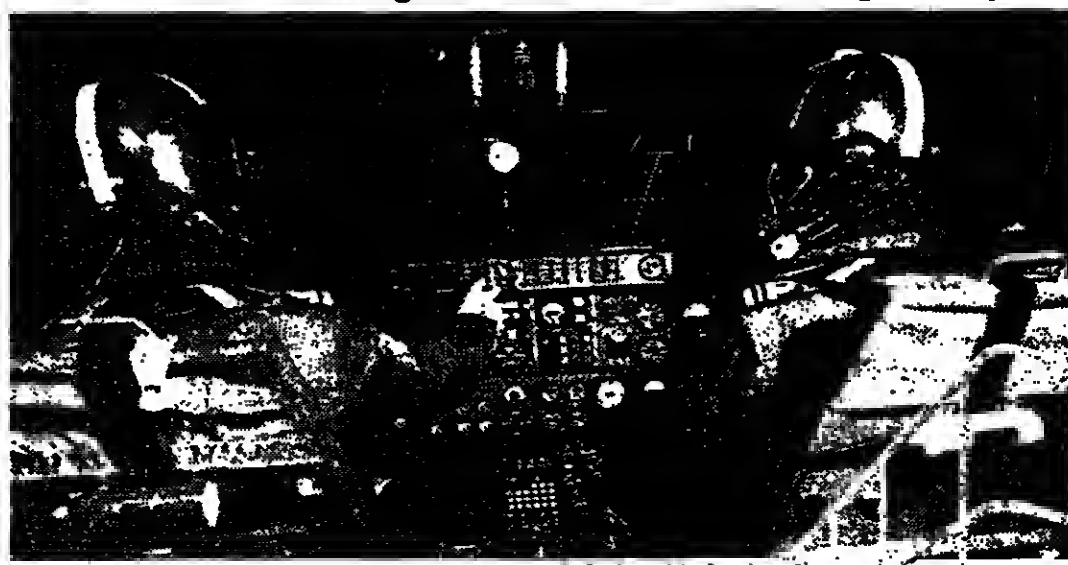
It has chosen just that technology for its new Boeing 747 'Big Top' simulator.

So too are the other major Far East airlines. Japan Air Lines, All Nippon Airways, Garuda, Air New Zealand and Trans Australia Airlines are all using our latest technology simulators as

the basis of their pilot training programmes.

And so too is Boeing.

Tornado, AV-8B for the US Marine Corps and E-3A AWACS for Boeing Military



All the simulators at its Seattle training centre were built by Rediffusion.

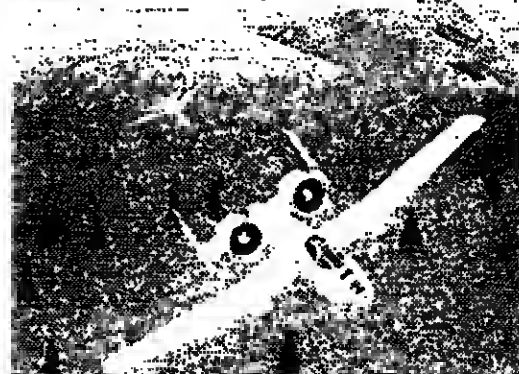
## Military flight training

It's the same story in the military where full tactical mission training is the name of the game.

We've just completed the Royal Navy's first full mission helicopter simulator, for the Westland Lynx, where the flight, visual, weapons and electronic warfare systems are all integrated to allow truly realistic operational training.

Right now our military programmes include GRI and F2 versions of the RAF's

3 Cockpit of the Royal Navy Lynx simulator.  
4 Computer generated combat scene.  
5 Flight station of RAF Tornado GRI simulator.

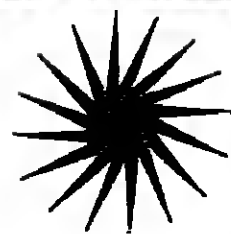


Airplane Company and the United States Air Force.

In specialised areas we're teamed with other experts.

They include British Aerospace, in the development of Air Combat Simulators, and Goodyear Aerospace in simulating US designed fighter aircraft.

To find out more about our activities in advanced technology flight simulation please contact our public relations department.



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## ASIAN AVIATION 2

Vital  
transport  
linkCONTINUED FROM  
PREVIOUS PAGEand increased productivity due  
to modernisation.

"In the Asian region," the association says, "governments are engaged in enjoining their foreign investment policies with additional and almost irresistible lures. The vast natural resources base, and relatively stable political climates in most Asian developing countries are helping governments push their promotional campaigns for foreign investment."

"Providing the representative example in the region are the ASEAN countries. All these countries offer attractive foreign investment policies, and are engaged in sending missions abroad to make known such policies."

The OAA lists a number of major factors that it believes will tend to influence and benefit travel growth in the regions in the immediate future. These include:

(a) The comparatively new industrial (and civil aviation) infrastructure in the Asian region, which provides facilities that in many cases are better than those offered by Western countries;

(b) Growing urbanisation will positively influence pleasure travel;

(c) Changing lifestyles, modernisation, higher education levels and more leisure time;

(d) More "packaged tour" type travel arrangements at attractive prices;

(e) A reduction in the real cost of air travel (as a result of the introduction of much modern and cost-efficient jet and other equipment);

(f) Increased business travel by citizens of newly-developing countries;

(g) Continued government support for tourism, based on the strong cultural traditions of many countries in the region;

(h) Newly-emerging trade opportunities with the People's Republic of China; and

(i) Improved trade, technical and economic co-operation among Asian countries.

Against these, there will be some adverse factors, including the slow recovery from world recession, and the problem of rising infrastructure costs, such as the cost of transport, hotels and food.

Airlines in the regions are also not immune from the problems that bedevil the airline

## TRAFFIC GROWTH IN ASIA AND FAR EAST TO 1988

(International Air Transport Association forecasts)

Between	Actual 1982		1983		1984		1985		1986		Average annual growth 1983-88	
	Number of passengers (000s)	% annual growth rates (%)	Number of passengers (000s)	% annual growth rates (%)	Number of passengers (000s)	% annual growth rates (%)	Number of passengers (000s)	% annual growth rates (%)	Number of passengers (000s)	% annual growth rates (%)	Number of passengers (000s)	% annual growth rates (%)
Europe-Indian sub-continent	1,209	6.6	1,257	4.0	1,320	5.0	1,399	6.0	1,620	5.0	5.0	5.0
Europe-SE Asia	923	5.6	985	6.0	1,044	6.0	1,107	6.0	1,312	5.3	5.8	6.0
Europe-NE Asia	284	2.0	295	4.0	313	6.0	335	7.0	399	5.3	6.0	6.0
Europe-Japan	1,006	4.8	1,048	4.0	1,111	6.0	1,167	5.0	1,351	5.0	5.0	5.0
Middle East-Indian sub-continent	3,473	16.3	3,751	8.0	4,126	10.0	4,497	9.0	5,665	8.5	8.0	8.0
Africa-Indian sub-continent-Asia	329	3.0	342	4.0	359	5.0	381	6.0	454	5.5	6.0	6.0
Europe-SW Pacific	682	-3.4	689	1.0	709	3.0	738	4.0	854	3.8	5.0	5.0
Middle East-SW Pacific	14	0.3	14	2.0	15	4.0	16	6.0	18	2.3	5.0	5.0
North America-Far East	2,978	-3.9	2,951	6.0	3,264	7.0	3,461	6.0	4,121	6.2	6.0	6.0
North America-SW Pacific	584	-6.6	576	-2.0	597	7.0	1,063	7.0	1,195	5.0	6.0	6.0
Within Far East-SW Pacific	8,469	5.1	9,062	7.0	9,686	7.0	10,375	7.0	12,710	7.0	7.0	7.0

## Freight tonne volumes (000s) and annual growth rates (%)

Between	Actual 1982		1983		1984		1985		1986		Average annual growth 1983-88	
	Vol.	%	Vol.	%	Vol.	%	Vol.	%	Vol.	%	Vol.	%
Europe-Indian sub-continent	107.4	8.4	114.3	6.5	121.8	6.5	129.1	6.0	151.5	5.9	5.5	5.5
Europe-SE Asia	50.6	-6.5	53.4	5.4	56.9	6.5	60.8	7.0	74.6	6.7	7.0	7.0
Europe-NE Asia	31.2	26.7	33.6	7.6	36.2	8.0	39.2	8.0	48.0	7.4	7.0	7.0
Europe-Japan	93.7	1.8	98.8	5.5	104.7	6.0	111.0	6.0	136.3	5.6	5.5	5.5
Middle East-Indian sub-continent	98.4	12.6	108.0	9.8	116.7	8.1	126.2	8.1	156.2	8.0	7.4	7.4
Asia-Japan	4.4	-23.6	4.5	3.6	4.8	4.3	5.0	5.6	6.1	5.6	8.5	8.5
Europe-SW Pacific	10.5	5.2	10.8	1.9	11.4	3.6	12.2	4.3	14.0	4.1	5.0	5.0
Middle East-SW Pacific	6.1	-9.5	6.1	0.0	6.2	2.0	6.4	4.0	7.4	3.3	5.0	5.0
North America-Far East	268.1	6.6	283.7	7.8	307.6	8.4	327.2	6.4	383.0	6.1	5.4	5.4
North America-SW Pacific	59.2	8.1	60.3	1.8	63.3	5.0	67.3	6.3	80.6	5.3	6.3	6.3
Within Far East-SW Pacific	251.0	6.9	268.6	7.0	287.4	7.0	307.5	7.0	376.7	7.0	7.0	7.0

Industry in other parts of the world—the problems of inflation; currency fluctuations; excess capacity and fierce competition in deregulated markets; low fares due to slow government approvals for fares increases in regulated markets; rising aircraft equipment prices; and high interest rates.

The OAA has forecast that its members' collective revenues will amount to about \$3.86bn in 1983, having risen from about \$2.56bn in 1980, with an operating deficit of \$127m in 1980 being turned into an operating surplus of \$36m.

But because these airlines' fleets have been consistently expanded in recent years, with a steady inflow of modern jet equipment of all types, from stretched Upper Deck Jumbos through to small Boeing 737s, the operators in those regions are carrying heavy interest burdens, which have risen from about \$189m in 1980 to an estimated \$292m in 1983.

As a result, the overall combined financial results of the airlines in the OAA have shown a heavy deficit after interest, which is expected to amount to \$256m for 1983. The target of earnings required to meet dividends, taxes, retained earnings and contingencies, is estimated at \$226m for 1983, so that the forecast overall deficit for OAA airlines for 1983 is some \$482m.

There are other problems. In some parts of Asia and the Far East, there are difficulties with over-flying rights in politically

sensitive areas. This was dramatically highlighted by the loss last September of the Korean Air Lines' Jumbo jet, shot down by Soviet fighters when it strayed into Soviet airspace en route from Anchorage to Seoul.

There are also problems between some Western countries and countries in the regions over traffic rights, as indicated by the Singapore-West German difficulties of 1983, and the growth of protectionism by some countries in the regions which are affecting the development of international air services, and even hindering the provision of additional long-haul services to Western Europe and the U.S.

## Finding the cash

Another difficulty in the future is likely to be finding the cash to continue the development of the ground infrastructure—airports, air navigation and air traffic control facilities, and for the extensive training of the growing numbers of personnel needed.

It is estimated, for example, that nearly half of the \$80bn likely to be spent on new airports throughout the world up to the end of this century will be spent in Asia and the Far East. While governments have been prepared, and are likely still, to support the development of civil aviation in the regions, there will continue to be a need for financial support

from countries outside the regions.

The IATA recognised some time ago that many of the smaller airlines in the poorer countries of the world needed help in developing their skills, and accordingly set up the Programme for Developing Nations' Airlines (PDNA).

This is now well into its stride, and among the types of assistance being offered to developing countries, including those in Asia and the Far East are training programmes run by the bigger airlines across the entire spectrum of civil aviation, including aircraft engineering and maintenance, marketing, and ticketing and general passenger handling.

In some instances, the assistance that can be provided is even more fundamental, for example in advising newly-created airlines, or authorities interested in establishing airlines, on how to proceed in formulating their requirements and finding the necessary financial and even managerial support through the various organisations and agencies that can provide it.

One such agency is the ICAO itself, whose technical assistance programme, financed through the UN's Development Programme (UNDP), has spent \$300m on over 600 projects worldwide to help improve the technical infrastructure of civil aviation, including the provision of civil airports, and on route and air traffic control facilities, as well as the tech-

nical training of personnel.

Together with various trust funds (under which international governments finance in whole or in part the costs involved), and cost-sharing (a combination of UNDP and government funding), the total ICAO technical assistance programme runs close to \$80m annually, with ventures in many parts of the world. New civil aviation national training centres established under this programme in Asia and the Far East include those in Bangladesh and the Philippines, with the expansion of national training centres in such countries as Pakistan, and of regional training centres in Indonesia, the Philippines, Singapore and Thailand.

In addition, the IATA itself is making progress with its plan to set up an International Training Fund for Developing Nations' Airlines. This fund, to be sponsored by companies, organisations and individuals directly or mainly concerned with commercial aviation, will be used to help in the training and education of airline management staffs from developing countries where financial resources are limited or even non-existent. The aim is to have this fund operational early in 1984.

The aim of all these ventures is to ensure that civil aviation in developing countries, including those in Asia and the Far East, matures swiftly and smoothly.

Thanks largely to the development of air services tourism has become a major element in many Eastern economies

Far away places become  
tourist centres

ASK MOST Europeans or Americans to consider that intriguing triangle of the globe's surface which has Rangoon, Tokyo and Auckland as its outer points and they would conjure up images of mystery and excitement. It is a region which has long held a fascination for residents of more dour territories of the globe. And yet it has taken a long time for that fascination to be translated into an acceptance of the air routes and halved the journey time. Then a region which already boasted the Mandarin, the Peninsula, the Manila and, in grander days, Raffles, proved that it could further out-do Europe when it comes to hotel-keeping.

Well, life has moved on a bit. First the 707 and then its wide-bodied successors opened the air routes and halved the journey time. Then a region which already boasted the Mandarin, the Peninsula, the Manila and, in grander days, Raffles, proved that it could further out-do Europe when it comes to hotel-keeping.

Now tourism is a major feature of the economies of many nations in the region, and it looks like increasing in importance.

Putting aside the "travellers" for a moment, the intrepid wanderers who ventured, and still venture, into distant interiors and are happy to share a dusty floor with whatever animal life may have wandered in, the real growth in tourism over the past decade has been in "gateway" visits. It is only now that the tourist business is developing in depth, with its accompanying excitements and dangers.

The gateway visitors, which probably form the greatest number even now, confine themselves to the obvious prime ports of call. It is to them that Singapore, Hong Kong, Bangkok and, to some extent, Tokyo, owe their success. In more recent years there has appeared a willingness among visitors to venture out from these cities

allowing the Thais, for example, to expand their resort facilities. The Australians to see that they have enormous tourist potential from visitors other than friends and relations; and those countries which do not have attractive capitals, such as Indonesia and the Philippines, have been able to market the undoubted delights of their other areas.

There is no doubt that a vast improvement in air services in recent years has provided the greatest stimulation to tourism in the region. The emergence of new routes, and the arrival of new (well, new to the northern cities which they now serve) airlines has been crucial. Hand in hand with the expansion of services has been a substantial lowering of fares in real terms and, with Australia as the classic example, a liberalisation of air policy which has allowed differing fare structures aimed at differing markets.

## Second prong

The second prong of the growth in tourism has been the recent explosion of hotel development. The rash of building that started in Hong Kong and Manila has spread first to Singapore and more recently to Bangkok—where Mandarin and Peninsula are once again locked in a battle to be the best.

At the same time the cruise companies have found a valuable market in the northern winter for their ships. Here there is still something of an education job to be done, however. Many passengers do not seem to realise the sheer expanse of the area and think that Bali, Sydney, Hong Kong, Singapore and Osaka can be encompassed in a week like the Greek Islands or the southern Caribbean.

Such thinking has some unfortunate commercial effects at times. Just as the riots hit Paris in the late sixties hit European tourism as a whole, the affair is curbing enthusiasm for the Caribbean at the moment, so instability in one country in South East Asia tends to have

an effect on the tourist revenues of others, even huge distances away.

Putting that sort of potential, but usually temporary, hiccup aside for a moment, however, it is clear that the potential for tourism in the region continues to be huge.

The only serious hindrance to such growth might be a reversal in the current brighter economic outlook in the developed Western world, or anything that suddenly raises fuel prices, and thus air fares, to a region which is utterly dependent on air travel for its holiday-making traffic.

In the medium term the problem is not resources—they are there in abundance tempting the visitors—but facilities. Although hotel development recently has been rapid, the need for more of it, particularly out of the major cities, is considerable.

But, like the chicken and the egg, the hotels will not be built unless there are customers, and the customers won't come unless there are hotels. Hotel investment requires large amounts of money, and hotel investors tend to be hard-nosed about their cash.

Even in an area known for its skills and inexpensive labour a hotel built to international tourists standards these days is unlikely to cost much less than \$25,000 a room plus land.

But the international and local groups—Hilton, Hyatt, Sheraton, Peninsula, Meridien, and Holiday Inn among them—are finding that investment money is, nonetheless, more forthcoming now that the visitor boom is seen to be a permanent feature of local commerce.

What impact such continued growth will have on the local communities is going to be interesting to watch. There is an inevitable rise in incomes and employment and substantial overall economic gains. But the region is blessed with hundreds of small, particularly island, communities with fragile social structures. These could be destroyed for ever.

Arthur Sandles

## Challenger 601 breaks world record for straight-line flight.

Shortly before seven o'clock on the evening of August 23, 1983, Canadair Challenger 601, serial #3002, registration C-GBXH, took to the sky over Calgary, Alberta, and proceeded to add a paragraph or two to the history of general aviation.

As it turned out, the 601 actually flew on airways a total of 7,176 kilometers (3,875 nautical miles, or 4,459 statute miles), but for record purposes, only the great circle distance between Calgary and the airfield on which the Challenger ultimately alighted was claimed.

For the record, then. The Challenger 601 set a new distance for straight-line flight for business jet aircraft in the 16,000 to 20,000 kilogram weight class, flying from Calgary, Alberta, Canada to London, England. Officially, 7,023.5 kilometers. Or 3,792.4 nautical miles, or 4,364 statute miles, non-stop.

## The personnel, the weight.

The flight crew consisted of Martin Sommerard, Senior Executive Pilot, and Ian McDonald, Director of Production Flight Test.

Also on board was Howard Goldberg, President of the Royal Canadian Flying Clubs Association, as the official observer for the Federation Aeronautique Internationale (FAI).

Also on board were three other crew members: G. Piat, Manager, Flight Operations Services, R. Booth, Flight Test Engineer and F. Tessier, Foreman, Preflight.

As the interior of the aircraft was not yet finished to customer specifications, the aircraft had extra ballast of 1,845 kilograms, or 4,068 lbs., added to simulate the

مركز الصحافة



## ASIAN AVIATION 3

## CONFERENCE AND EXHIBITION

## Promoting Asian aviation and aerospace

THIS SURVEY is published to coincide with the Financial Times third conference on Aerospace in Asia and the Pacific Basin at the Shangri-La Hotel, Singapore, on January 16 and 17 and the Second Asian Aerospace Exhibition at Changi Airport, Singapore, from January 18 to 22.

● The conference will consider civil aviation developments throughout the area and keynote speakers will include the chairmen and chief executives of many airlines in the region as well as representatives of aerospace manufacturers, government regulatory agencies, financiers and others.

● The exhibition, organised by ITF Pte. of Singapore, is supported by the Singapore Economic Development Board. The participants will include more than 400 companies in the world's aerospace industries, including nearly 40 companies from the UK who will be exhibiting under the auspices of the Society of British Aerospace Companies, with several others participating independently.

Deficiencies in indigenous design and manufacture are likely to be rectified soon, says Michael Donne

## Vast market continues growing rapidly

AS A MARKET for aircraft of all kinds, Asia and the Far East is one of the biggest in the world. Yet, so far, largely because of the heavy investments involved, it is one of the most limited areas of the world for aeronautical design, development and manufacture, although this situation shows signs of being rapidly changed in the remaining years of this decade.

Boeing, the world's biggest jet airliner manufacturer, says that in the period 1982 to 1981, the Asian and Far East regions accounted collectively for about \$23.2bn-worth of jet airliner sales, or about 14.8 per cent of the world total of \$156.7bn (measured in constant 1983 dollars) largely because of the growth of the big airlines.

The expansion of traffic in those regions in the coming decade is expected to result in spending by the airlines of about another \$28.3bn on new jet equipment, representing about 18.8 per cent of the total

forecast world market of \$151.3bn (also measured in constant 1983 dollars).

Already in 1983, some of the biggest new jet orders ever placed have come from Japan Airlines, Qantas and Singapore Airlines.

These figures cover only jet transports, of the Boeing 737 and McDonnell Douglas MD-80 size and upwards to the very biggest Stretched Upper Deck Jumbo jets.

To the figures, however, must be added the very large amounts of money that will be spent upon the smaller types of transport aircraft that are ideally suited to the needs of the regions.

These types range from the small ten-seater Britten-Norman Islander twin-engine transport up to the newer designs of 30 to 40-plus seater regional airliners, such as the Short 330 and 360, the Saab Fairchild 340 and the Aero Spatiale-Aeritalia ATR-42, the Embraer (Brazil) Brasilia and the new Fokker F-50 derivative

of the existing Fokker F-27, as well as the new, bigger 100-seater jet types, such as the British Aerospace BAe 146 and the new Fokker F-100 derivative of the existing F-28 Fellowship. So large are the regions involved, and so widespread are their aviation needs likely to be, that virtually every type of small, light transport regional, commuter and short take-off and landing aircraft it is possible to find can be expected to be sold there in the years immediately ahead.

It is impossible to quantify precisely the numbers of aircraft involved and the likely level of spending in those categories, but they are likely to amount to many hundreds of aircraft and many billions of dollars. The vast scope of the potential market is also the reason for the intense interest being shown in Asia and the Far East by the world's major aerospace manufacturers.

While there are many skills to be found throughout the

regions in the maintenance, repair and overhaul of aircraft, actual aerospace manufacture is limited to a bare handful of industries, primarily in Australia, China, India, Indonesia and Japan. Some countries, such as Singapore, are anxious to develop their aerospace skills, and all are keenly interested in the longer-term possibilities of aerospace development.

Much of this interest is centred inevitably on military aircraft development, but there are signs of growing interest in commercial aircraft design, development and manufacture, especially of the smaller, lighter and less expensive types of regional transport aircraft which are highly suited to the requirements of the regions. At this stage, the development of the bigger turbo-prop and jet airliners is limited, with only China undertaking its own jet project, the Y-10, and the Japanese industry making parts for the Boeing

767 while remaining interested in longer-term joint participation in such Western ventures as the projected 150-seater airliner.

The Japanese aerospace industry is already by far the strongest in Asia and the Far East, producing (frequently under licence from the U.S.) a wide range of military fixed-wing aircraft and helicopters. The commercial aircraft manufacturing side of the Japanese industry has been confined both to smaller types of aircraft, such as the 60-seat VS-11 twin-turbo-prop airliner but, more recently, Japan has expanded its activity by manufacturing fuselage and other parts for the U.S. Boeing 767.

The Japanese industry is also interested in the eventual development of a new jet airliner, the YXX in the broad 150-seater category, but this may be compounded into participation internationally in development of such an aircraft with other manufacturers, either with Boeing on the projected "7 Dash 7" or with Airbus Industrie of Western Europe on the A-320.

At the same time, however, Japan is interested in other developments of its own.

One of these is the Shin Meiwa SS-2A amphibian, which is intended primarily for search and rescue duties, but about which it is felt that, because of the very large number of islands throughout the Asian and Far Eastern regions, eventual demand for a commercial passenger amphibian aircraft could be very high. Interest in such a development remains strong.

At the same time, the Japanese National Aerospace Laboratory is continuing work on development of a Quiet Short Take-off and Landing (QSTOL) transport research aircraft, with a first flight due in 1984. The data obtained from this programme will enable the NAL to develop, in co-operation with the industry, a commercial STOL transport aircraft able to operate from comparatively short runways and carrying up to 150 passengers a time. The plans envisage development of such an aircraft to be completed by 1990.

Another major and growing manufacturer of aircraft in Asia and the Far East is P. T.

Nurtanio of Indonesia, under the direction of Prof Dr Ing B. J. Habibie. Nurtanio is already building the C-212 Aviocar twin-turbo-prop light transport under licence from CASA of Spain, and this is selling well throughout South-East Asia. Nurtanio is now also building the Airtech (Aircraft Technology Industries) CN-235 twin turbo-prop 40-passenger commuter and utility transport, also in conjunction with CASA, which is likely to find major markets throughout the region. By late 1983, combined Spanish and Indonesian orders for the CN-235 amounted to well over 100 aircraft, from customers in both countries and from as far afield as Puerto Rico and Argentina.

Among other transport aircraft manufactured in the region is the Australian Nomad, a twin turbo-prop short take-off and landing utility aircraft for a wide variety of missions, ranging from cargo transport to coastal patrols. However, production of this aircraft by the Government Aircraft Factories is due to end in 1984, with the completion of 170 aircraft. But the Australian industry continues to make parts for Western jet airliners such as the Boeing 727 and Fokker F-28, and there is interest in possible participation in the prospective new 150-seat airliners now planned in the West, the Airbus A-320 and Boeing "7 Dash 7".

In India, manufacture of commercial aircraft has hitherto been limited to the manufacture of the British Aerospace BAe 146 in various versions at the Kanpur Division of Hindustan Aeronautics.

Singapore, although it currently has no indigenous aerospace manufacturing capability, is nevertheless anxious to develop its aerospace skills, especially in the manufacture of parts and highly-specialised equipment such as electronics, for which the labour force is highly suited.

The very heavy investments that are required directly to undertake the development and manufacture of transport aircraft will probably limit such developments to joint ventures with other countries, and there have already been exploratory discussions with a number of major Western aerospace manufacturers on such

## More, better and larger airports on the way

SOUTH-EAST ASIA and the Pacific basin are becoming two of the most important regions of the world in the rapid development of air transport and its associated infrastructure of airports, terminals and airfields.

In the past ten years the Asia and Pacific region has more than doubled its share of world air travel, from 13 per cent in 1972 to 26.4 per cent last year. This is largely a result of the area's high annual growth rate; at 17.7 per cent it is the highest of any region in the world over the period.

The rapid growth has put the Asia and Pacific region in second place, after Europe, in terms of the region's share of world air travel. Europe accounted for 38.4 per cent of air travel in 1982.

Within the broad area of Asia and the Pacific, air traffic within the Far East and the South-West Pacific area accounted for 6.7 per cent of international scheduled passengers last year, according to the International Air Transport Association. This share is forecast to rise to 7.8 per cent in 1985.

The performance of air trans-

port operators in the region in terms of international passengers carried has generally been above that of air transport operators elsewhere in recent years.

IATA traffic forecasts for the region show strong growth in international scheduled passengers, at about 7 per cent a year in the five years to 1988. The association regards the prospects for this area as among the best in the world for continued growth in passenger volume.

These optimistic forecasts for passenger traffic growth suggest that there will need to be a major increase also in demand for more, better and larger airport facilities.

It has been estimated that about half of the \$80bn that is expected to be spent world-wide on new airports by the end of this century will be spent in Asia and the Far East.

While some part of this will be spent on the development of major new airport "hubs" in strategic locations, probably by far the greater part of it will be spent on the development of new smaller airfields or strips, and the improvement of exist-

ing ones, that can bring the benefits of civil aviation to an ever widening proportion of the population of these vast regions.

The precise number of airports throughout Asia and the Far East is difficult to quantify, but it runs into many hundreds, if not thousands. Many of them are grass strips on islands serving remote communities, and most of those do not have any aids, such as runway lighting or even radio links or radar.

Modernising such strips is one of the primary tasks ahead in developing the ground infrastructure throughout Asia and the Far East and is likely to take many years to complete.

These tasks are vital not only for the long-term economic development of the regions, but also for their socio-political development. Air transport throughout those regions is already substantially based on the use of small, light transport aircraft of the "bush operator" type, which are the most suitable for many of the aviation links required.

The big, international airlines are at the very pinnacle of the air transport pyramid. While

these generate most publicity, and provide the major international links, the underpinning that stems from the smaller regional and local service operators is just as significant for the long-term overall aeronautical development of one of the world's most rapidly growing regions economically.

The provision of adequate facilities for them, therefore, is just as vital as is the provision of big airports for the Jumbo-jet airlines.

This is likely to be especially so in the outlying areas of the region, where the national governments seek better domestic communications and also better communications with neighbouring countries. The countries with a high potential for further airport developments, especially of smaller airports and airfields, include Indonesia, Malaysia and countries on the mainland of Asia.

Indonesia already has a growing aircraft manufacturing industry and is a likely country for further airport developments, as attempts are made to improve communications within the country's

widely spaced archipelago.

Other factors contributing to the need for more airport capacity and more up to date facilities include efforts by governments in the area to promote tourism, improved trade, technical and economic co-operation among countries of the region, as exemplified by the Orient Airlines Association; and the demand from the Middle East for Asian labour to work on construction projects.

At the same time airlines have increased their seat capacity with the introduction of more wide-bodied aircraft on routes in South-East Asia and the Pacific basin. Seating capacity rose by 8.5 per cent to 37.5bn seat kilometres in 1982, compared with 1981, partly because wide-bodied aircraft replaced narrow-bodied airliners.

Cargo traffic has also expanded, with an 8.7 per cent growth in cargo/ton kilometres as airlines introduced all-freighter aircraft and expanded the use made of mixed passenger, cargo airliners. Increased trade opportunities with the People's Republic of China are likely to increase further the

level of cargo traffic in the region and expand the need for appropriate air cargo handling facilities at airports in the region.

The most recent new development in airport capacity in South East Asia and the Far East is in Singapore. Here the first stage of Changi Airport has been completed.

Phase two of the airport development is already underway at an estimated cost of \$150m. This second phase calls initially for a second runway and apron; an airport workshop and store complex, navigational aids for the second runway and essential reclamation for this stage of the Changi project. Most of these works were started or completed last year.

Other principal projects expected to start at the airport site up to 1987 include further work on the second apron and further reclamation. Technical equipment to be installed over the period includes aeronautical fixed telecommunication networks, navigational aids for the second runway and various other unspecified projects.

Lynton McLain

CONTINUED ON NEXT PAGE

weight of a fully finished interior. Bringing total ramp weight to 42,085 lbs.  
Total flight time was nine hours and four minutes.  
Average speed: Mach 0.74.  
The FAI also ratified 18 world records set by the 601 for time to climb, altitude without payload and altitude in horizontal flight.

## The point.

As proud as it makes us, the essence of this achievement is not just a demonstration of the fact

that an aircraft can fly far.

Indeed, with thousands of extra pounds of fuel feeding hundreds of extra pounds of engine, there are corporate jets that can fly even farther.

This record, however, was set by a very large, wide-body aircraft that also happens to be the most fuel-efficient intercontinental corporate jet in the world.

Demonstrating not just that private, long-distance air travel is possible. But that, far more importantly, it is something you can actually afford to do.

To find out more about the record-breaking trip of the Challenger 601, and just where that might leave you and your company, the man to speak with is Mr. James B. Taylor, Senior Vice President of Canadair Ltd. Call him at (514) 744-1511.

Or write Canadair Ltd., P.O. Box 6087, Montreal, Canada H3C 3G9.

**canadair**  
**challenger**



## ASIAN AVIATION 4

Profiles of the leading airlines operating in Asia and the Far East will be found on this and the following pages

## Heading for round-the-world service

### China Airlines Taiwan

ROBERT KING

IN SPITE OF a four-year string of losses which may reach U.S.\$70m by the end of this year, Taiwan's national flag-carrier, China Airlines, hopes to expand its routes into Europe and to inaugurate a round-the-world service by next year.

The airline began ordering new aircraft, mostly Boeing 747 passenger jets, about five or six years ago, only to run into the so-called "second energy crisis" and the world economic recession.

Costs rose, and the company had to meet the heavy burden of repayments of loans to finance the new aircraft. Thus, while the airline had earned a total of \$82m in the years 1976-1979, it recorded losses of \$18m in 1980, \$11m in 1981, \$21m in 1982, and will probably lose \$20m this year.

But the company expects to break even in 1984, largely on the strength of an

expected world-wide economic recovery that will allow CAL to improve its yield. It will also sell one of its nine 747s, which should allow the airline to improve its utilisation rate from a present dismal eight hours per day per aircraft to something approaching the industry average of between 10 and 12 hours.

CAL now fields a fleet of 22 aircraft, including four Boeing 747s, nine full-sized 747s, one 747F cargo aircraft, two 707s and one 707F, three 737s, four domestic routes, four A-300 Airbuses, and two Boeing 767s. The company says it was the first outside the U.S. to operate a 767.

CAL serves the U.S. from Taipei with 12 flights a week to New York, Honolulu, Los Angeles, and San Francisco. South Asia (Jakarta, Singapore, Kuala Lumpur, Bangkok, Manila, Hong Kong, and Colombo), North East Asia (Tokyo, Seoul, Fukuoka, and Osaka), the Middle East (Doha, Dhahran, and Jeddah), and the EEC (Luxembourg and Amsterdam). The company says it is currently conducting unofficial negotiations with the national flag carriers of such European countries as France, West Germany, Bel-

gium, Austria, Italy and Spain with an eye to establishing reciprocal landing rights.

Establishment of such agreements, however, is hampered by Taiwan's lack of diplomatic ties with EEC countries, and by fears there of reprisals by Peking, which still considers Taiwan an errant province of the People's Republic. Nevertheless, CAL achieved a coup earlier this year when the Netherlands disregarded protests by China and allowed the establishment of a passenger airline between Taipei and Amsterdam.

Because the Taiwan Government considers such links as part of its programme of forging substantial unofficial ties with the European Community, the will likely be continued pressure on the nominally privately-held airline to open up more such routes, profitable or not.

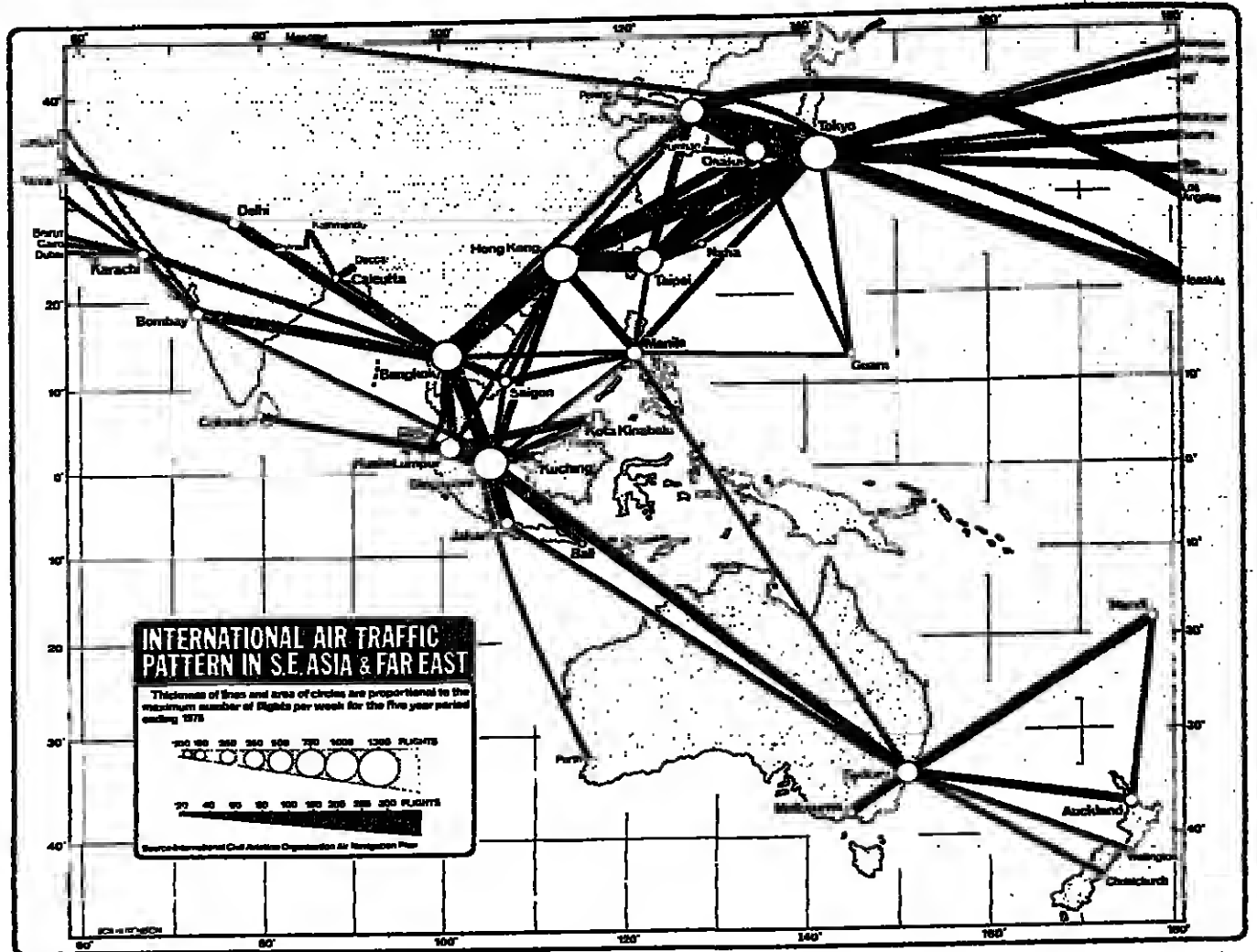
The company concedes that Government policy pretty much dictates acquisitions of aircraft — such as the purchase of Airbus and their leasing to CAL by Taiwan's Civil Aeronautics Administration over the past two years — and opening of new routes

— such as the one to Amsterdam, which runs at an average of 35 per cent of capacity. The airline has, however, successfully resisted pressure to open a route to South Africa. Such a route would yield minimal political benefits while further adding to its losses.

The 24-year-old airline, initially set up by a group of former Air Force pilots carried about 1.7m passengers for a total of 5.2m passenger-kilometres, and 56,000 metric tons of cargo, or 782,000 ton-kilometres, last year. It predicts a 15 per cent increase in both passengers and cargo during 1984, and will acquire another 747F cargo aircraft from Boeing.

The airline is also negotiating with British Airways, KLM, and Aer Lingus over the purchase of roughly U.S.\$500,000 worth of computer software, with an aim of eventually fully computerising its reservations, ticketing, and check-in systems. The upgraded system will first be run in Taipei, but will later be run at its offices and airports it serves around the world.

CAL employs about 5,500 people, including 4,900 outside of Taiwan.



## When persistence pays off

### MAS Malaysia

WONG SULONG

WHEN MALAYSIA started its own airline after the break up of the joint Malaysia-Singapore Airways in 1972, it chose the name, Malaysian Airline System, with good reason. The acronym, MAS, means "gold" in the Malay language and the advertising potential and emotional appeal of this word were obvious.

Singapore's airline, SIA, got off like a rocket and never looked back, but MAS encountered brickbats as it laboured to overcome inadequacies in skilled staff and aircraft.

For a while, the decision-makers who ran MAS, were worried that the acronym might misfire, as frustrated passengers and critics began to wonder whether the initials should not stand for "Mama Ada System" (Where Is The System?).

But persistence has paid off and, 12 years later, MAS has consolidated its position as the national carrier, as well as carved itself a niche as a dependable regional airline, with a network stretching from

London to Tokyo, and down to Sydney.

MAS now has a fleet of 35 aircraft, ranging from the four 12-seater Britten-Norman Islanders, flying to the remote islands of East Malaysia, up to two Boeing 747 Jumbos, three DC-10s and four A-300 Airbuses.

A decision is expected in the next couple of months on a new aircraft to replace the ageing fleet of 10 Boeing 737s. Lobbying is keen, and the favourite contenders are reported to be the 186-seat Boeing 757, and the 211-seat Airbus A-310, which cost \$40m and \$50m each respectively.

For 1982, a bad year for the world aviation industry, MAS suffered its first ever loss of Ringgit 39m (\$16.8m). But after a stringent cost-cutting programme, and aided by lower interest charges and fuel costs, the airline was able to report a profit of Ringgit 8.7m for the year ended March 1983.

According to Mr Abdul Aziz Rahman, the airline's managing director, the cost-cutting exercise saved the airline Ringgit \$40m.

Revenue rose by 19 per cent to Ringgit 1.18bn, while expenditure was kept down, and rose by only 13.5 per cent to Ringgit 1.17bn.

The number of passengers rose by 3.7 per cent to exceed 5m and the volume of cargo and mail carried increased.

Revenue per employee rose 19 per cent to Ringgit 116,000.

The current financial year looks promising, with fuel costs and interest charges remaining stable, and with a good pick-up in business.

Last May, the airline implemented a major reorganisation programme, as recommended by a U.S. consultants' report, to improve efficiency. A few months later, the bulk of MAS operations was transferred from various parts of Kuala Lumpur to an 11 hectare office complex at Subang International Airport.

The airport itself underwent a major Ringgit \$31.3m renovation and extension programme that should take care of growth until 1990.

The airline's 38-storey headquarters building, sited in Kuala Lumpur's hotel and commercial district, will be ready by the end of 1984. Several important administrative and sales sections will be there, but most of the office space will be rented out.

One of MAS's special roles is carrying pilgrims to Mecca. Started in co-operation with the Pilgrims Fund Board, it carried 3,457 Malaysian pilgrims in 1974. This year, it flew more than 25,000 to the Holy City.

The service is so popular because it is the cheapest way to get to Mecca from the Far East. Thousands of Muslims from Brunei, Philippines, Thai-

land, Fiji and Australia, are now using MAS for their pilgrimages.

MAS has also taken up a 40 per cent stake in a helicopter company, which will serve the increasing demands of the oil and gas industry, in particular the oil towns in Sarawak and the offshore oil locations.

Tougher conditions in the aviation industry have also forced MAS to forgo sunrises, and go into co-operative deals with Singapore Airlines, introducing a "shuttle" service between Kuala Lumpur and Singapore, and a new link between Kuantan on the east coast and Singapore. Other co-operation deals have also been made with Thai International and Cathay Pacific in the past year.

A very big challenge facing the airline is its role in linking about closer links between the two wings of the Malaysian Federation, as well as servicing the remote villages.

Without air links, travel in these areas means a day or two's journey by river to the nearest town for a great majority of villages in the East Malaysian states of Sabah and Sarawak.

The people of these two states complain they are not getting a fair deal from MAS. However, the airline feels it cannot start too many new and unprofitable services simply because of public pressure.

## Air traffic patterns in Asia

Air traffic throughout Asia and the Far East is based on the "hub and spoke" system, with most international scheduled passenger traffic concentrated between several major hub airports, such as Tokyo, Singapore, Bangkok, and Hong Kong, served by a large number of services from many sources.

On the above chart, prepared by the Inter-

national Civil Aviation Organisation, the major routes only are shown. The thickness of the black lines is proportional to the number of flights per week linking individual centres — the thicker the line the more flights involved. Similarly, the diameter of the circles for each destination is proportional to the total number of flights per week into and out of that place.

For simplification, the many routes of lower traffic densities are not shown but their non-appearance on the chart does not imply that they do not exist. There are many hundreds, if not even thousands, of such routes constituting individually major links in their own right and collectively a major part of the overall air traffic pattern of Asia and the Far East.

## Big market for aircraft development

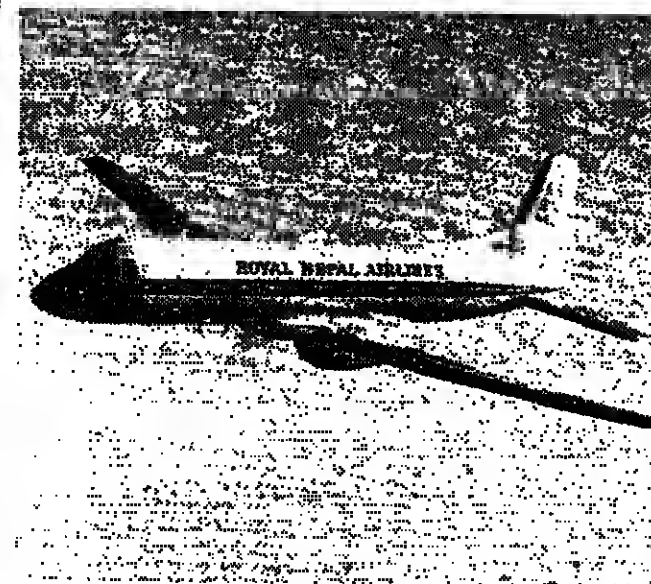
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possibilities. There seems to be no reason, given the high levels of technical and engineering skills available in Singapore, why some arrangements cannot be achieved for the initial manufacture of spare parts in Singapore for existing aircraft, leading to assembly of aircraft and eventually also full manufacture under licence, with the possible eventual development of indigenous designs.

Already, several Western countries have joint development and production arrangements with China, Japan and Indonesia, and there is every advantage to be gained from the provision of similar agreements in Singapore. The most immediate benefit to Singapore itself would be the widening of its industrial base, generating employment and new technical skills. But the benefits to the participating Western manufacturers would also be great, including direct access to the widening markets for transport aircraft of all kinds throughout Asia and the Far East, in the remaining years of this century.

### Changi exhibition

It is for this reason that the Asian Aerospace '84 exhibition is being held in Singapore from January 18 to 22, at Changi, at which well over 400 companies from manufacturers worldwide will be exhibiting—including nearly 40 companies from the UK, under the auspices of the Society of British Aerospace Companies. This year, military ventures are being shown for the first time.



HIGH OVER THE HIMALAYAS

The ubiquitous British Aerospace 748 twin turbo-prop airliner has proved itself ideal in serving many remote communities and destinations in difficult terrain, and the aircraft has been built under licence for several years in India by Hindustan Aeronautics at its Kanpur Division. One operator of the aircraft is Royal Nepal Airlines

One of the big uncertainties about the future is the extent of purchases from the Western aerospace manufacturers by China itself. The Civil Aviation Administration of China has stated that it will need a substantial number of new airliners over the next decade, of widely varying types, to meet its expanding needs across its very large domestic route network, with a more limited number to meet its slowly growing international operations.

So far, China's airliner purchases from the West have been limited to small numbers of Boeing 747 (Special Performance) and other Jumbo jets, Boeing 707s, Boeing 737s and McDonnell Douglas DC-9-80s, and a now ageing fleet of British Trident jets. Most other aircraft in its fleet are of Soviet origin.

The State Aircraft Factories have been devoted mainly to the manufacture of military aircraft, although at Hangzhou, near Xian, a four turbo-prop engine transport called the Y-8, derived from the Soviet Antonov An-12BF, has been built in limited numbers, while more recently the first Chinese-built jet airliner, the four-engine Y-10, very similar in design to the Boeing 707, has emerged from the Shanghai factory.

While no one doubts the long-term abilities of China's aerospace industry to build its own commercial airliners, for the immediate future the CAAC's needs seem likely to be met from Western sources. Considerable efforts are being made by almost all the major companies, including Airbus Industries in Europe and Boeing and

McDonnell Douglas in the U.S., to sell the Chinese new jets of various kinds.

At the same time, there are considerable pressures on the CAAC to buy smaller types of transport, such as the twin-turbo-prop regional airliners of the Franco-Italian ATR-42 type, and recently a sales team from Aerospaiale, the French partner in the ATR-42 venture, has visited China.

That country is anxious to expand its commercial airliner manufacturing capabilities, and the possibility of manufacture under licence of Western designs cannot be discounted. Western aerospace interest in China is therefore likely to re-

main high for a long time to come.

Overall, the Asian and Far Eastern regions are among the most promising development areas of the world for civil aviation, from the big, international airlines down to the smallest "local-service" operators.

The market is already vast, and the prospective development of the area throughout the remaining years of this century would appear to indicate that it will eventually become one of the biggest, if not the biggest, regions for both direct sales, and for the manufacture of parts and even complete aircraft under licence, with eventually also a much greater number of indigenous designs.

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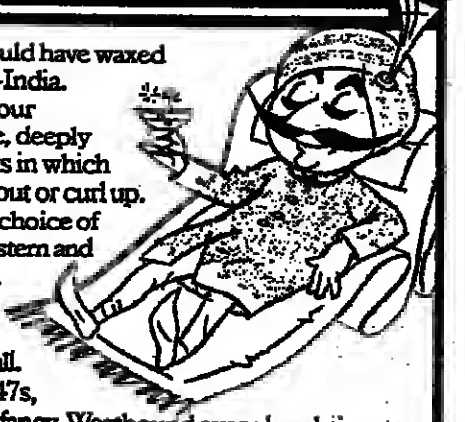
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مركز ابحاث



Cathay Pacific Airways has seen a doubling of its profits in the past year

## Strong growth in profits

## Hong Kong

ROBERT COTTRELL

CATHAY PACIFIC AIRWAYS began life in 1948 with one superannuated DC-3 and HK\$2 in share capital. Today, it operates a fleet of eight Boeing 747s, and nine Super Tristars, which in 1983 flew 3.3m passengers a total of 5.7m passenger miles, and carried 299m ton-miles of cargo.

Cathay is the most profitable subsidiary of the Hong Kong conglomerate, Swire Pacific, which also has property and trading interests. While Swire does not separate profits for Cathay as an individual company, it does report on an annual basis the profits of its airline services and air catering services combined.

In 1982, airline services and catering returned an operating profit of HK\$356.7m (US\$45.6m), while Swire's Aircraft Engineering Services Division, whose responsibilities include maintenance of the Cathay fleet, reported an operating profit of HK\$62.1m.

The past year saw Cathay's profits begin to grow sharply, thanks to an increased load factor — 67.2 per cent in 1982 — and lower fuel prices. Discussing Swire's performance for the first half of 1983, Mr Duncan Black, the group's retiring chairman, said that Cathay's total capacity had grown 2.4 per cent against first-half 1982, while gross revenues had improved by 17.7 per cent. The

result was a doubling of Cathay's profits, contributing to Swire Pacific's own interim profits increase from HK\$201m in first-half 1982 to HK\$435.1m in first-half 1983.

From its Hong Kong base, Cathay flies to destinations in Asia, Europe, Australia and Canada. In 1980, it began a scheduled service to London on a three-times-weekly, and later four-times-weekly, basis. In 1981, the London service became daily. A service through India to the Middle East began in 1982.

## Joint service

A new joint service with Air New Zealand and Air Niugini operating Hong Kong-Port Moresby-Auckland began in November 1982. May 1983 saw a twice-weekly non-stop service to Vancouver, whose frequency is due to increase to three times weekly in May 1984.

Another new passenger service planned by Cathay is to Frankfurt, with a three-times weekly service due to start in April. The airline also hopes to start flights to Dhahran in Saudi Arabia, though details of that route have not yet been finalised. To assist the expansion of its services, Cathay is taking delivery of another new Boeing 747 at the end of April.

Cathay's recent expansion has also been matched by a rising number of staff worldwide, from some 4,000 two years ago to a current 6,000. The airline says it expects staff numbers to continue to rise, but more slowly as productivity improves. Cathay's other major ports include Melbourne, Sydney,

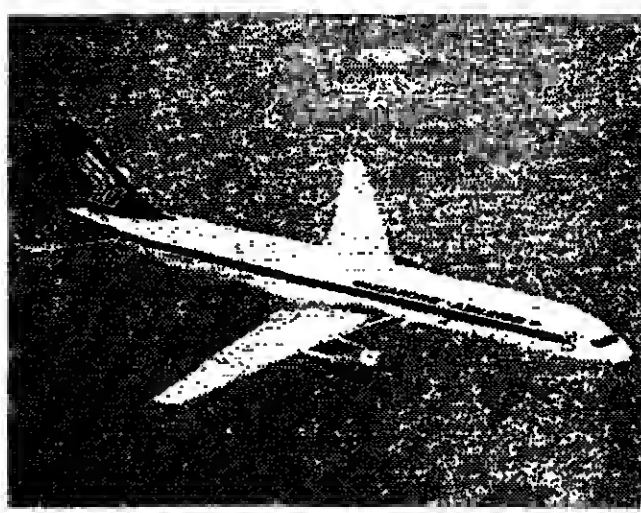
Manila, Bangkok, Singapore, Tokyo, Seoul and Shanghai. Shanghai was restored to the timetable in 1981, 25 years after Cathay last flew there with its inaugural DC-3.

Originally, Cathay was a purely charter operation, hopping cargoes between Australia and Asia. Its first pilots were veterans of the China National Aviation Corporation, which had supplied the wartime Chinese Nationalist troops. Cathay began developing scheduled passenger services out of Hong Kong in 1947, with most business being done to Macao and Saigon. In 1948, control of the airline was acquired by Swire Pacific.

A regulatory carve-up in 1948 gave to Cathay the routes south out of Hong Kong, and to its rival, Hong Kong Airways, routes northbound. The victory of China's Communists in 1949 curtailed Hong Kong Airways' growth, and consolidated Cathay's position such that 10 years later it was able to acquire its competitor.

The acquisition of Hong Kong Airways meant that BOAC, an investor in Hong Kong Airways, became a minority partner in Cathay Pacific. BOAC sold its Cathay shares in 1980, and the airline is now owned approximately 70 per cent by Swire Pacific, and 30 per cent by the Hong Kong and Shanghai Banking Corporation.

The financial resources of the Swire Pacific group have helped Cathay to maintain a consistently modern fleet. In 1959, DC-3s and DC-4s were phased out in favour of turbo-prop Lockheed Electras. In 1961, a



Boeing 757, of which SIA has four on order

first jet the Convair 440-22M, was bought, and by 1968 Cathay's fleet comprised six Convairs. In the four years from 1971-75 Convairs gave way to Boeing 707s.

From 1975 onwards, the airline built up its stable of Lockheed Super-Tristars, and in 1979 Cathay bought its first Boeing 747. In April 1982, Cathay bought the "Hongkong Trader," a 747 cargo freighter which succeeded a narrow-bodied 707 as Cathay's carrier of scheduled freight between Hong Kong and Frankfurt, and on some regional services.

Coping with burgeoning traffic in the air has necessitated increasingly sophisticated support on the ground. It took Cathay 15 years to fly their first million passengers. By 1970, the airline was flying half-a-million people per year, and in 1973 one million. In 1971, Cathay's

computerised reservation system went on line. The original system, CPARS (Cathay Pacific Airways Reservation System) has now been replaced by CUPID (Cathay Universal Passenger Information Distribution). Cathay is also currently investing in a computerised system for cargo, covering reservations, space control, warehousing and documentation.

Since 1977, Cathay's departure procedures have been regulated by LOPAC (Load Optimisation and Passenger Acceptance Control) which was bought from Britain's Cable and Wireless. To cope with increasing computerisation of its business, Cathay installed in November, 1982, the most powerful computer in South-East Asia which, together with supporting equipment and 700 terminals worldwide, cost the airline HK\$ 700m.

## Singapore

CHRIS SHERWELL

SINGAPORE International Airlines tries hard to embody an image which its owner—the Singapore Government—seeks to cultivate for the country as a whole: of modernity, highly profitable efficiency and rock-solid reliability. So successful has the airline become, it is probably the city State's most important ambassador abroad.

SIA contributed S\$904m (US\$424m) to Singapore's gross domestic product in 1982, and S\$1,050m in foreign exchange earnings. It operates to 36 cities in 27 countries, will soon have one of the most up-to-date fleets around and regularly tops opinion polls for the quality of its service.

Visitors wonder how such a tiny country supports an airline on the fringes of the "big league" of world airlines. The answer is: with difficulty. In the past year, the airline has had to confront the obstacle posed by protectionism in Europe and North America and the attacks of competitors who say the airline is unfairly subsidised and pays low wages.

Mr Lim Chin Beng, SIA's deputy chairman, warned last month that the airline's growth in the future would not be as fast as it had been in the past. In the 12 months to March 1983, after-tax profits for the parent company were unchanged on the year at S\$104.8m (US\$49.2m), although this figure masked profits on airline operations alone which showed a healthy 112.9 per cent increase to S\$47.7m.

Indeed, the airline has made a profit every year since it split with its Malaysian counterpart in 1972 and the two struck out alone. SIA had literally a flying start, because it took over the

entire Boeing fleet of the previous joint operation—five 707s and five 737s.

By last March, SIA's fleet totalled 27 aircraft with an average age of just 39.7 months—most of them Boeing 747s and Airbus A-300s. In May the airline announced its most astonishing deal so far: the purchase of six "stretched upper deck" 747s, four Boeing 757s and six Airbus A-310s—total value, US\$1.4bn.

Taking almost a cruel advantage of the poor state of the aircraft market, SIA persuaded Boeing to take back as part of the deal aircraft which it hadn't even manufactured—three DC-10s and five Airbus A-300s—as well as two 747s. Airbus had to take back three A-300s and cancel delivery of another two to clinch the A-310 orders.

On top of this, SIA secured a loan from the U.S. Export-Import Bank of US\$138m at a concessional rate of 10 per cent rather than 12 per cent for the purchase of the 757s, as well as a regular 12 per cent loan of US\$134.9m for the 747s.

With the announcement of the purchase came another battle, pitting Pratt & Whitney, General Electric and Rolls-Royce against each other to supply the engines. In August SIA announced its choice of Pratt & Whitney's PW-2037 for the 757s and the same company's JT9D-7R4E1 for the 747s.

The deal was worth US\$875m, and SIA acknowledged at the time that the final choice was influenced by attractive financing. When the aircraft are delivered in 1985, SIA's whole fleet will be powered exclusively by Pratt & Whitney engines, another attraction.

By 1988, says SIA, it will have a total of 14 "stretched upper deck" 747s, another nine conventional 747s, plus the four 757s and six A-310s. The latter two aircraft, being in the medium-range category, will serve regional routes—the A-310 on routes demanding

heavier loads and the 757 on shuttle operations. Both are highly fuel-efficient.

On intercontinental long-haul routes, SIA sees its best prospects for growth in trans-Pacific flights, but the airline has become caught up in a row with both the U.S. Civil Aeronautics Board and competing U.S. airlines over its bid to increase its Singapore-Tokyo-Los Angeles flights from three a week to five.

Originally, logistical problems in Tokyo prevented this plan going ahead. These have been resolved, says SIA, but the U.S. is now giving other reasons why flights cannot be increased. Pressure from other U.S. airlines is thought to be the real cause.

SIA is also having trouble trying to increase the number of flights to the U.S. West Coast via Hong Kong from five a week to seven. SIA says it is ready to withdraw other flights it operates through Hong Kong, but Cathay Pacific, the Hong Kong airline, is believed to be demanding more.

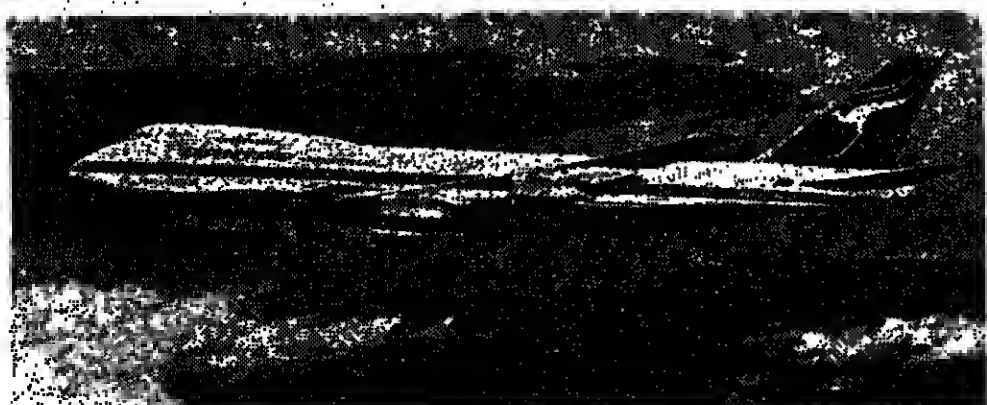
SIA has long voiced its criticism over such problems, and has specifically singled out Hong Kong and the U.S. which, it says, "ironically profess to share the same philosophy as Singapore."

The airline has also tackled head-on the allegations that it is unfairly subsidised or pays low wages. If wages are important, says SIA, then logically its competitors ought to be "equally frightened by the airlines of say, Pakistan or Bangladesh," as Lim Chin Beng told an audience in Amsterdam in June.

As for subsidies, the late Hon Sui Sen, Finance Minister, said in September that government subsidies for commercial enterprises were "taboo" in Singapore. "The return that we (the government) get from our investment in SIA, both in dividends and capital appreciation, is quite satisfactory."



Cathay Pacific is a big user of Rolls-Royce RB-211 jet engines, as in this Boeing 747 long-range Jumbo jet



Qantas of Australia is also a major customer for Boeing's 747 Jumbo jets with Rolls-Royce engines, with which it flies across the Pacific and to Western Europe, some of the longest air routes in the world. The 747 has proved itself highly suitable for Asian, Far East and Australasian aviation because of the great distances involved in traversing those regions of the world.

## National carrier gets boost

## Australia

MICHAEL THOMPSON-NOEL

Because of the great distances involved—Queensland alone is twice the size of Texas—transport looms large on Australia's political and social horizons.

Hence the importance for example of the Canberra Government's announcement last August that Federal budget spending on transport this financial year would rise by 21 per cent to A\$1.4bn (\$1.2bn). Allocations range from A\$12m for road funding, to A\$45m for what the bureaucrats optimistically call "forward planning" for a Darwin-to-Alice Springs railway.

Hence, too, Australians' considerable pride in their own State-owned international airline, Qantas, now in its 32nd year of operation, whose Flying Kangaroo logo is as distinctive as the Grog (drinks) parties that spontaneously occur whenever a handful of Australians are gathered together in the aisles of a Jumbo.

Qantas has assets of A\$914m, flies to 37 cities in 22 countries (it has no domestic routes), those being the preserve of Ansett, TAA and others) and, at last March 31, had 11,812 staff.

That was a marked reduction on the peak of 13,590 in 1981, for these days, in the words of its chairman, Mr J. B. Leslie (a former chairman of Mobil Oil Australia), Qantas is a "leaner, tougher, smarter airline" than before the recession.

This is partly borne out—but only partly—by a study

of the airline over a ten-year period, which shows that in 1982-83 it carried many more passengers (2.2m) than in 1973-74—all at virtually the same staff levels.

In addition, Mr Leslie says that "one of the most significant achievements has been a dramatic reduction in the break-even seat factor from 70 per cent four years ago to 56 per cent today."

However, that has not stopped Qantas losing money. In 1982-83 the loss on airline operations was A\$47.6m (\$42m previously) while its total operating loss (including extraordinary items) was A\$54.4m, against an operating profit in 1981-82 of A\$91.4m, which was due entirely to the sale of the Wentworth Hotel in Sydney.

## Employee costs

In 1982-83, revenue rose by 15.9 per cent, to A\$1.89bn, but expenditure was 17.7 per cent higher, at A\$1.24bn. Employee costs rose by 7.5 per cent, to \$364m, while available tonne-kilometres per employee rose by 12.6 per cent to 259,835.

By and large, Qantas and its routes are pretty well protected, the reason being, Mr Leslie says, that Australia is the end of the line, a global terminus with nothing to its south but penguins and plankton.

Even so, Qantas has shown a loss on airline operations in six of the past ten years (the cumulative loss being \$79.5m, which is not great by some of its rivals' standards). On the other hand, it has shown an operating loss (after extraordinary items) in only four of the past ten years (for a cumulative operating profit of A\$12.3m).

Early last month, Mr Leslie declared that Qantas had

turned the corner "in the 1983-84 budget we provided for a break-even result. At this point we are ahead of budget, and optimistic that we will show a profit for the year ending March, 1984. This is encouraging in view of the continuing depressed state and large losses being recorded by the international aviation industry."

Qantas was cheered last year when Canberra boosted its equity capital by A\$60m, aimed at reducing its very high debt ratio, which has disadvantaged it vis à vis its competitors.

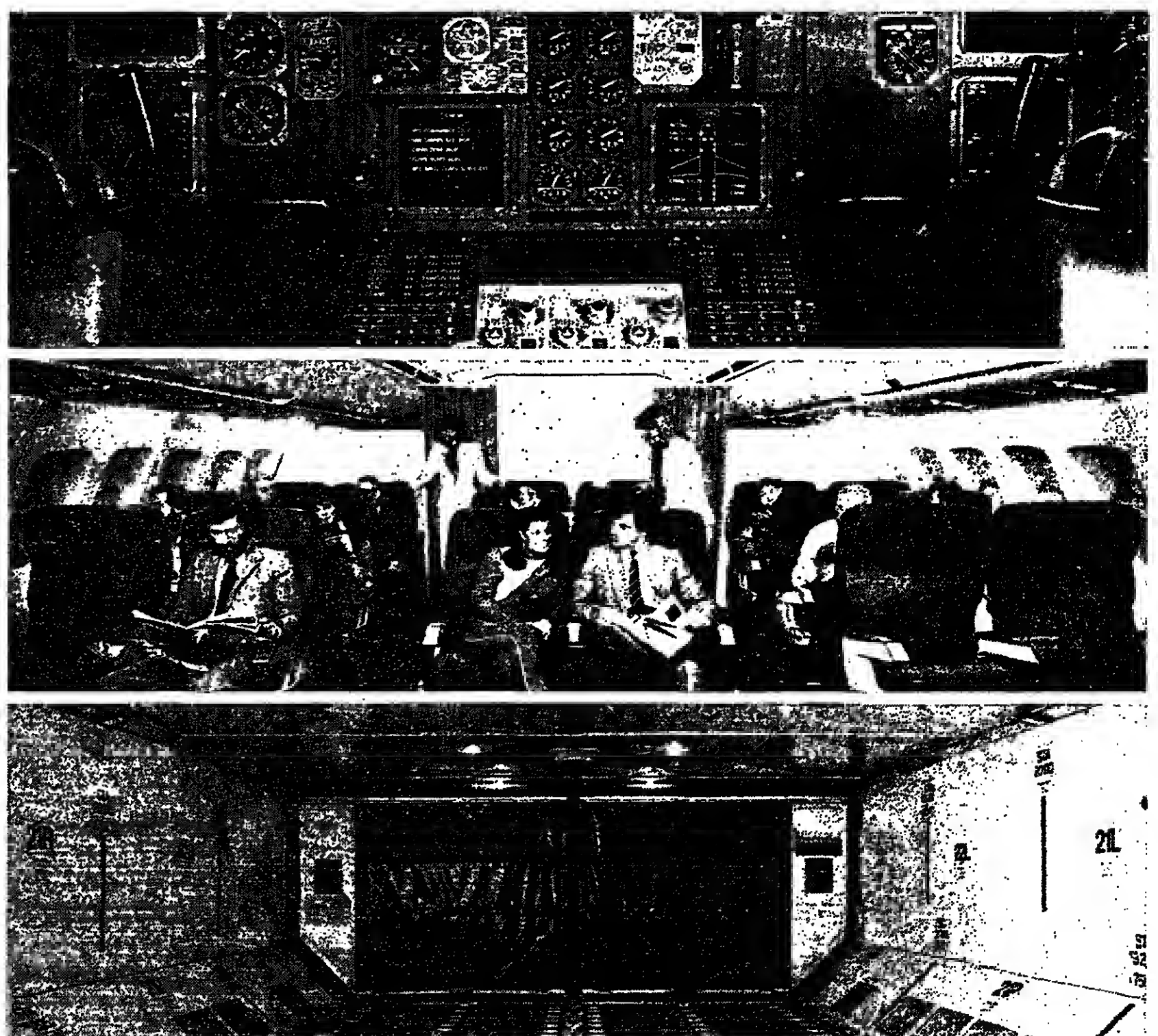
In 1982-83, interest and lease charges on aircraft reached A\$65.9m. In Mr Leslie's view, "our debt remains high and it is important to remember that there is clearly an ongoing requirement for the company to have sufficient funds this decade to ensure that we maintain our fleet in a modern, efficient and competitive form."

That said, Canberra recently approved Qantas' largest-ever aircraft order, an A\$860m fleet modernisation programme involving the purchase of three stretched upper-deck Boeing 747s, and six of the Extended Range Boeing 767 twin-jets. The latter will help service airports such as Adelaide (which joined the Qantas network in November, 1982) Cairns, Darwin and Townsville.

Qantas has arranged to sell its six oldest 747s progressively as the new aircraft are delivered.

In Mr Leslie's view: "We are determined to make our services available to the maximum number of Australians at the lowest possible cost. Introduction of a smaller aircraft to the fleet together with the latest stretched upper-deck 747 will give us maximum flexibility."

## Inside Airbus.



The inside information on the A300/A310:

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Airbus Industrie



## ASIAN AVIATION 6

## JAL moves up the international league table

## Japan

CHARLES SMITH

THE NATIONAL country flag carrier of the Japan Air Lines, has for many years been the dominant force in Far East aviation. In 1983 JAL may also have become the world's biggest international carrier, overtaking Pan American Airways.

JAL rose to second position in the international league table in 1982 (in terms of scheduled tonne-kilometres performed), passing British Airways and ending the year only a whisker behind Pan Am. During the past year JAL's international passenger traffic has shrunk slightly but its freight business has grown strongly, thanks to the sharp recovery of Japan's exports that set in last spring.

Pan Am is expected to record a slight increase in passenger business for the year, but is certain to have fallen back drastically as a freight carrier following its decision to sell the bulk of its freighter fleet. JAL (which bought one of the Pan Am freighters for its own fleet) may thus have emerged almost by default, as the world's largest international freight carrier during 1983.

## Satisfaction

JAL's management evidently derives a quiet satisfaction from the fact that the airline has risen from nowhere to a top spot in the world aviation market during its 32 years of existence. The company is being careful, however, to stress that it never aimed at being Number One, and that it regards quality as far more important than quantity where international air services are concerned.

The airline's notion of quality not surprisingly includes making a reasonable profit, which is why much of the company's attention has been focused this year on mulling the balance sheet back to health after the disastrous results of 1982. JAL lost ¥27bn during its 1982-83 business year as a result of sharply rising operating costs (including a higher fuel bill that partly reflected the weakness of the yen) and increased interest payments on purchases of new aircraft.

In 1983-84 the company's aim is to break even or make a small ordinary profit while recording a comfortable surplus

on operations alone (i.e. before the deduction of interest payments).

The company seemed to be making good progress towards recovery during the first half of 1983, with an operating profit of ¥18bn (\$76m) and an ordinary profit of ¥7.7bn.

JAL's executives point out, however, that the second half of the year is almost always more difficult than the first. They are accordingly not relaxing their efforts to cut costs as far as possible and are sounding distinctly cautious about the resumption of dividend payments (which were suspended in March, 1983).

JAL's cost-cutting programme, launched in November, 1982, includes an agreement with the company union to freeze overall personnel expenses for the time being and to reduce the total number of employees from 22,000 to about 20,000. Freezing personnel costs meant that JAL hired no new staff in the spring of 1983 (except for a few cabin attendants), but has not meant that individuals have been denied pay increases due to merit or seniority.

## Rationalisation

If anything, JAL claims, its rationalisation programme has been designed to hit shareholders harder than employees. The shareholders who are feeling the effects of JAL's austerity programme include the Japanese Government, which owns 37.7 per cent of JAL's equity.

If JAL's business performance improves during the 1983 fiscal year, as much as it is expected, the focus of attention at JAL headquarters may shift away from rationalisation

measures to international aviation relations—chiefly those with the U.S.

Japan Air Lines carries about 1.7m of the 4m passengers who cross the Pacific every year between the U.S. and Japan compared with the 1.8m carried by U.S. airlines. Despite this relatively even balance JAL spokesmen claim that the present U.S.-Japan aviation agreement is unfair to Japan. The agreement allows U.S. airlines to serve 16 destinations in North America compared with the nine available to JAL (which for the time being is the sole Japanese international carrier). A second instance of alleged unfairness is the stipu-

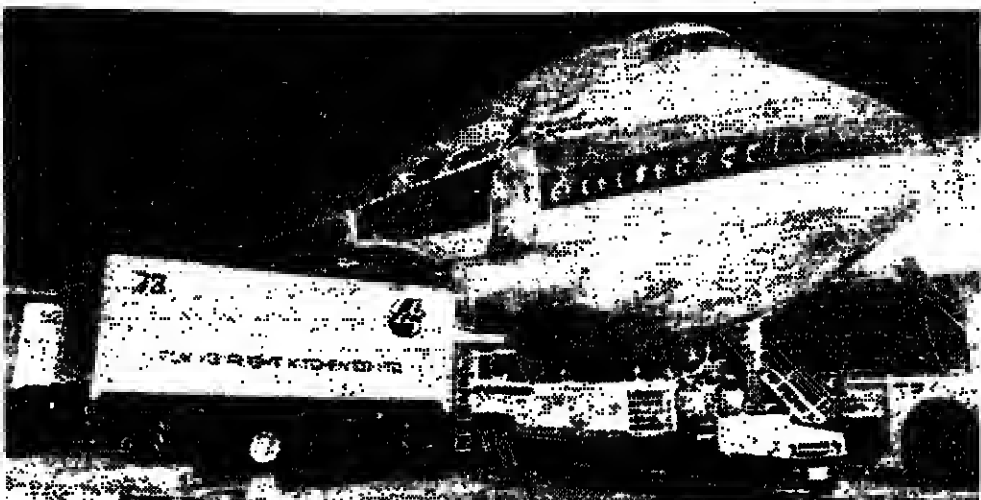
lation that JAL can fly beyond the U.S. to only two destinations, whereas U.S. airlines can fly anywhere they like out of Japan.

Japan has for years been asking for basic changes in the agreement with the U.S., but has tended to find itself being forced instead to discuss short-term issues, such as periodic demands from the U.S. for permission for new U.S. airlines to fly the Pacific route. Talks on "general" issues related to the aviation agreement are to be resumed this spring.

A final topic of interest among JAL executives concerns the efforts of All Nippon Airways, Japan's top domestic air

carrier, to turn itself into a competitor to JAL on international routes. ANA, which ranked sixth in 1981 among the world airlines in terms of the number of passengers carried, has been pressing the Japanese government for years to allow it to start scheduled international services, in addition to the charter flights it is already permitted to fly.

An important step towards internationalisation was taken last year when ANA became a participant with four shipping companies in the establishment of Nippon Air Cargo, a company which will start air freight services to New York and San Francisco in the spring of 1983.



A Boeing 747 Jumbo Jet of Air New Zealand seen at Tokyo's Narita Airport

## Drive to win new business

## New Zealand

DAI HAYWARD

AIR NEW ZEALAND's successful recovery programme, which saw it turn a NZ\$ 90m (U.S.\$ 59m) loss into a half-yearly profit of NZ\$ 10m (U.S.\$ 6.5m) in just 18 months, is continuing. Airline officials are privately forecasting a profit of between NZ\$36m and NZ\$40m this financial year. Air New Zealand is the only airline operating in the region to show a growth in traffic this year.

The airline is up 12 per cent compared with the IATA average for international airlines of only 2 per cent. Major airlines operating into New Zealand including British Airways, Qantas, UTA and Japan Airlines, all show a drop in traffic.

As part of its new philosophy and new management approach, the airline is vigorously seeking new business. It wants to boost traffic from continental Europe through Singapore and has just completed an agreement with KLM of Holland, and is negotiating with Lufthansa, of West Germany, to offer a special fare structure for Singapore-bound passengers travelling on to New Zealand.

Air New Zealand believes there is increasing business from German tourists going to Asia and the South Pacific, who at present go mainly to Western Samoa or Fiji. The airline has the best network of any in the South Pacific and is well placed to increase its present 0.02 per cent share of the 18.6m West

German who travel abroad.

Japan is another target where Air New Zealand is confident it will improve its passenger trade. In November the airline doubled capacity on its weekly Auckland-Tokyo service by increasing the flights from one to two a week. This has already produced a big increase in freight as well as tourist traffic. The north-bound flight leaves Auckland just before midnight Sunday night. It carries fresh vegetables and berry fruit which are on sale in the Tokyo markets on Monday morning.

The number of Japanese tourists on Air New Zealand routes through Asia and the Pacific is also growing steadily. Of the 4.1m Japanese tourists who go overseas annually, New Zealand received 0.7 per cent—Air New Zealand wants to boost this.

## Honeymooners

It is vigorously promoting New Zealand in Japan as one of the South Pacific destinations. Some of this growing market is from Japanese honeymooners who marry en masse and have an economical honeymoon in New Zealand.

Part of the new management structure, introduced by the airline's new chief executive, Mr Norman Geary—who came back from an executive job at BP to run his country's airline—was to split all the various operations of the air line into different divisions giving more individual responsibility to managers. This is paying dividends since the men on the spot, or in charge of various operations, have more scope to make their own decisions and develop new business.

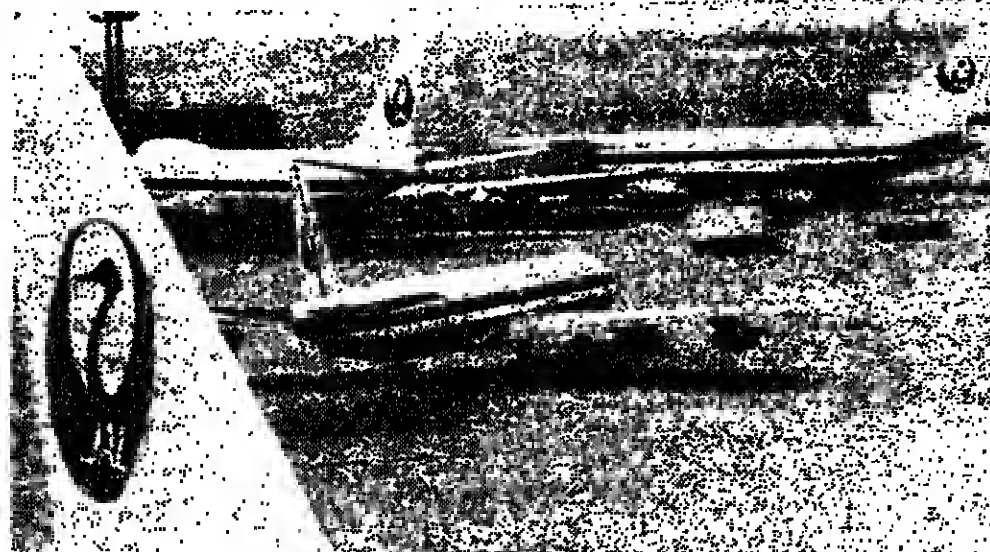
The restructuring also saw staff cut by more than one fifth, with 1,800 fewer people on the payroll. Despite this, services have not been cut back and in some cases have been increased. The airline is not only chasing more passenger and freight traffic, it is making an extensive effort to win engineering and flight training contracts, especially from Asian and Pacific airlines, and trying to reap the benefit of its high international reputation for engineering expertise.

Air New Zealand will service aircraft either in its Auckland workshops or send an engineering team, complete with equipment and spares, to other airports in Asia for on the spot work. It already has engineering teams stationed in Indonesia and looks after aircraft which itself recently sold to Linea Aerea Nacional, of Chile.

On domestic routes the new spirit of service and marketing turned a loss into a profit in the past year. Passenger traffic has increased through the introduction of several special low fare offers. These were designed to fill aircraft—such as the late night flights which previously had a low load factor.

Free travel for a wife accompanying her husband to a provincial centre, reduced rates for early bookings and payment, low off-peak fares and other special concessions have encouraged New Zealanders, who have always been air-minded, to travel more frequently.

As a result the airline had to buy back one of the Fokker Friendships it had placed with an Australian broker for resale.



Operations of Japan Air Lines at Narita, the new airport for Tokyo

## Bouraq flies the pioneer trail

## Indonesia

KIERAN COOKE

IT'S NOT every airline that can boast among its passengers an Orang-Utan, a dolphin, exotic birds, to say nothing of hundreds of one-day-old chicks. But such items might often appear among the cargo of Bouraq, a privately-owned Indonesian airline specialising in flights to the more remote parts of the Indonesian archipelago.

Bouraq, which started only 13 years ago, sees itself as a pioneer airline fulfilling an entirely different role from the state-owned, all-Indonesian Garuda. Many of its passengers are migrants to the outer islands from Indonesia's most-populated island, Java.

They go to settle in Kalimantan

(the old Borneo), Sulawesi and the Moluccas to clear the jungle and start a new life. Others follow to set up shops and trading outposts. Many of these outlying areas have only the most spartan of airport facilities, and often the airline serves as a precious connection to the outside world, bringing in mail, meat, and even vegetables.

Bouraq's vice-president, Mr Moeljatno Djomartono, says that when some routes were started such as to Tarakan in east Kalimantan, there was only a rice field as a landing strip. At Balikpapan, now the site of one of Indonesia's giant oil refineries, there was only a pot-holed and overgrown runway last used during World War II.

Even the landing strips that did exist were short and lacked fuel facilities. For this reason Bouraq has concentrated on building up a fleet of mainly British Aerospace 748 aircraft. At present they have 19 of

these, some bought second-hand from Chile and Brazil though recently Bouraq has been buying straight from the British Aerospace factory in Manchester.

Bouraq has also bought a number of Viscount 843s in order to cope with a 15 per cent annual increase in passenger traffic. This is a considerable achievement for an airline that only started with three aircraft and a staff of 101. Now there are more than a thousand staff.

Turnover in 1982 was slightly more than U.S.\$15m, up \$1m on the previous year's figure. The airline has been able to offer cheaper fares than Garuda to many destinations on a daily basis due to lower operating costs, though it does offer similar inflight meals and drinks on all flights.

As well as its passenger traffic, Bouraq also runs a charter air service, Bali Air, which specialises in servicing

the oil, natural gas, timber and mining industries.

With a fleet of 16 Cessnas, Britten Norman Islanders and Britten Norman Trilanders, this service is able to penetrate into the deepest jungle areas and remote mining fields.

The airline says it can literally land anywhere, carrying not only workers, but equipment and all the things native and expatriate workers need for comfort in an alien environment.

Recently the airline has received requests from companies operating in these remote areas for a form of flying doctor service, capable of flying the sick out to Jakarta or Singapore. But this is still a very new idea.

Bouraq sees a bright future ahead—it says passenger and cargo traffic can only grow as more and more people seek to leave Java and move to new settlements in the outer islands.

## PAL shrugs off growing pains

## Philippines

EMILIA TAGAZA

WHEN Mr Roman Cruz Jr, president of Philippine Airlines (PAL), went on a jet-buying spree five years ago, officials in the airline and tourism industries were awed by the move. It was one that PAL could ill afford, considering the rising rates of interest on loans and the eroding value of the Philippines peso against the U.S. dollar.

Indeed, in the years that followed the spree on new jets, PAL suffered dizzying losses, which peaked in 1981 with a net loss recorded at 595m pesos (\$66m). In all those years, interest on loans incurred for the jet purchases contributed mostly to the airline's losses.

But Mr Cruz justified his ambitious move as growing

pains. "We have to develop, and we can do it either in one big gulp or in trickles," Mr Cruz has never regretted his decision.

Fortunately for Mr Cruz, PAL—for the first time in four years—made an operating profit in 1982 from its transport operations, although costly interest charges continued to put the airline in the red.

Operating profit in 1982 from transport operations registered at 107m pesos (\$11m), compared with the previous year's operating loss of 145m pesos (\$15m).

However, Mr Cruz said that interest charges of 515m pesos (\$54m) offset the operating profit, resulting in a net loss of 234m pesos (\$24m). This is an improvement over 1981's net loss of 595m pesos (\$66m).

Mr Cruz attributes the slight turnaround to the opening of the Manila-Saudi Arabia route, a very profitable sector because of the

regular flow of Filipino contract workers to the Middle East.

However, there is growing concern that the reduction in development spending by Arab countries may lead to a slowdown in the hiring of the Filipino workers and could therefore adversely affect PAL's attempts to achieve profitability.

Nevertheless, Mr Cruz expects 1983 to be a healthy year for the airline. Most efforts have been concentrated on cost cutting to further reduce losses.

## Emphasis on cargo

PAL expects to reduce losses by concentrating on the high yield type of business rather than on cheap tours, giving more emphasis to cargo business and increasing domestic flights. Mr Cruz also hopes that the softening of fuel prices and the slight fall in interest rates will also help dissipate losses.

Meanwhile, PAL seems to have abandoned plans to sell some of its new aircraft. Mr Cruz said: "We are not selling them now—we just want to lease them because we will need them for our own requirements by 1985." The two Airbus A300s PAL has yet to receive from France will be used for some of the domestic flights and some of its future short-haul international routes.

Mr Cruz admits that with all the capital expenditure incurred in acquiring new jets and equipment, PAL inevitably had to take the consequences when the worldwide industry slumped. "But they're part of the penalty for growth," he said.

And as if to cheer himself up, Mr Cruz said that when one considers that airlines in the International Air Transport Association (IATA) collectively lost some \$1.8bn last year, PAL's operating profit can be seen as a dramatic recovery indeed.

## National flag carrier sees profit advance

## Thailand

BOONSONG KOSITCHOTETHANA

THAI Airways International, Thailand's national flag carrier, has survived the 1981-82 recession remarkably well, and this year expects to show a vast improvement on last year's Baht 28.2m pre-tax profit (\$1.1m). But the airline is likely to follow a conservative strategy of modest expansion over the next two or three years.

"We are not in a hurry to expand our route coverage or fleet," says Thai's executive vice-president Nikorn Maneerit. At the moment the airline flies to 35 cities in 8 countries, but is likely to concentrate more on the lucrative Asian regional routes.

Little expansion is expected on continental routes principally because of high operating costs, low profit margins and fierce competition. In 1984 the airline will operate 12 weekly flights to Europe, four to the U.S. and four to Australia. This is reckoned to be a reasonable foundation.

## Traffic rights

Another problem preventing expansion is the difficulty of securing traffic rights. Thai has been locked in a long and thorny negotiation with U.S. civil aviation officials over its request to increase its existing four flights to the U.S. to seven. The issue remains unresolved.

The U.S. says the delay is caused by difficulties over U.S.-Japan traffic rights—and Thai's intermediate points are in Japan. But it is also thought that growing traffic on Thai's U.S. flights is threatening some American

carriers. Unlike other Asian carriers, Thai uses Seattle as its trans-Pacific gateway to the U.S. rather than San Francisco or Los Angeles. Its Tokyo-Seattle-Dallas route pattern is followed by two other airlines, United of the U.S. and Japan Air Lines. Planned new destinations include Houston, Chicago and New York.

Like its route expansion, Thai's fleet growth is likely to be modest. In September, 1983, the airline will take delivery of two Airbus A-300-600s to augment its existing fleet of five Boeing 747-200s, 10 A-300-B4s, two DC-10s and three DC-8-63s. But the acquisition has not been without controversy.

Airbus Industrie nearly lost the deal in early 1983 when Boeing proposed the sale of a competing aircraft, the 767-200. This followed Airbus Industrie's announcement of a possible hold-up in

the delivery of its aircraft because of a delay in the development programme for the General Electric engines which the aircraft would use.

European diplomats were obliged to lobby hard with local officials to keep Thai's original order alive after the airline cancelled the contract. Thai then discovered that the 767's cargo system was incompatible with its own.

When the switch back to Airbus came, it was a relief for the European consortium but it came at a price—it slashed the original \$98m price tag for the two aircraft by a substantial amount.

Apart from this purchase, Thai will soon lease two A-300 Airbus from the Scandinavian Airlines System, and is scheduled to take delivery of a Boeing 747-200 in June 1984. The airline has options on three more 747s and two more A300s.

# FT

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Singapore Airlines

Mr James B Leslie  
Qantas Airways Ltd

Mr Raghu Raj  
Air India

Mr Duncan R Y Bluck  
Cathay Pacific Airways Ltd

Mr Knut Hammaruskjold  
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### Aviation in Asia and the Pacific Basin

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## ASIAN AVIATION 7

Pakistan International Airlines' credibility has improved over the past year and money is being offered by European and U.S. groups for further aircraft purchases

## Taking a new flight path

## Pakistan

MOHAMMED AFTAB

**ARROGANCE**, inefficiency, indiscipline and poor financial results had reached such a level two years ago that the Pakistan Government had to crack the whip of a martial law decree to save Pakistan International Airlines (PIA) from a nose-dive.

That was the safer path the Government, its major shareholder, had chosen, after trying with the idea of disbanding it altogether.

A DC-10 had been burnt in a hangar of the airline's home base at Karachi, while a Boeing-720 was hijacked to Soviet-occupied Afghanistan and later to Syria—an instance of either state negligence or complicity that reflected the contours of the problem.

All unions were banned and nearly 4,000 employees fired. It still has the dubious distinction, however, of having the world's largest number of employees per aircraft, with 20,017 on its payroll.

## Efficiency

The Government tersely ordered a new flight path: punctuality, courtesy, economy, efficient ground handling and security. So far it has not succeeded altogether on those lines, but some progress is visible, including in the vital financial sector.

PIA revenue for 1982-83, for which results have just been made public, was Rs 7,700m (\$570m)—up 17.4 per cent from Rs 6,599m in 1981-82. Expenditure was Rs 7,261m, up 14.4 per cent from Rs 6,335m in 1981-82. Profitability has been achieved without compromising the high standards of the airline in any area of operation," says PIA managing director Wajid Azim, a retired Air Vice-Marshal of the Pakistan Air Force.

PIA earns 82 per cent of its

revenue from international routes, the most lucrative of which are Pakistan-Saudi Arabia and Pakistan-Gulf because of the heavy manpower traffic. On several other routes it has a captive or ethnic traffic, as the Government severely restricts travel of its nationals and officials by airlines other than PIA, even if that may entail impossible connections and long waiting periods in transit countries. The airline loses Rs 100m a year on the domestic route, mainly on the Fokkers flying to remote, backward regions in Pakistan.

The national flag carrier has attempted several cures to overcome the problems besetting it. Foreign and domestic route restructuring, expansion of engineering services, improvements in passenger handling facilities, better communications and inventory reduction in stores are some of them. It modestly beginning into automation by investing Rs 108m to overcome the corruption-ridden reservations system. The micro-computer will provide a faster feedback and speed up decision making.

Major-General M. Rahim Khan, the company chairman, says that the outlook for the current fiscal 1983-84 and succeeding years is brighter than 1982-83 despite the increasing competition from other carriers. He currently has on-going squabbles with British Airways and Gulf Airways on passenger-carrying and quota-sharing.

The company earned an after-tax profit of Rs 411m in 1982-83, nearly double the 1981-82 figure. The management is looking to a Rs 600m to Rs850m profit in 1983-84. PIA's equity increased from Rs 2,702m in 1981-82 to Rs 3,151m in 1982-83, mainly through capitalisation of the 15 per cent dividend which was made public. PIA's equity increased from Rs 2,702m in 1981-82 to Rs 3,151m in 1982-83, mainly through capitalisation of the 15 per cent dividend which was made public. PIA's equity increased from Rs 2,702m in 1981-82 to Rs 3,151m in 1982-83, mainly through capitalisation of the 15 per cent dividend which was made public.

It carried 3.4m passengers on its international and domestic

routes in 1982-83, with a 67.2 per cent load factor, bettering the previous year's 62.7 per cent. The company had flown cargo totalling 245m revenue tonnes kilometres (RTK) in 1982-83, which declined to 236m in 1981-82 and 171m in the first nine months of 1982-83.

The airline is flying to 38 international and 23 domestic destinations. It has a fleet of four Boeing 747s, four DC10s, five Air-buses 300, seven Boeing 707s, three Boeing 720Bs and nine Fokker F-72s.

The planners project that the present passenger capacity of 5,941m passenger kilometres (MPKS) will have to be raised to 8,437 by 1987-88. The freight capacity of 249m revenue tonnes kilometres (RTK) ought to be raised to 404m by the same year.

## Bureaucracy

The planners are suggesting that a second airline in the private sector can be established to cater to the 1,472 MPKS—which is the gap expected to be left even after the PIA expansion and actual needs by June 30 1988. But there is still a big question mark over the proposal. Will Pakistan's state-sector-loving bureaucracy ever permit a private airline to fly in the nation's skies or abroad? They have aborted all such moves in the last three decades.

PIA plans to purchase one wide-bodied jet a year between 1984-85 and 1987-88. The company is also evaluating the possibility of buying five to seven narrow-body twin jets. That will mean at least three jumbo-type aircraft if traffic projections and requirements do not expand faster than estimated. The airline also hopes to expand its domestic and foreign operations, as well as increasing its service frequencies.

PIA intends to make outright purchases rather than leasing aircraft in the next four to five years. It will prefer twin-engine jets at intermediate technology instead of waiting

for or acquiring the new generation of jets. "A small airline like PIA will be better off waiting until the testing stage is over," says Mr Wajid Azim. On that basis the choice seems to be between the Super DC-9, the Boeing 767 and the European Airbus-310.

The airlines credibility has improved over the past year and money is now being offered both by the European consortium from which Pakistan buys its Airbuses and by the Americans, led by the Export-Import Bank, for purchasing Boeings and McDonnell Douglas aircraft.

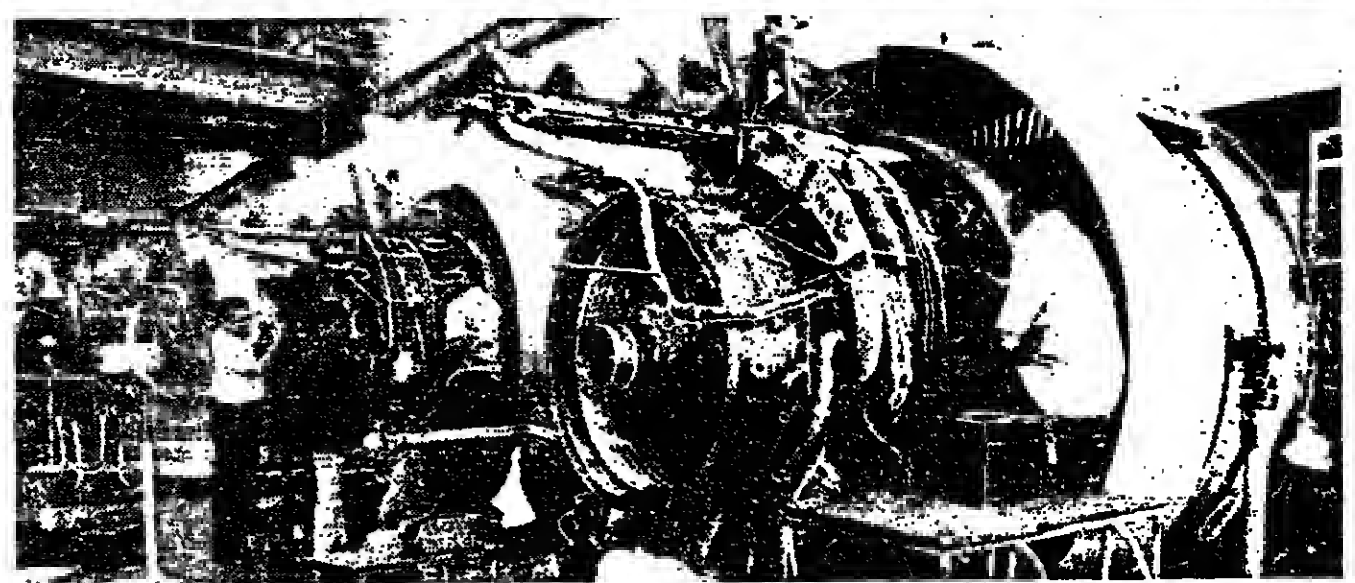
The company can maintain that image, given better performance at home as well as in the regional and international markets where it operates.

That goal can be assisted by greater efforts by the state-owned Civil Aviation Authority (CAA), currently notorious for the woeful lack of facilities for passengers across the country, despite the charge of Rs 100 a passenger on foreign flights and Rs 5 on domestic routes. It is planning to double the latter by January next, despite the untidy look of most of its airports.

The CAA has nearly completed a Rs 600m programme to improve the international airports of Islamabad, Karachi and Lahore. Two small domestic airports are scheduled to be built.

It plans to spend Rs 4.5bn on airports and aviation equipment over the next five years. The outlay includes construction of three completely new airport terminal buildings at Islamabad, Lahore and Karachi by 1988. Bechtel Corporation of the U.S. will supervise construction. The consultancy cost over the next five years is estimated at 9 per cent of the total expenditure, or Rs 405m. European airport builders could have a role.

Mr Raza Razi, the chairman, and managing director, is an industrialist who was brought in to the airline by the Indian Government to try to achieve what many in the world airline industry believed to be an impossible "double." That he has done so in a comparatively short time-scale is widely regarded as a great achievement, comparable to that achieved elsewhere in the world by such airlines as British Airways and Pan American.



The Air-India engine overhaul base at Santa Cruz

## Austerity programme pays off

## Air-India

R. C. MURTHY

AIR-INDIA, the international flag airline of India, is a classic example of an airline that has turned itself round from a period of losses to profitability, by virtue of a severe internal austerity programme, coupled with a determined drive to improve the airline's overall standards of passenger service.

Mr Raza Razi, the chairman, and managing director, is an industrialist who was brought in to the airline by the Indian Government to try to achieve what many in the world airline industry believed to be an impossible "double." That he has done so in a comparatively short time-scale is widely regarded as a great achievement, comparable to that achieved elsewhere in the world by such airlines as British Airways and Pan American.

This achievement was widely recognised during Mr Razi's recent year-long tenure of the presidency of the International Air Transport Association (which he relinquished last November), when Air India was the host to the world's airlines at the IATA annual meeting in New Delhi.

Mr Razi's achievement comes at a time when most of the other big world airlines are losing money.

At the recent IATA meeting in New Delhi, Mr Razi, who is also a director of the airline, said that the world air transport industry in 1983 would incur losses after interest payments of \$1.5bn, although the losses are forecast to decline over the years immediately ahead.

## Improvement

Air-India turned the corner in the financial year 1981-82, with a profit of Rs103.6m (\$10.3m), after a loss of Rs217m in the previous year.

The main reasons for this improvement included the airline's stringent efforts to cut its costs, involving a severe austerity drive, together with reductions in fuel costs, which led to an improvement in revenue yields.

During 1982-83, Air-India earned a net profit of Rs390.4m. In the seven months to end-October 1983, the airline earned a net profit of Rs370m, and on

current reckoning, for the full financial year 1983-84, the airline will have a profit of Rs650m, considerably better than the budgeted target of Rs503m.

For 1984-85 the airline is proposing an ambitious target of a Rs1bn surplus.

Like many other international airlines, Air-India is interested in new aircraft equipment. Currently it has a fleet of 10 Boeing 747-200 Jumbo jets, five Boeing 707s and three Airbus A-300-B2s. The 707s are due to be phased out by 1985, but finding a replacement is a problem.

The airline would like to have a "long, thin" aircraft, that is an aircraft capable of flying long distances but carrying a payload of between 200-250 passengers, which would be capable of serving the airline's Bombay-London sector, and its routes to Africa and Australia.

Air-India had originally shown interest in the MD-100 replacement for the DC-10 tri-jet from McDonnell Douglas of the U.S., but late last year the U.S. manufacturer said it was balking work on that venture because of lack of world airline market interest.

This appears to have narrowed Air-India's interest to either the U.S. Boeing 767 Extended Range (ER) model, or the Airbus A-310.

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Air-India's staff are now studying the aircraft equipment situation. Whichever aircraft is eventually chosen, it is likely to have a far-reaching impact on the airline's long-term profitability, for it will have to be cheaper to fly than existing types, whilst also opening new vistas for route expansion.

In the meantime, Air-India continues to expand. In the 1982-83 financial year, the airline carried close to 1.75m passengers, compared with 1.64m in the previous year, although freight carried declined slightly to 62,343 tonnes. The aim is to continue this expansion through the 1980s.

## Rapid growth achieved

## Indian Airlines

MICHAEL DONNE

AIR TRAVEL has particular relevance to a country the size of India, a vast land covering some 3,000 kilometres from the Himalayas in the North to the Indian Ocean in the South, and approximately the same distance from East to West. Without the aeroplane, travel throughout such a massive area would be monotonous and time consuming.

Indian Airlines, the country's major domestic operator, was set up as a state airline in 1953, with a small fleet of Dakota twin-engined piston aircraft, which later gave way to British turbo-propeller Viscounts and Fokker F-27 twin-engined turbo-propeller Friendship airliners.

Other aircraft, such as the French-built twin-jet engined Caravelle and twin turbo-prop British Aerospace (formerly Hawker Siddeley) 748 airliner were also introduced, with some of the latter still in service.

The current fleet comprises 10 of the European A-300 twin-jet engined Airbuses, 25 Boeing twin-jet 737s, eight Fokker F-27s and 12 of the ubiquitous 748s. With this fleet, Indian Airlines carried over 6.17m passengers and some 66,270 tonnes of cargo and mail in the year 1981-82, over a total unduplicated route mileage of over 71,000 kilometres.

Further expansion occurred in 1982-83 and has continued in the current financial year. The average annual growth

rate forecast by the International Air Transport Association is around 4 to 5 per cent during the 1980s. Indian Airlines, however, has been growing at a much higher rate and hopes to achieve 10 per cent a year through the rest of this decade. If this is achieved, the traffic volumes, in terms of both passengers and of cargo and mail, are likely to have doubled by the end of the 1980s.

The airline now has one of the largest domestic networks of all the airlines in the IATA, with over 70 destinations throughout the country. It operates more than 200 flights every day, with an average take-off and landing rate of one every two minutes between 6 am and 11 pm. Most stations on the network are touched at least once a day, and the schedules for major cities have been so planned that a passenger can reach a place and return the same day. Whereas in 1953, the airline carried about 1,200 passengers every day, today it carries well over 20,000, and expects by the end of the decade to double that figure.

Communications, also, have figured prominently in the airline's development, and new computerised reservations facilities are being installed, and are planned to be fully operative by early 1984.

Indian Airlines' determination to keep up with the rapidly accelerating pace of technology has been reflected in its fleet procurement policy, especially its acquisition of turbo-props and then jets early in its history.

Currently, the airline's planners are evaluating the various latest technology aircraft likely to be available in the world in the mid to late 1980s, especially the projected 150-seater aircraft now being much discussed on the world airline scene. The airline will need some new equipment with which eventually to replace its ageing turbo-propeller equipment and some of its older jets, and in addition to the 150-seaters it is also studying such possible types as the British Aerospace 146 four-engined regional feeder-liner.

Where there may be destinations not directly served by Indian Airlines, another, recently-formed domestic operator, Vayudoot, is available to serve at least a score of other places, with connections to Indian Airlines' own network.

Indian Airlines has consistently kept pace throughout its history with the rapidly accelerating pace of technology in civil aviation. With a staff of some 18,000, training figures

## Keeping pace

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## Sri Lanka

MURVYN DE SILVA

**AIR LANKA**, which now flies to 22 cities in 16 countries will celebrate its five years of operations early next year by buying its first Boeing 747 to add Japan, Australia and Africa to its routes.

Today, routes cover London, Paris, Rome, Frankfurt, Zurich, Amsterdam and Vienna, Singapore, Bangkok, Hong Kong and the Maldives, Dubai, Bahrain, Kuwait, Dharam, Doha, Abu Dhabi and Muscat, and Madras, Bombay, Trichy and Trivandrum.

Aircraft leased from Singapore Airlines put Air Lanka into the Asian region in 1979. Now its fleet of five Tristars and one Boeing 737 is fully owned by Air Lanka except for the leased SIA Boeing. Within the next few years it will buy one Tristar and four Boeing 747s.

The national carrier whose

expansion has been dramatic (and controversial) began with 78 expatriates in its management. But a policy of "Sri Lankanisation" has reduced this number, while a sound technical and managerial training programme has now helped "Air Lanka" to have seven Sri Lankan captains, 24 first officers, seven Sri Lankan flight engineers and 12 Sri Lankan second officers.

On the ground, its staff handles 18 scheduled and charter operators at Colombo International airport.

In the first years all aircraft were serviced in Singapore. Later a maintenance agreement was signed with Air Canada and now carried out by Hong Kong Air-Muscat, and Madras, Bombay, Trichy and Trivandrum.

A chip-detector laboratory has been in operation in Colombo for the past six months and in October a modular workshop to ease engineering maintenance and repairs was opened. Work

has already started on a new hangar which will cost about US\$13m. When completed by mid-1985 it will enable Air Lanka to carry out all checks in Colombo.

The airline's reservation system is coupled to the Aerial reservation computer of Aer Lingus in Dublin. All online stations are coupled into this mainframe computer system except India and Maldives where such facilities are not available.

## Promotion

A micro-computer now being tested in London will soon monitor daily sales. Each online station will then have a micro-computer which feeds into the IBM mainframe. All accounting functions are now served by an IBM model 34.

Air Lanka which promotes Sri Lanka, an increasingly attractive Asian tourist spot with the slogan "a taste of paradise" accounts for 45 per cent of all tourist traffic which approached the 3m mark annually until

the racial disturbances in July. Air Lanka works closely with the local tourist board in all its promotional campaigns.

Air Lanka has a special legal status which gives it all the privileges of a foreign investment project in the export promotion zone. According to the latest company report it made an operating profit of about \$1m in the period ended March 1983.

Dividends from its associate company Air Lanka Catering Services which made a profit of about \$600,000 must be added to this figure. The capacity during the 1982-83 period was 359,943m tonne-kilometres compared with 294,064m the previous year.

The total number of passengers in this same period, 598,174 showed a 35 per cent increase over 1982. The overall load factor achieved in 1982-83 was 63 per cent which was 2.80 per cent more than the previous year. The passenger load factors was 72.4 per cent.

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## ASIAN AVIATION 8

# One of the world's biggest potential aviation markets

## Aviation in China

MICHAEL DONNE

ALTHOUGH THE influence of the People's Republic of China on aviation in Asia and the Far East has hitherto been limited, it is clearly likely to expand in the years immediately ahead.

After a long period of comparative isolation, international flights by some Western airlines into the country have been permitted on a limited scale in recent years, and China itself has also expanded, albeit slowly, its own civil air transport operations overseas.

Internally, the potential for domestic air transport in a country with such a vast population is itself enormous, and it is likely that only the surface has so far been scratched, especially in the fields of regional and local services operations linking smaller communities in remote areas of difficult terrain.

The General Administration of Civil Aviation of China (or CAAC) controls all civil aviation activities in China, including both the domestic and international networks, with responsibility also for other operations concerned with the development of national industry and agriculture.

The present domestic network is understood to cover more than 170 separate routes, with a total route distance of over 200,000 kilometres, and with scheduled services to some 75 cities throughout the country involving more than 600

scheduled flights a week.

The international network links China with more than a score of countries in Asia, Africa, East and West Europe and North America, with further destinations planned, involving a route mileage of some 150,000 kilometres.

Foreign cities currently served from Beijing include Addis Ababa, Bangkok, Belgrade, Bucharest, Frankfurt, Karachi, London, Manila, Moscow, Nagasaki, New York, Osaka, Pyongyang, Rangoon, San Francisco, Tehran, Tokyo and Zurich.

Serving this route network—which is by no means large for a country of such a size, when compared, for example, with the density of airline route networks in West Europe and North America—is a mixed fleet of some 20 different types of aircraft, many of which are obsolete or ageing.

The fleet consists of five Boeing 747 Jumbo jets, 10 Boeing 737 short-to-medium range jets (of which three have been delivered), and two McDonnell Douglas DC-9 Super 80s, in addition to Boeing 707s, British Trident jets, and several smaller types of ageing Soviet Ilyushin and Antonov transports.

Precise passenger statistics are not revealed, but recently, Mr Wang Dao, deputy director of the CAAC's planning department, is reported to have said in Beijing that the airline intends to increase its domestic fleet capacity by at least 30 per cent to meet immediate pressures for more seats.

The CAAC is reported to be having difficulty in meeting demand on a number of major domestic routes, especially at peak holiday times, and that

this could be cleared by procuring at least another 100m tonne-kilometres of domestic seating capacity—representing an increase of about 30 per cent.

On international routes, the airline can meet present requirements, but clearly a major programme of fleet re-equipment is essential. It is the airline's intention to buy new aircraft, and a long-term development programme up to the end of this century has been mapped out, although the details are not revealed.

### Competition

The CAAC is thus clearly likely to be in the market for a wide range of new aircraft types, ranging in size from more of the big Jumbo jets down to the smaller regional commuter and feeder-liner types. This means that virtually every major airliner manufacturer in the Western World is likely to have something to offer, and already competition to meet the CAAC's requirements is keen.

A long procession of civil aircraft makers has made the trek to Beijing to offer their wares, but so far, apart from the occasional purchases of the Boeing 747s and 737s and McDonnell Douglas DC-9 Super 80s, no major orders have materialised.

Nor is it at all clear when any such orders will be forthcoming. It is probable that, because of the comparative lack of indigenous civil aircraft manufacturing capacity, the CAAC and the Chinese (government) will require any Western aerospace manufacturer to offer some kind of production support for any purchases. This could take the form

either of spares and maintenance back-up inside China itself in the case of the larger types of civil aircraft, or possible direct collaboration in the production of smaller, less expensive types of aircraft.

Although the Chinese aerospace industry has recently built and flown the prototype of its own four-engine jet liner, the Y-10, broadly similar in design to the Boeing 707, there is little detailed information about long-term production plans for that aircraft, and a continued heavy reliance on the West still seems likely.

There is clearly a major market waiting to be exploited. Although there are no figures to quantify it, the overall demand is not likely to be less than several hundred aircraft of all types, the rate of procurement being dictated largely by the country's ability to pay in foreign exchange—the lack of which is probably another reason for interest in possible joint ventures.

All that is clear at present is that sitting in the centre of Asia and the Far East is one of the world's biggest potential aviation markets of all kinds. This market extends not only to aircraft procurement, but also to maintenance and spares support, overhaul and engineering, and probably also to the provision of up-to-date radar navigation aids.

If the requirements for all these elements of civil aviation is vast in the Western world—as indeed they are, with various estimates of likely sales ranging between \$150bn and \$300bn to the end of this century—then the requirements in China, a country with a population far greater than that of North America or of Western Europe, must be almost incalculable.



● The Civil Aviation Administration of China (CAAC) is the overall representative of civil airline operations in the People's Republic. Its fleet includes a small number of Boeing 747 Special Performance long-range Jumbo jets (above).

China has a huge potential market for aircraft from Western manufacturers, ranging from the big Jumbo jets to the smaller regional commuter and feeder-liner types of aircraft. Thus, a long procession of civil aircraft makers has made the trek to China to offer their wares.

● Right: A Boeing 767-200 medium-range airliner in the colours of China Airlines of Taiwan.



## Rapid network expansion by major operator

### South Korea

MICHAEL DONNE

THE SHOOTING down early last September of the Korean Air Lines' Boeing 747 Jumbo jet while en route between Anchorage and Seoul thrust into the limelight an airline that, in recent years, has developed rapidly, and is now one of the largest in Asia.

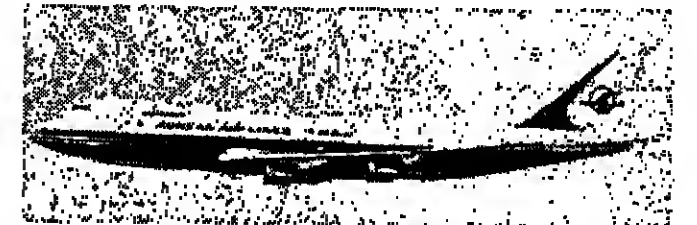
Although as yet the airline has only limited links with Western Europe—between Seoul and Paris and Zurich—it has longer term plans for further expansion with a service between London (Gatwick) and Seoul a possibility.

The airline has routes linking Seoul with Anchorage and New York, and with Los Angeles, Honolulu, Paris, Zurich, Jeddah, Bahrain, Tripoli, Abu Dhabi, Baghdad, Bahrain, Kuwait, Dharan, Colombo, Manila, Singapore, Bangkok, Hong Kong, Taipei, Tokyo, Osaka, Fukuoka, Nagoya, Niigata, Pusan and Cheju.

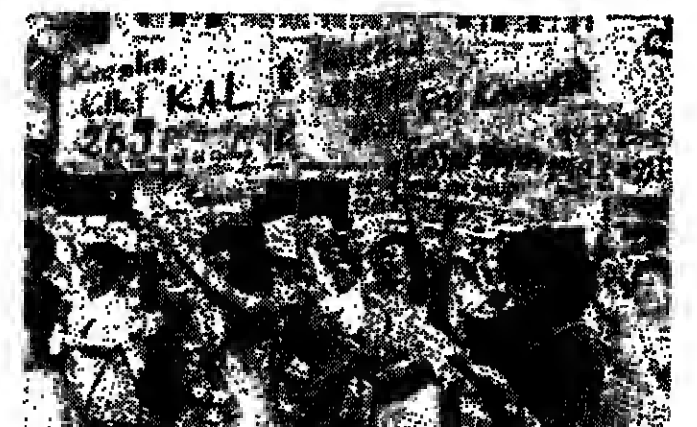
Figures for Korean Air Lines' 1982 performance, filed with the International Civil Aviation Organisation, show that in that year it carried 4.2m passengers on its scheduled services, of which nearly 2.46m were on international services, and 1.74m on domestic routes.

Overall, the total was slightly higher than in the previous year, a slight fall in international traffic being offset by an increase in domestic traffic. During the year, the airline carried nearly 164,000 tonnes of cargo, most of it about 142,000 tonnes, on international routes.

In all, the airline made



After the shooting down by Russia of a KAL Boeing 747 Jumbo jet, last September, crowds (below) protest in the streets of Seoul, South Korea. There were 269 passengers aboard the KAL flight from Anchorage.



nearly 39,000 flights, and its aircraft flew over 100,000 hours, of which over 20,000 flights (84,400 hours) were on international operations, and the rest domestic.

The airline carried only a small number of passengers (over 12,500) on non-scheduled flights. The airline enjoys high load factors, averaging 68 per cent overall in 1982.

Korean Air Lines has one of the biggest fleets in Asia, as befits an operator with such a large network. The most recent statistics show it possesses a fleet of at least 12

Boeing 747 Jumbo jets of various models, with more on order, eight European A-300 Airbus and a variety of other types, including some Boeing 707s.

Whether the loss of the 747 last September will have an impact on KAL's overall traffic development remains to be seen. The International Civil Aviation Organisation, in its considered report on the incident, suggested that in the absence of corroborated evidence the Jumbo jet strayed off course because of a navigational error by the crew involved. The finding has been criticised by the International Federation of Air Line Pilots' Associations, which argues that there is no evidence for such a conclusion.

### Proposal

Whether this conclusion is justified or not no one will ever know. Suffice that the ICAO itself is still planning to hold an extraordinary session of the Assembly of all 151 contracting states to consider a proposed amendment to the Convention on International Civil Aviation requiring all states to subscribe to a new undertaking that would prevent the use of force against civil aircraft.

Meanwhile the ICAO has stated that the incident last September was not shown up any fault with the safety of regular continuing air transport operations on the North Pacific air route system. While flight operations on the northernmost of the air routes (R-20), which was used by the ill-fated KAL Jumbo jet, had been temporarily suspended after the incident, it is now back in full operation. This much-used, international westbound air route has been in use for nearly a decade by an estimated 100,000 or more civilian commercial flights by KAL and other airlines.

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### ASIAN FLEET ANALYSIS

AN analysis of the aircraft fleets of the fleets of more than 60 scheduled airlines flying regularly throughout the Asian, Far East and Australasian regions shows that out of more than 1,000 jet aircraft, either in service or on order, at the end of 1983 Boeing is the dominant supplier, with over 630 aircraft.

Of these, the dominant individual type is the 747 long-range Jumbo jet, which in various versions, including the Series 200, the Special Performance (SP) and all-freighter aircraft, collectively account for 239 aircraft. Other Boeing types prevalent in these regions include the 737 twin-engine short-to-medium range aircraft, of which about 150 are in service or on order.

The newer Boeing types, such as the twin-engine short-to-medium range 757 and 767 are as yet either available or on order in much lower numbers, with 15 757s either in service or earmarked for fleets in these regions, and only five 767s.

The next largest supplier is McDonnell Douglas of the U.S., with close to 150 jets of different types, mostly DC-8 four-engine models (24), DC-9 twin-engine jets (72, including 19 Super 80s) and 41 DC-10s.

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